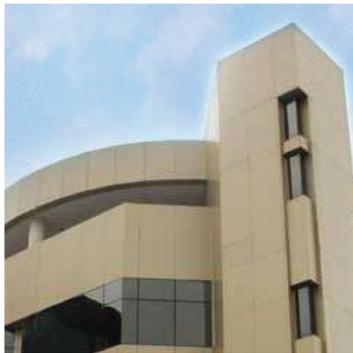




Ghana Re

**GHANA
REINSURANCE
PLC**



2021

**Annual Report &
Financial Statements**



Ghana Re

CORPORATE MISSION

“To deliver customer satisfaction and corporate profitability through continuous improvement in service delivery by maintaining a highly professional and motivated workforce”



True **Partnership**

Our opportunities increase when you help other win. A little win for a partner is a little win for us.



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CORPORATE INFORMATION

Board of Directors

George Otoo

Chairman

George Y. Mensah

Managing Director

Franklin Hayford

Dr. Francis Sapara-Grant

Jennifer Owusu

Stella Williams

Lynda Odro

Secretary/solicitor

Akosua Boahemaa Baah-Frimpong

Registered office

Plot 24, Sudan Road

Ridge, Accra

P. O. Box AN 7509

Accra-North

Ghana

Independent auditor

PricewaterhouseCoopers

Chartered Accountants

PwC Tower

A4 Rangoon Lane, Cantonments City

PMB CT42, Cantonments

Accra

Ghana

PROFILE OF DIRECTORS



George Otoo
Chairman

George Otoo is a Chartered Insurance Practitioner with over 30 years experience in the insurance industry. He entered the insurance industry in 1981 when he was appointed as Technical Trainee at Enterprise Insurance Co. Ltd. He held various positions in the company until he was appointed General Manager in charge of Operations in 1998. A year later, the board appointed him Managing Director whereupon he assumed full control of the management of the Company.

Upon assumption, George Otoo re-engineered the Company by computerising and networking all operations across the country. He introduced a highly successful novel workflow process known as Workgroup Concept, whereby

workflow processes were based on the type of client rather than the type of product sold to the client.

He spearheaded the founding of Enterprise Life Assurance Company (ELAC) in 2001 in partnership with African Life Assurance of South Africa (later bought by Sanlam) and the IFC of the World Bank. ELAC today is the biggest life assurance company in Ghana by both premium and assets.

In 2010 he created a holding company structure at Enterprise with the aim of identifying and creating subsidiaries to provide services across the spectrum i.e. from cradle to grave. Enterprise Group was listed in 2010 to replace Enterprise Insurance on the Ghana Stock Exchange. Enterprise Group to date has the following subsidiaries:

1. Enterprise Insurance (General Insurance)
2. Enterprise Life (Life Insurance)
3. Enterprise Properties (Real Estate)
4. Enterprise Trustees (Pension Administration)
5. Transitions (Funeral Services)

He became the Group's first CEO in 2010.

George Otoo retired from Enterprise in 2014 after 33 years service to the company with

market capitalisation of US \$130 million from US \$1.5 million when he took over at Enterprise Insurance. He Chartered in 1989 as an Associate of the Chartered Insurance Institute of U.K. Prior to that he obtained a Diploma in Insurance with Distinction from the West African Insurance Institute (WAI) then based in Liberia.

George Otoo also holds an MBA in Insurance Management from the University of Nottingham Business School, U.K. Directorships he has held to date are as follows:

1. Mainstream Re – 1999 to 2017 (Resigned)
2. TIGO Ghana Advisory Board – 2013 to 2015
3. Databank EPACK Investment – 1999 to date
4. Enterprise Group – 2010 to date
5. Enterprise Properties – 2011 to date



George Yaw Mensah
Managing Director

Mr. George Yaw Mensah started his professional career in 1993 with Merrill Lynch Asset Management (MLAM) as a Financial Accountant in Princeton, NJ USA. He later joined Prudential Financial in Newark, NJ as Senior Analyst within the Investment Management Research team where he was responsible for ensuring that the firm's portfolio managers have the ability to achieve superior returns in both up or down markets.

Mr. Mensah is a product of New York University (Stern Business School) where he earned an MBA

in Finance. He also holds a BSc in Accounting and a minor in French from Montclair State University in New Jersey.

In 2002, he relocated to Ghana to join SIC Insurance Company as the Head of Investments and became the Executive Director of SIC Financial Services, a wholly owned subsidiary of the insurance company in 2006.

Mr. George Yaw Mensah joined African Reinsurance Corporation on April 1, 2010 as Assistant Director in charge of Treasury and Investment, a position he held

until his appointment as Managing Director of Ghana Reinsurance Company Ltd. on September 1, 2017.

Mr. Mensah has served on several Boards including Ghana Stock Exchange as a Council Member. Other Board representations include:- NTHC Financial Services, Afram Publications Limited and Starwin Products Limited, a pharmaceutical company in Ghana.



Franklin Hayford
Director

Mr. Franklin Hayford was appointed as a Director in August 2017. His areas of expertise include Financial Strategy Development, and he has extensive professional experience and significant executive leadership accomplishments in business.

Franklin is a member of the Board of Directors of a number of high profile organizations including Trust Bank Ltd., The Gambia, Bayba Financial Services Ltd., The Gambia, Insurance Company

of Africa (Liberia), and the International Bank of Liberia Ltd. He has over the years displayed clearly his unique brand of executive boardroom relationships which is indispensable in influencing key decision-makers at the highest levels within the organisations where he is a member of the Board.

He is currently the Executive Director of Databank Financial Services Ltd. in charge of coordinating day to day operations

of the Databank Group, with responsibilities for its strategic business units.

He holds a BSc degree in Management Sciences from the University of Manchester, UK and has over 25 years rich experience in the field of Manufacturing and Financial Services.



Francis Sapara-Grant
Director

Dr. Francis Sapara-Grant is an economist with over twenty-two years' experience in pension scheme administration. He is currently the Chief Executive Officer of GLICO Pensions Trustee Company – one of the leading corporate trustees that has been licensed to administer pension schemes in Ghana. He is also a trustee and Technical Consultant for the Cocoa Abrabopa Pension Scheme, which is a pension scheme designed purposely for an association of over 20,000 cocoa farmers in Ghana.

Prior to his appointment as the Chief Executive Officer of GLICO Pensions, Dr. Sapara-Grant was the Managing Director of SSNIT Informal Sector Fund (SISF), a

subsidiary company of the Social Security and National Insurance Trust (SSNIT) and was responsible for establishing the first national pension scheme for workers in the informal sector of Ghana.

Dr. Sapara-Grant holds a Masters' degree in Economics/Statistics from the Odessa Institute of National Economy, Odessa, Ukraine and a PhD in Economics from the St. Petersburg State Engineering Economic University in Russia. He is also a product of Accra Academy where he obtained his secondary education.

Among his other experiences, Dr. Sapara-Grant was a Supervising Board Member of Procredit Savings and Loans (Ghana) Limited

– a member of the Pro-credit Group, which is an international banking group with presence in 21 countries. He was a member of the implementation Sub-Committee on the Informal Sector of the Presidential Commission on Pensions that designed the three-tier pension scheme for Ghana. He is currently a member of the Informal Sector Working Group which has the responsibility for advising the National Pensions Regulatory Authority of Ghana on the extension of pension coverage to the workforce in the Informal Sector of the economy.



Jennifer Owusu
Director

Mrs. Jennifer Owusu is a lawyer with over 20 years' experience in legal practice.

Jennifer has broad experience in corporate and commercial law, mining and energy, property and regulatory compliance. She is currently the Managing Consultant at Lexcel Consulting Ltd.

Jennifer obtained an LL.B Degree in 1993 from the University of Ghana where she was adjudged the best student in the final LL.B examination and was the proud recipient of two academic awards from the Ghana School of Law when she was called to the Ghana Bar in 1995. She holds a Master's Degree in Public Administration (MPA) from the Ghana Institute

of Management and Public Administration (GIMPA) 2010.

Upon her call to the Bar, she joined the offices of Sey and Bossman where she garnered a wealth of experience in privatisation, regulation drafting and in the area of mining and energy, after which she worked with JEO Lawconsult, a legal consulting firm.

In 2010, Jennifer acted as Counsel/Researcher to the Constitution Review Commission (CRC) of Ghana, and worked with a team that successfully organised fiftyeight National Mini Consultations for the CRC.

In 2011, driven by her passion to promote research and to make

a difference in the lives of the vulnerable, Jennifer founded the Centre for Legal Advocacy Research Education and Training (CLARiT) an NGO which promotes, among other things, cutting – edge research, awareness training and law and policy development.

Jennifer is a member of the Ghana Bar Association and is also a member of the Board of JCS Investments Ltd.



Mrs. Stella Williams
Director

Mrs. Stella Williams is currently the Director for Monitoring and Evaluation at the Ministry of Finance. She graduated from the Kwame Nkrumah University of Science and Technology, Ghana in 1986 with a Bachelor's Degree in Planning, and also obtained a Master's Degree in Local and Regional Development from the Institute of Social Studies, Erasmus University, the Netherlands in 1998.

She started her career at the Ministry of Finance in 1989 and has gained extensive experience in Economic Policy Management.

She has held positions in various Divisions in the Ministry and was a key player in the development of Ghana's first Public Investment Programme, the development of the Medium Term Expenditure Framework (MTEF) and reforms in Public Financial Management. She was also at one-point Coordinator for the Government's Financial Sector Reform Programme and also played an active role in promoting the Aid Effectiveness Agenda in Ghana. Before taking up her current position as the Director for Monitoring and Evaluation, she was seconded to the African Development Bank for three years

as Senior Advisor to the Executive Director representing, Ghana, Gambia Liberia, Sierra Leone and Sudan.

Mrs. Williams also currently serves as a board member of the Public Procurement Authority and is a Council Member of the Ghana Immigration Service.



Lynda Odro
Director

Lynda Odro has recently retired as the Chief Executive Officer of Hollard Insurance Ghana. Until her appointment in 2015 she was the Chief Operations Officer, a position she held for 10 years. She has over 2 decades experience in the Insurance Industry.

She holds an MBA from Ghana Institute of Management and Public Administration (GIMPA); BA (Hons) Economics with Statistics, University of Ghana, Legon and a Diploma in Insurance from the West African Insurance Institute, Gambia. A Certificate in Advance Course; Non –Life Insurance from Swiss Insurance Training Center, Switzerland. She is an associate of

the Chartered Insurance Institute, UK.

She has attended several courses in insurance in Switzerland, United Kingdom, Nigeria and South Africa. She also attended courses in Human Resource Development; Staff Appraisal & Performance Planning organized by GIMPA and PWC respectively.

She served on several industry Boards and Committees including The Ghana Oil and Gas Insurance Pool; Member of General Insurance Council of the Ghana Insurers Association; Harmonisation of Regional Convention regulating administration of

motor accidents within Ecowas; Executive Committee, West African Insurance Companies Association(WAICA); Chairman of the Marine & Aviation Technical Committee of Ghana Insurers Association.

Lynda was a lecturer at the West African Insurance Institute, Gambia for 7 years. She also lectured at the Ghana Insurance College. She has recently been named one of the top 50 corporate leaders in Ghana by Women Rising and The African Network of Entrepreneurs.

PROFILE OF EXECUTIVES / SENIOR MANAGEMENT



Monica Amissah (Mrs)
**Deputy Managing Director -
Technical**

Mrs. Monica Amissah, who is a product of both University of Ghana and University of Cape Coast, holds a Master of Arts degree in Marketing Strategy and a Bachelor of Arts (Education) honours degree. She obtained a Diploma in Insurance from the West African Insurance Institute (WAI) in 2002 and Advanced Diploma in Insurance from the Chartered Insurance Institute, UK (ACII) in 2009. She is currently a Fellow of the Chartered Insurance Institute of Ghana (FCIIG), a chartered Insurer with CII London as well as a member of both the Chartered Insurance Institute of Ghana (CIIG) and the Chartered Insurance Ladies Association of Ghana (CILAG).

With over twenty (20) years experience in the reinsurance industry, Mrs Amissah oversees all technical activities of Ghana Re

including those for the Regional Offices in Kenya, Cameroon and Morocco. She also chairs the Company's Strategic, Performance Management System (PMS), Enterprise Risk Management (ERM) and International Rating Review committees.

She joined Ghana Re in the year 2000 and rose steadily through the ranks to the position of Head, International Operations in January 2013. In recognition of her exemplary work, in July 2016, she was appointed Acting Deputy Managing Director (DMD)-Technical and made the Substantive DMD-Technical in June 2018, a position she has held till date.

Mrs. Amissah is currently an Examiner of the West African Insurance Institute (WAI) and a member of the following Insurance

Industry bodies; Chartered Insurance Institute of Ghana (CIIG) Reinsurance Programme Review Committee, Ghana Insurers Association (GIA) Board Committee-Liaison between Insurers and intermediaries.

She was a Board Member of the Ghana Agricultural Insurance Pool (GAIP) from 2013 until 2015, when the membership was reconstituted, and Secretary for the Marine Offices Association (Ghana) for the years 2008 and 2009. She chaired the Resolutions Committee for the WAICA Conference held in Accra in April 2015. She was also a member of Ghana Insurers Association(GIA)'s- Conference Planning Committee and Ecowas Browncard-Ghana National Bureau's Publicity and Training Committee.



Mr. Joseph Adom
**Deputy Managing Director,
Finance & Administration**

Mr. Joseph Adom is a chartered accountant by profession and a Fellow Member of Association of Chartered Certified Accountants (ACCA, UK). He holds an Executive MBA degree in Banking and Finance from Paris Graduate School of Management (PGSM).

He has over twenty (20) years of progressive professional working experience, sixteen (16) of which has been in Insurance Industry. He began his professional accountancy career as an audit trainee with Enoch Dadoo and Co, a Local accountancy firm where he

was part of the team of external auditors that audited the Bank of Ghana in 2000.

His career in the Insurance industry started in April 2005 with Unique Insurance Company, where he rose to the position of Finance Manager. He joined Equity Assurance Company Ltd (now Sunu Assurances Ghana Ltd) in May 2010 as Chief Finance Officer.

Joseph was appointed as the first Chief Finance Officer of GN Reinsurance Company when the company began operations

in November 2014, until his resignation in August 2020.

He joined Ghana Reinsurance Company Limited in September 2020 as Deputy Managing Director, Finance and Administration.

Joseph has attended several conferences and training programs both home and abroad.

3-YEAR FINANCIAL HIGHLIGHT

	2021	2020	2019
GROUP	GHC	GHC	GHC
Gross Premium Income	385,925	311,560	253,371
Net Premium Income	333,685	278,982	216,277
Underwriting Profit / (Loss)	18,895	9,883	(5,535)
Investment Income	46,449	37,473	29,375
Management Expense	66,470	56,194	41,434
Shareholders Fund	435,754	387,756	365,181
Management Expense to Gross premium Ratio	17%	18%	16%

Earnings Per Share	1.03	0.84	0.60
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	2021	2020	2019
COMPANY	GHC	GHC	GHC
Gross Premium Income	316,434	253,365	222,370
Net Premium Income	268,894	226,216	188,252
Underwriting Profit / (Loss)	15,371	4,310	(6,515)
Investment Income	40,027	32,328	25,205
Management Expense	56,231	47,954	36,019
Shareholders Fund	403,592	364,465	345,118
Management Expense to Gross premium Ratio	18%	19%	16%

Earnings Per Share	0.89	0.68	0.53
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CHAIRMAN'S STATEMENT

FOR THE YEAR ENDED 31ST DECEMBER 2021



George Otoo
Chairman

Distinguished shareholder, it is my pleasure to welcome you to the 19th Annual General Meeting of your company. On behalf of the Board of Directors I present to you the Annual Report including the Financial Statements of Ghana Reinsurance Group (Ghana Re) for the year ended 31st December 2021.

THE ECONOMY

Global

The IMF estimates the global economy expanded by 6.1% in 2021 compared to the 3.1% contraction experienced in 2020. The Covid-19 pandemic was expected to lead to dramatic collapse in trade because of shocks experienced in the combined supply and trade. In 2021 trade in goods however bounced back quite rapidly, although trade in services remain sluggish. The growth in the global economy was because of, exceptional measures deployed by both central Banks and governments globally. These

measures ensured that the private sector maintain access to credit, staving off the deeper recession experienced in 2020. The growth was also supported by improved access to vaccines and the lifting of lockdown restrictions despite the discovery of new variants like Omicron. These policies although highly effective in supporting the economy, has led to a surge in debt levels of governments, businesses, and consumers. The need to ensure that, the environment is not negatively affected by economic growth is also a major issue grappling the world. Companies and governments across the

globe are expected to ensure net zero emission of carbon, to preserve a greener environment. Reporting on this issue by the corporate world, is captured under ESG (Environmental, Social and Governance).

The IMF projects a 3.6% growth in the global economy in 2022 compared to the 6.1% recorded in 2021. The 2022 projected slowdown in growth is because of the conflict between Ukraine and Russia. The war has led to high inflation and interest rates. For most countries debts repayment relative to revenue are expected to deteriorate leading to default. The

widening of the fiscal deficit and the reduction in foreign currency reserves of most economies is expected to lead to depreciation of their local currency.

In this difficult and uncertain environment, the IMF prescribes effective national level policies and multilateral efforts to play a key role in shaping economic outcomes. Central banks will need to adjust their monetary stances even more aggressively should medium or long-term inflation expectation start drifting from central bank targets or core inflation remains persistently elevated. *Source: (IMF's World Economic Outlook Update, April, 2022).*

AFRICA

Africa's GDP grew by an estimated 6.9 % in 2021, a strong recovery from the pandemic-induced contraction of 1.6% in 2020. The rebound was attributed to recovery in oil prices and global demand, combined with the resurgence in household consumption and investment in most countries after restrictions were eased.

Growth was highest in North Africa of 11.7% and East Africa of 4.8%. In North Africa, growth was facilitated by the easing of political tensions in Libya and the attendant lifting of oil exports blockade in late 2020.

Southern Africa's estimated growth of 4.2% represented the largest recovery, from a contraction of 6.0%, underpinned by strong recovery in Botswana 12.5 %, Zimbabwe 6.3%, and South Africa 4.9 % Africa's fiscal

deficit is projected to narrow to 4.0% of GDP in 2022, from 5.1% in 2021, reflecting scaling-down of COVID-19-related interventions and strengthening of domestic revenues. The current account deficit is projected to be 2.0% of GDP in 2022, down from 2.4% in 2021, underpinned by the expected narrowing of the trade deficit and current transfers. Exchange rate fluctuations fell in most countries in 2021, supported by higher foreign exchange inflows. The path on exchange rate dynamics in 2022 and beyond depends on developments in international financial markets, especially on the back of the Russia-Ukraine conflict. Average inflation is projected to accelerate to 13.5% in 2022, from 13.0% in 2021, as Russia's invasion of Ukraine stokes a sharp rise in commodity prices, especially for energy and food. *Source AFDB .ORG/2022*

Ghana

Ghana's Gross Domestic Product (GDP) saw an uptick of 5.4% in 2021, compared to 0.5% recorded for 2020. The rate of inflation also saw a jump from the 9.8% recorded for 2020 to 12.2% in 2021. The Bank of Ghana Monetary Policy (MPR) for the year 2021 was 14.5%, same as the figure recorded for 2020. The country's Gross international reserves was 4.4 months import cover in 2021, this represents a slight improvement over the 4 months import cover achieved in 2020. In 2021, yields on the 91-day and 182-day treasury bill trended downwards from 14.08% and 14.13% in December 2020 to 12.49% and 13.19% respectively in December

2021. The yields on the 364-day instrument declined to 16.46% in 2021 from 16.98% recorded in 2020. The decline in the yields on the money market instruments was expected to lower cost of doing business and boost growth.

In 2022 a GDP growth rate of 5.8% is projected. An inflation rate of 8% plus/minus 2% and Gross international reserves cover of not less than 4.4 months imports are the targets.

Source: (Ministry of Finance, 2022 Budget statement and Economic policy, Ghana statistical service).

2021 GROUP BUSINESS PERFORMANCE

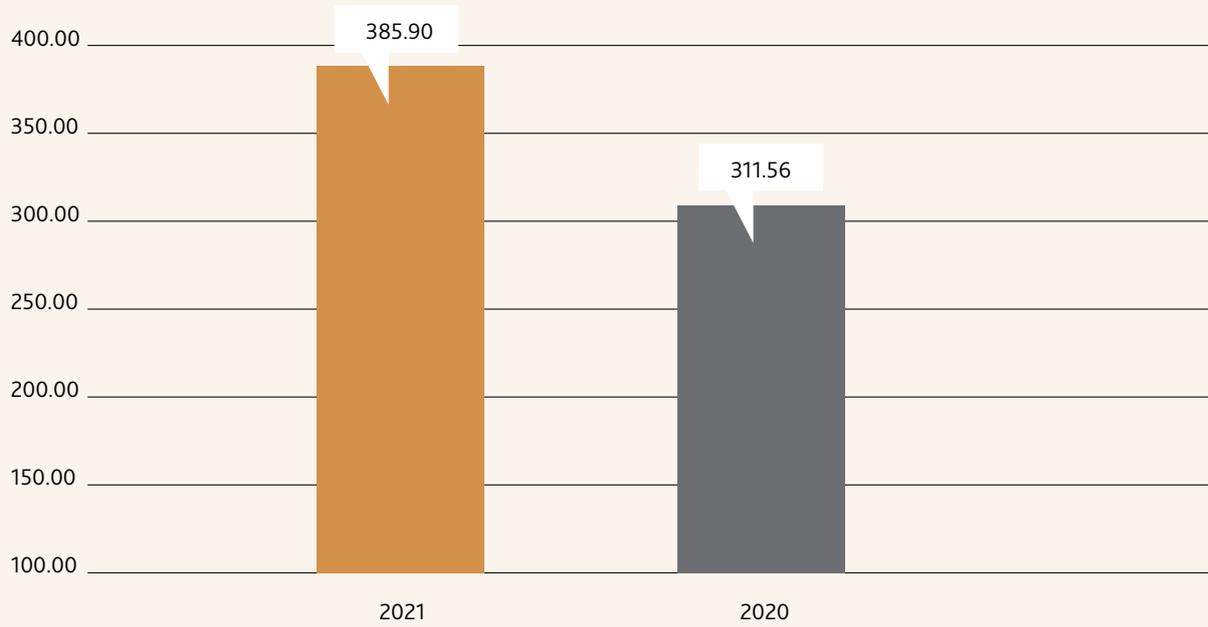
Premium Income

Total gross premium income recorded for 2021 was GH¢385.90m compared to 2020 figure of GH¢311.56m this represents a growth rate of 24%. ■

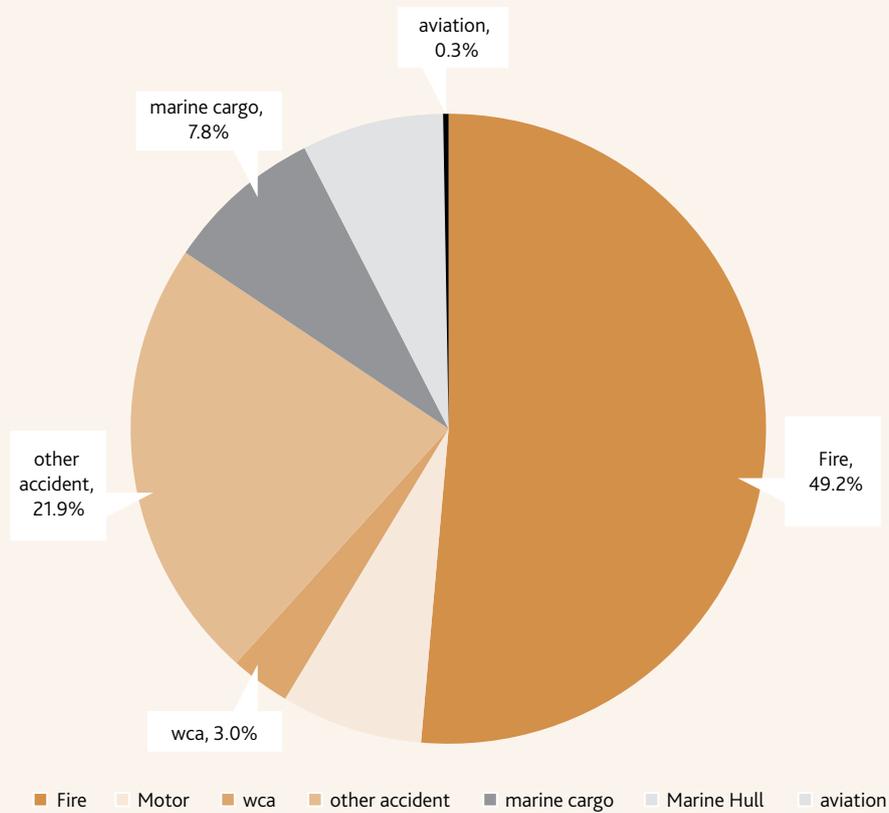
General business gross premium income recorded in 2021 was GH¢359.34m which represents 93% of total gross premium income. The largest contributor to General business portfolio is 'Fire', which contributed 49% of the total business. 'Other Accidents' and 'Motor' businesses contributed 22% and 7% respectively. ■

The Life business portfolio contributed 7% to the Group's total gross premium. The gross premium increased from GH¢25.17m in 2020 to GH¢26.58m in 2021, this represents a growth of 5%.

Gross Premium Income (millions of cedis)



Class of Business - General Business (Percentage)



Commissions, Claims and Management Expenses

Commission expense incurred was GH¢73.03m in 2020, however this figure increase by 46% to GH¢106.76m in 2021. The commission ratios increased from 23% in 2020 to 28% in 2021.

Net claims incurred increased was GH¢140.20m in 2021 compared to 2020 figure of GH¢110.54m an uptick of 26.8%. Claims ratio in 2021 was 43% same as the figure recorded in 2020.

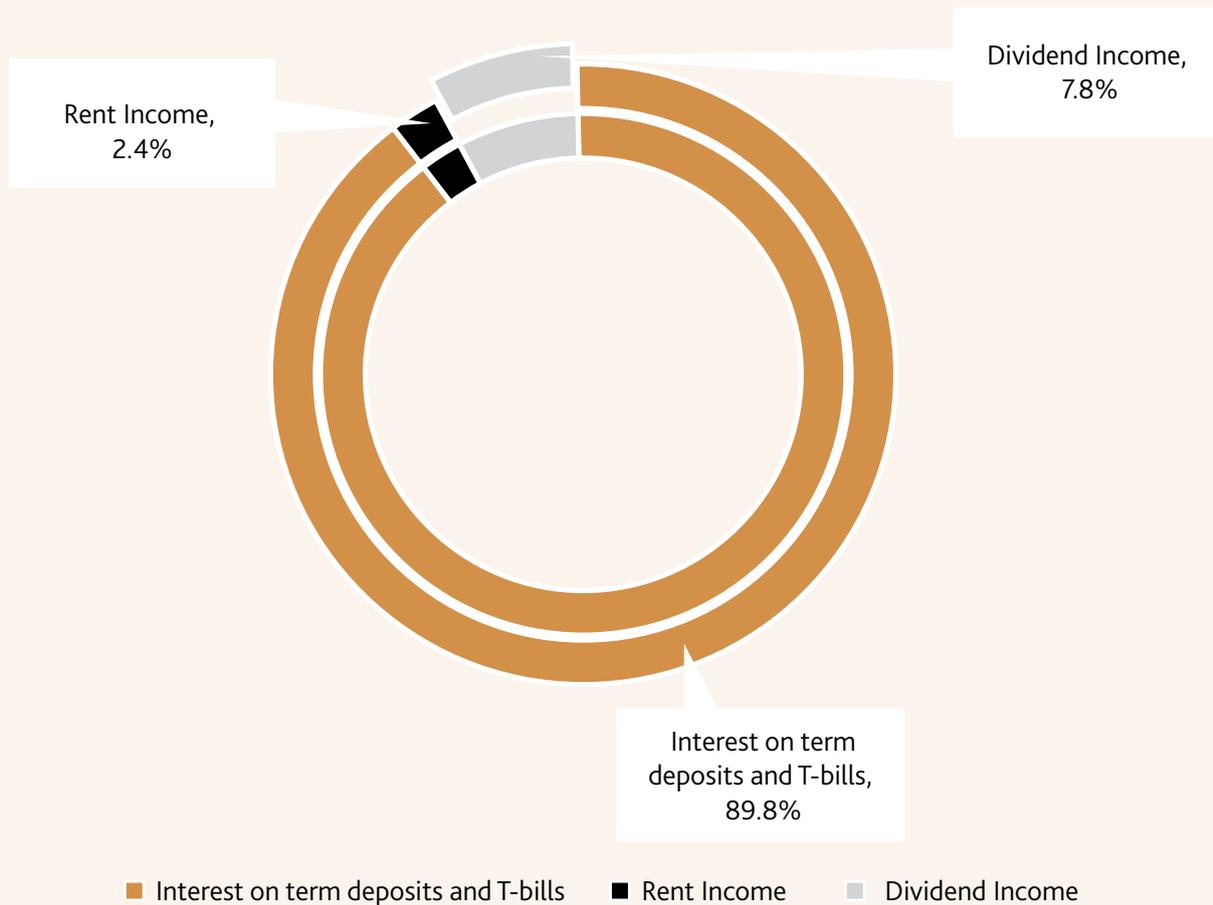
Management expenses grew from 2020 figure of GH¢56.19m to GH¢66.47m in 2021, an increase of

18%. Management expense ratio decreased from 22% in 2020 to 20% in 2021, largely because of prudent cost measures put in place by management.

Investment Income

With a growth of 24%, the Group earned GH¢46.45m in investment income for 2021 compared to GH¢37.47m recorded for 2020. The growth in investment income was largely driven by interest on Fixed Income Securities. Interest income from Fixed Income Securities contributed 90% compared to 88% achieved in 2020, although yields on money market instruments saw a decline.

Investment Income Sources (Percentage)



Investment Portfolio

The Group’s total assets increased from GH¢680.41m in 2020 to GH¢793.00m in 2021 a growth of 16%. Investment and Cash assets constituted 74% of the

total assets for 2021 compared to the 73% recorded in 2020. The average return on the investment portfolio, comprising mainly money market instruments, was 10% in 2021, same as 2020.

Profit

Profit before tax recorded for year 2021 was GH¢66.74m compared with GH¢55.79m in 2020, this represents a growth of 20%. In 2021 the Group recorded a Profit after tax of GH¢51.73m as against GH¢41.94m recorded in 2020, this represents a growth of 23%. Return on Equity increased from 15% in 2020 to 16% in 2021.

Shareholder's Equity

Shareholder's equity grew by 12%, from GH¢387.76m in 2020 to GH¢435.75m in 2021. Total assets to total liabilities ratio was 2.2 in 2021 compared to 2.3 in 2020 a slight reduction.

Dividend

The Board of Directors having assessed the 2021 financial performance of the company is proposing a total and final dividend of GH¢12.00m to be paid to the shareholder in 2022. This represents 20% increase in the dividend paid in 2020.

Corporate Social Responsibility

The Group's objective of providing support to carefully chosen educational and health institution as part of its Corporate Social Responsibility continued in 2021.

During the year under review donations were made to Institutions such as Princess Marie Louise Hospital, Ghana Heart Foundation and KNUST (Kwame Nkrumah University of Science and Technology). The Group spent a total of GH¢198,865 on these institutions, this is in fulfilment of our obligations of positively impacting on the community.

Corporate Governance

During the financial year under review the Board of Directors ensured that management actions and decisions were in conformity with approved company policies. The Board supervisory role were carried through regular meetings and thorough review of management performance. The improved financial performance of the company during the year under review is a testament to the Board playing its supervisory role in the corporate governance structure of the company. The Board attended training on the new insurance Act, Act 1061 organised by the National Insurance Commission. The Board Members were reappointed on 17 September 2021 to continue their effective supervisory roles of management

OUTLOOK FOR 2022

Ghana Reinsurance PLC will be fifty (50) years in October 2022, this significant milestone in the life of the company deserves an applause. In a Jubilee year we expect the good Lord to shower the Company with His blessings in every area of the company's performance. The Board will ensure that every cedi spent during the celebrations brings value to the company.

Update-3 Year Strategic Plan

Distinguished Shareholder during the 18th Annual General Meeting of the Company, I stated that your company has put in place a (3) three year strategic plan that will guide its operation for the years 2021-2023. A reminder of the four pillars on which this plan was anchored are as follows:

- I. Expand into new markets and products
- II. Enhance operational excellence
- III. Identify and develop key talents within the company
- IV. Enhance shareholder value by increasing average return on equity to a minimum of 20%

I am happy to report that the company has made great progress towards achieving the goals set in the strategic plan. I can report to you that we established an office in Morocco in 2021. The office became operational in 2022, and therefore we have taken a giant step in our drive to expand into the North Africa market. All the other pillars highlighted above have seen significant progress and we are on course to achieving the key objectives set in the strategic plan.

Appreciation

Distinguished shareholder we want to appreciate you for the support you have given us over the years. The Insurance Regulators of various countries where we operate deserve commendation for ensuring the market is properly regulated and adhere to best practices. Special mention also goes to Insurance Companies, Reinsurance Companies, and Insurance Brokers, who have supported us throughout the years. The Board, Management, and staff have worked hard during the year under review and therefore deserve my commendation for their efforts.

We will continue to be "Your Reinsurer of Choice" thank you.

Chairman

REPORT OF THE DIRECTORS

The directors present their annual report together with the audited financial statements of Ghana Reinsurance PLC (the "Company") and its subsidiary (together the "Group") for the year ended 31 December 2021.

Statement of directors' responsibilities

The directors are responsible for the preparation of financial statements for each financial period which gives a true and fair view of the state of affairs of the Company and the Group at the end of the financial year and of the profit or loss and cash flows for that period. In preparing these financial statements, the directors have selected suitable accounting policies and then

applied them consistently, made judgements and estimates that are reasonable and prudent and followed International Financial Reporting Standards (IFRS), and complied with the requirements of the Companies Act, 2019 (Act 992), and the Insurance Act, 2021 (Act 1061).

The directors are responsible for ensuring that the Company keeps proper accounting records that disclose with reasonable accuracy at any time the financial position of the Company and the Group. The directors are also responsible for safeguarding the assets of the Company and the Group and taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors have made an assessment of the Company's and its subsidiary's ability to continue as a going concern and have no reason to believe the business will not be a going concern.

Nature of business

The principal activities of the Company and its subsidiary continued to be the business of reinsurance and any other businesses incidental thereto. There has not been any change in the Group's business activities from that carried out in the previous year.

Financial results

The financial results for the year ended 31 December 2021 are set out below:

	The Group	The Company
	GH¢'000	GH¢'000
Profit before income tax	66,744	56,506
from which is deducted national fiscal stabilisation levy of	(2,825)	(2,825)
and income tax expense of	(12,186)	(9,236)
giving a profit after income tax for the year of	51,733	44,445
which is added to the balance brought forward on retained earnings of	78,889	65,247
resulting in a balance of	130,622	109,692
from which is deducted:		
- transfer to contingency reserve of;	(11,559)	(11,559)
- 2020 dividend declared and paid of	(10,000)	(10,000)
leaving retained earnings carried forward of	109,063	88,133

Change of name

The Company changed its name from Ghana Reinsurance Company Limited to Ghana Reinsurance PLC in line with the requirements of Section 21 of the Companies Act, 2019 (Act 992). The new name was duly registered with the Registrar of Companies on 12 November 2021.

Subsidiary

Ghana Reinsurance Company (Kenya) Limited, a company incorporated in Kenya, is a wholly owned subsidiary of the Company. The results of the subsidiary have been incorporated in the Group's financial statements.

Dividend

The directors will recommend the payment of a dividend for the year ended 31 December 2021 at

the next Annual General Meeting. Dividend per share of GH¢0.20 amounting to GH¢10,000,000 in respect of the year ended 31 December 2020 was approved at the 2020 Annual General Meeting held on 30 June 2021 and paid during the year.

Corporate social responsibilities

The Company spent GH¢198,865 on corporate social responsibilities during the year.

Auditors' remuneration

The independent auditors' remuneration is set out in note 32 of these financial statements.

Capacity of directors

The Company ensures that only fit and proper persons are appointed to the Board after obtaining the necessary approval from the regulator, National Insurance

Commission. Relevant training and capacity building programs are put in place to enable the directors discharge their duties.

Auditor

The auditor, PricewaterhouseCoopers, will continue in office in accordance with Section 139 (5) of the Companies Act, 2019 (Act 992).

Approval of report of directors and financial statements

The report of directors and financial statements were approved by the Board of Directors on **June 02, 2022** and signed on their behalf by:

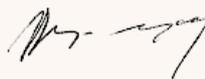
Signature:



Name: George Y. Mensah

Date: June 06, 2022

Signature:



Name: Francis Sapara-Grant

Date: June 06, 2022

Signature:



Name: George Otoo

Date: June 06, 2022

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Our opinion

In our opinion, the accompanying financial statements give a true and fair view of the financial position of Ghana Reinsurance PLC (the “Company”) and its subsidiary (together the “Group”) as at 31 December 2021, and of the financial performance and the cash flows of the Company standing alone and the Group for the year then ended in accordance with International Financial Reporting Standards and in the manner required by the Companies Act, 2019 (Act 992) and the Insurance Act, 2021 (Act 1061).

What we have audited

We have audited the financial statements of Ghana Reinsurance PLC and its subsidiary for the year ended 31 December 2021.

The financial statements comprise:

- the consolidated and separate statements of financial position as at 31 December 2021;
- the consolidated and separate statements of comprehensive income for the year then ended;
- the consolidated and separate statements of changes in equity for the year then ended;
- the consolidated and separate statements of cash flows for the year then ended; and
- the notes to the consolidated and separate financial statements, which include a summary of significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor’s responsibilities for the audit of the financial statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) (the Code) issued by the International Ethics Standards Board for Accountants and the independence requirements of section 143 of the Companies Act, 2019 (Act 992) that are relevant to our audit of the consolidated and separate financial statements. We have fulfilled our other ethical responsibilities in accordance with the Code.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the Company and Group’s financial statements of the current period. These matters were addressed in the context of our audit of the Company’s financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter	How our audit addressed the key audit matter												
<p><i>Valuation of insurance contract liabilities</i></p> <table border="1" data-bbox="199 470 860 689"> <thead> <tr> <th></th> <th style="text-align: right;">The Group</th> <th style="text-align: right;">The Company</th> </tr> <tr> <th></th> <th style="text-align: right;">GH¢'000</th> <th style="text-align: right;">GH¢'000</th> </tr> </thead> <tbody> <tr> <td>Outstanding claims</td> <td style="text-align: right;">179,662</td> <td style="text-align: right;">149,542</td> </tr> <tr> <td>Life fund</td> <td style="text-align: right;">16,319</td> <td style="text-align: right;">16,319</td> </tr> </tbody> </table> <p>The estimation of insurance contract liabilities involves significant degree of judgement due to the level of subjectivity inherent in the estimation of the effect of uncertain or unknown future events and the resulting potential exposure to losses.</p> <p>For non-life insurance contract liabilities, estimates have to be made for the expected ultimate cost of all future payments in respect of incurred claims at the reporting date. These include incurred but not reported (IBNR) claims. The gross ultimate claims payable is estimated using the Chain Ladder, Bornhuetter-Ferguson, Loss Ratio and Cape Cod estimation techniques. Underlying these methods are explicit or implicit assumptions relating to the expected settlement amount and settlement patterns of claims. The main assumption is that claims settlement patterns in the past will remain the same in future.</p> <p>For life insurance contract liabilities, assumptions that are considered as most significant in carrying the actuarial estimation of life insurance contract liabilities include mortality and morbidity, persistency, renewal expenses, interest rate, investment return rate and inflation rate.</p> <p>The estimation of insurance contract liabilities is therefore considered as a key audit matter for the Group and the Company based on the level of complexity and significant management judgement involved.</p> <p>Notes 3.1 and 4.1.1 set out the critical estimates and judgement exercised in calculating insurance contract liabilities. Unpaid claims and related IBNR are disclosed in note 24 while the actuarial liabilities of life assurance policies is disclosed in note 26 to the financial statements.</p>		The Group	The Company		GH¢'000	GH¢'000	Outstanding claims	179,662	149,542	Life fund	16,319	16,319	<p>We updated our understanding of, and evaluated controls in place over the underwriting of policies and claims process and tested selected controls.</p> <p>We obtained the actuarial valuation reports from management and assessed the competence, independence and objectivity of management's independent actuarial experts.</p> <p>We assessed the integrity of extracted data by comparing data inputs used in carrying the estimation of insurance contract liabilities to data recorded in the financial accounting systems.</p> <p>We evaluated whether the Group's actuarial methodologies and assumptions were reasonable and consistent with prior periods.</p> <p>We evaluated the reasonableness of assumptions applied in management's projections of the claims settlement pattern by comparing with our own expectations based on our industry knowledge and the Group's historical claims pattern.</p> <p>We assessed reasonableness of assumptions in respect of mortality and morbidity, persistency, interest rate, investment return rate and inflation rate by comparing to independent external sources.</p> <p>We assessed the basis for renewal expenses assumptions and ascertained its reasonableness by comparing percentage of renewal expenses to actual data on gross premium and expenses.</p> <p>We checked the appropriateness of relevant disclosures in the financial statements.</p>
	The Group	The Company											
	GH¢'000	GH¢'000											
Outstanding claims	179,662	149,542											
Life fund	16,319	16,319											

Other information

The directors are responsible for the other information. The other information comprises the Corporate Information and the Report of the Directors but does not include the consolidated and separate financial statements and our auditor's report thereon, which we obtained prior to the date of this auditor's report, and Profile of Directors, Financial Highlights and Chairman's Statement, which are expected to be made available to us after that date.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read Profile of Directors, Financial Highlights and Chairman's Statement, and we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of the directors for the financial statements

The directors are responsible for the preparation of financial statements that give a true and fair view in accordance with International Financial Reporting Standards and in the manner required by the Companies Act, 2019 (Act 992) and the Insurance Act, 2021 (Act 1061), and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, the directors are responsible for assessing the Company and the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company and/or the Group or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for overseeing the Group's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of

expressing an opinion on the effectiveness of the Group's internal control;

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors;
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern;
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation; and
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated and separate financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and have communicated with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

The Companies Act, 2019 (Act 992) requires that in carrying out our audit we consider and report on the following matters. We confirm that:

- i) we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
- ii) in our opinion proper books of account have been kept by the Company, so far as appears from our examination of those books; and
- iii) the Group's statement of financial position and the Group's statement of comprehensive income are in agreement with the books of account.

The engagement partner on the audit resulting in this independent auditor's report is Michael Asiedu-Antwi (ICAG/P/1138).



PricewaterhouseCoopers (ICAG/F/2022/028)

Chartered Accountants

Accra, Ghana

June 10, 2022



CONSOLIDATED AND SEPARATE STATEMENTS OF FINANCIAL POSITION

**(All amounts are in thousands of Ghana cedis)*

		The Group		The Company	
	Note	2021	2020	2021	2020
Assets					
Property and equipment	6	12,146	12,304	9,947	10,333
Intangible assets	7	2,067	106	1,426	106
Investment properties	8	46,553	46,553	46,553	46,553
Investment in subsidiary	9	-	-	43,174	43,174
Deferred tax assets	10	20,207	13,884	17,157	12,422
Current tax assets	11	890	-	1,677	-
Due from ceding and retroceding companies	12	131,592	122,619	88,935	88,123
Other assets	13	14,783	9,819	14,506	9,612
Deferred acquisition cost	14	23,334	22,077	16,270	18,977
Investment securities					
- Available-for-sale	15	49,775	45,093	49,775	45,093
- Held-to-maturity	15	414,362	317,239	339,127	255,594
Cash and cash equivalents	16	77,287	90,714	72,275	87,215
Total assets		792,996	680,408	700,822	617,202
Equity					
Stated capital	17	125,000	125,000	125,000	125,000
Capital surplus account	18	8,362	8,362	8,362	8,362
Available-for-sale reserve	19	40,046	35,364	41,352	36,670
Foreign currency translation reserve	20	12,538	10,955	-	-
Statutory reserve	21	140,745	129,186	140,745	129,186
Retained earnings	22	109,063	78,889	88,133	65,247
Total equity		435,754	387,756	403,592	364,465

Technical Liabilities

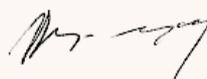
Provision for unearned premium	23	73,348	65,884	49,927	54,876
Outstanding claims	24	179,662	138,278	149,542	117,244
Deferred commission income	25	2,110	2,401	2,110	2,401
Life fund	26	16,319	20,029	16,319	20,029
		271,439	226,592	217,898	194,550
Other liabilities					
Due to ceding and retroceding companies	27	73,547	49,673	68,071	45,665
Current tax liabilities	11	-	4,829	-	3,578
Other liabilities	28	12,256	11,558	11,261	8,944
		85,803	66,060	79,332	58,187
Total liabilities		357,242	292,652	297,230	252,737
Total equity and liabilities		792,996	680,408	700,822	617,202

The notes on pages 36 to 82 form an integral part of these financial statements.

The financial statements on pages 26 to 35 were approved by the Board of Directors on **June 02, 2022** and signed on their behalf:

Signature: 

Name: George Y. Mensah
Date: June 06, 2022

Signature: 

Name: Francis Sapara-Grant
Date: June 06, 2022

Signature: 

Name: George Otoo
Date: June 06, 2022

CONSOLIDATED AND SEPARATE STATEMENTS OF COMPREHENSIVE INCOME

**(All amounts are in thousands of Ghana cedis)*

	Note	The Group		The Company	
		2021	2020	2021	2020
Gross premiums		385,925	311,560	316,434	253,365
Retrocession premium		(52,240)	(32,578)	(47,540)	(27,149)
Net premium written		333,685	278,982	268,894	226,216
Change in unearned premiums	23	(6,070)	(21,954)	4,949	(18,680)
Net premium earned		327,615	257,028	273,843	207,536
Commission income	29	9,328	4,607	9,294	4,309
Net premium and commission earned		336,943	261,635	283,137	211,845
Net claims incurred	30	(140,200)	(110,538)	(119,666)	(92,161)
Net commission expense	31	(106,758)	(73,031)	(87,127)	(55,327)
Decrease/(increase) in life fund	26	3,710	(4,897)	3,710	(4,897)
Foreign levies and brokerage fees		(8,330)	(7,092)	(8,452)	(7,196)
Management expenses	32	(66,470)	(56,194)	(56,231)	(47,954)
Total underwriting expenses		(318,048)	(251,752)	(267,766)	(207,535)
Underwriting profit		18,895	9,883	15,371	4,310
Investment income	33	46,449	37,473	40,027	32,328
Exchange gains	34	340	7,697	49	7,627
Other income	35	1,060	737	1,059	737
Profit before income tax		66,744	55,790	56,506	45,002
National fiscal stabilisation levy	36	(2,825)	(2,250)	(2,825)	(2,250)
Income tax expense	37	(12,186)	(11,601)	(9,236)	(8,622)
Profit for the year		51,733	41,939	44,445	34,130
Other comprehensive income:					
<i>Items that may be reclassified subsequently to profit and loss:</i>					
Fair value gain/(loss) on equity securities	15	4,682	(5,783)	4,682	(5,783)
Exchange difference on translation of foreign operations		1,583	(4,581)	-	-
		6,265	(10,364)	4,682	(5,783)
Total comprehensive income		57,998	31,575	49,127	28,347

The notes on pages 36 to 82 form an integral part of these financial statements.



Our goal and motivation is our ability to provide you with innovative reinsurance solutions.



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CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

*(All amounts are in thousands of Ghana cedis)

The Group

Year ended 31 December 2021	Stated capital	Retained earnings	Foreign currency translation reserve	Capital surplus account	Available-for-sale reserve	Statutory reserve	Total
Balance at 1 January 2021	125,000	78,889	10,955	8,362	35,364	129,186	387,756
Profit for the year	-	51,733	-	-	-	-	51,733
Other comprehensive income	-	-	1,583	-	4,682	-	6,265
Total comprehensive income	-	51,733	1,583	-	4,682	-	57,998
Regulatory reserves and other transfers:							
Transfer to contingency reserve	-	(11,559)	-	-	-	11,559	-
Transactions with owners:							
Dividends for 2020 paid (Note 41)	-	(10,000)	-	-	-	-	(10,000)
Balance at 31 December 2021	125,000	109,063	12,538	8,362	40,046	140,745	435,754

The notes on pages 36 to 82 form an integral part of these financial statements.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

*(All amounts are in thousands of Ghana cedis)

The Group

Year ended 31 December 2021	Stated capital	Retained earnings	Foreign currency translation reserve	Capital surplus account	Available-for-sale reserve	Statutory reserve	Total
Balance at 1 January 2020	125,000	54,642	15,536	8,362	41,147	120,494	365,181
Profit for the year	-	41,939	-	-	-	-	41,939
Other comprehensive income	-	-	(4,581)	-	(5,783)	-	(10,364)
Total comprehensive income	-	41,939	(4,581)	-	(5,783)	-	31,575
Regulatory reserves and other transfers:							
Transfer to contingency reserve	-	(8,692)	-	-	-	8,692	-
Transactions with owners:							
Dividends for 2019 paid (Note 41)	-	(9,000)	-	-	-	-	(9,000)
Balance at 31 December 2020	125,000	78,889	10,955	8,362	35,364	129,186	387,756

The notes on pages 36 to 82 form an integral part of these financial statements.

SEPARATE STATEMENT OF CHANGES IN EQUITY

*(All amounts are in thousands of Ghana cedis)

The Company

Year ended 31 December 2021	Stated capital	Retained earnings	Capital surplus account	Available-for-sale reserve	Statutory reserve	Total
Balance at 1 January 2021	125,000	65,247	8,362	36,670	129,186	364,465
Profit for the year	-	44,445	-	-	-	44,445
Other comprehensive income	-	-	-	4,682	-	4,682
Total comprehensive income	-	44,445	-	4,682	-	49,127
Regulatory reserves and other transfers:						
Transfer to contingency reserve	-	(11,559)	-	-	11,559	-
Transactions with owners:						
Dividends for 2020 paid (Note 41)	-	(10,000)	-	-	-	(10,000)
Balance at 31 December 2021	125,000	88,133	8,362	41,352	140,745	403,592

The notes on pages 36 to 82 form an integral part of these financial statements.

SEPARATE STATEMENT OF CHANGES IN EQUITY

*(All amounts are in thousands of Ghana cedis)

The Company

Year ended 31 December 2021

	Stated capital	Retained earnings	Capital surplus account	Available-for-sale reserve	Statutory reserve	Total
Balance at 1 January 2020	125,000	48,809	8,362	42,453	120,494	345,118
Profit for the year	-	34,130	-	-	-	34,130
Other comprehensive income	-	-	-	(5,783)	-	(5,783)
Total comprehensive income	-	34,130	-	(5,783)	-	28,347
Regulatory reserves and other transfers:						
Transfer to contingency reserve	-	(8,692)	-	-	8,692	-
Transactions with owners:						
Dividends for 2019 paid (Note 41)	-	(9,000)	-	-	-	(9,000)
Balance at 31 December 2020	125,000	65,247	8,362	36,670	129,186	364,465

The notes on pages 36 to 82 form an integral part of these financial statements.

CONSOLIDATED AND SEPARATE STATEMENTS OF CASH FLOWS

*(All amounts are in thousands of Ghana cedis)

	The Group		The Company	
	2021	2020	2021	2020
Cash flows from operating activities				
Profit before income tax	66,744	55,790	56,506	45,002
Adjustment for:				
Depreciation of property and equipment	1,481	1,252	1,258	1,080
Amortisation of intangible assets	954	191	924	191
(Gains)/loss on disposal of property and equipment	(80)	81	(80)	81
Asset write offs	89	62	89	62
Net exchange differences	1,514	(4,412)	-	-
Operating cash flows before changes in working capital	70,702	52,964	58,697	46,416
Changes in due from ceding and retroceding companies	(8,973)	(7,398)	(812)	7,958
Changes in other assets	(4,964)	3,183	(4,894)	3,964
Changes in deferred acquisition cost	(1,257)	(8,337)	2,707	(7,339)
Changes in provision for unearned premium	7,464	21,522	(4,949)	18,680
Changes in outstanding claims	41,384	32,000	32,298	21,746
Changes in deferred commission income	(291)	791	(291)	791
Changes in life fund	(3,710)	4,897	(3,710)	4,897
Changes in due to ceding and retroceding companies	23,874	8,951	22,406	6,931
Changes in other liabilities	83	1,268	1,702	676
Changes in net operating assets:				
Purchase of equity securities	-	(72)	-	(72)
Net changes in held to maturity securities	(97,123)	(53,426)	(83,533)	(49,262)
Cash generated from operations	27,189	56,343	19,621	55,386
National fiscal stabilisation levy paid	(2,210)	(1,559)	(2,210)	(1,559)
Income tax paid	(24,209)	(11,849)	(19,226)	(8,890)
Net cash inflows/(outflows) from operating activities	770	42,935	(1,815)	44,937
Cash flows from investing activities				
Purchase of property and equipment	(1,409)	(1,274)	(961)	(1,196)

Purchase of intangible assets	(2,868)	-	(2,244)	-
Proceeds from disposal of property and equipment	80	54	80	54
Net cash outflows from investing activities	(4,197)	(1,220)	(3,125)	(1,142)
Cash flows from financing activities				
Dividend paid	(10,000)	(9,000)	(10,000)	(9,000)
Net cash outflows from financing activities	(10,000)	(9,000)	(10,000)	(9,000)
Net (decrease)/increase in cash and cash equivalents	(13,427)	32,715	(14,940)	34,795
Cash and cash equivalents at start of year	90,714	57,999	87,215	52,420
Cash and cash equivalents at end of year	77,287	90,714	72,275	87,215

The notes on pages 36 to 82 form an integral part of these financial statements.

NOTES

**(All amounts are in thousands of Ghana cedis)*

1. Reporting entity

Ghana Reinsurance PLC (the "Company") is a public company limited by shares and incorporated and domiciled in Ghana. The Company's principal business is underwriting reinsurance business. The Company operates under the provisions of the Companies Act, 2019 (Act 992) and the Insurance Act, 2021 (Act 1061). The registered office of the Company is Plot 24, Sudan Road, Ridge, Accra. The consolidated and separate financial statements comprise the financial statements of the Company standing alone and its subsidiary (together the "Group") for the year ended 31 December 2021.

2. Summary of significant accounting policies

The significant accounting policies adopted by the Group in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

2.1 Basis of preparation

2.1.1 Statement of compliance

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) and in the manner required by the Companies Act, 2019 (Act 992) and the Insurance Act, 2021 (Act 1061).

2.1.2 Basis of measurement

The financial statements have been prepared under the historical cost convention except for the following:

- non-derivative financial instruments at fair value through profit or loss are measured at fair value;
- available-for-sale financial assets are measured at fair value; and
- investment properties, and certain property, plant and equipment are measured fair value.

2.1.3 Use of estimates and judgement

The preparation of the financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires the directors to exercise judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.

The financial statements have been prepared on the basis that the Company and its subsidiary will continue to operate as a going concern.

2.1.4 New and amended standards adopted by the Group

The Group has applied the following standards and interpretations for the first time to financial reporting periods commencing on or after 1 January 2021.

COVID-19-related Rent Concessions – Amendments to IFRS 16

As a result of the COVID-19 pandemic, rent concessions have been granted to lessees. Such concessions might take a variety of forms, including payment holidays and deferral of lease payments. In May 2020, the IASB made an amendment to IFRS 16 Leases which provides lessees with an option to treat qualifying rent concessions in the same way as they would if they were not lease modifications. In many cases, this will result in accounting for the concessions as variable lease payments in the period in which they are granted.

Entities applying the practical expedients must disclose this fact, whether the expedient has been applied to all qualifying rent concessions or, if not, information about the nature of the contracts to which it has been applied, as well as the amount recognised in profit or loss arising from the rent concessions.

The amendments did not have any material impact on the results or financial position of the Group for the year ended 31 December 2021.

Interest Rate Benchmark Reform Phase 2 – Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16

In August 2020, the IASB made amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 to address the issues that arise during the reform of an interest rate benchmark rate, including the replacement of one benchmark with an alternative one.

The Phase 2 amendments provide the following reliefs:

- When changing the basis for determining contractual cash flows for financial assets and liabilities (including lease liabilities), the reliefs have the effect that the changes, that are necessary as a direct consequence of IBOR reform and which are considered economically equivalent, will not result in an immediate gain or loss in the income statement.
- The hedge accounting reliefs will allow most IAS 39 or IFRS 9 hedge relationships that are directly affected by IBOR reform to continue. However, additional ineffectiveness might need to be recorded.

Affected entities need to disclose information about the nature and extent of risks arising from IBOR reform to which the entity is exposed, how the entity manages those risks, and the

entity's progress in completing the transition to alternative benchmark rates and how it is managing that transition.

Given the pervasive nature of IBOR-based contracts, the reliefs could affect companies in all industries.

The above amendment did not have any material impact on the results or the financial position of the Company and the Group for the year ended 31 December 2021.

2.1.5 New standards and interpretations not yet adopted by the Group

Certain new accounting standards and interpretations have been published that are not mandatory for 31 December 2021 reporting periods and have not been early adopted by the Group.

IFRS 17 Insurance Contracts

IFRS 17 was issued in May 2017 as replacement for IFRS 4 Insurance Contracts. It requires a current measurement model where estimates are remeasured in each reporting period. Contracts are measured using the building blocks of:

- discounted probability-weighted cash flows;
- an explicit risk adjustment; and
- a contractual service margin (CSM) representing the unearned profit of the contract which is recognised as revenue over the coverage period.

The standard allows a choice between recognising changes

in discount rates either in the statement of profit or loss or directly in other comprehensive income. The choice is likely to reflect how insurers account for their financial assets under IFRS 9.

An optional, simplified premium allocation approach is permitted for the liability for the remaining coverage for short duration contracts, which are often written by non-life insurers.

There is a modification of the general measurement model called the 'variable fee approach' for certain contracts written by life insurers where policyholders share in the returns from underlying items. When applying the variable fee approach, the entity's share of the fair value changes of the underlying items is included in the CSM. The results of insurers using this model are therefore likely to be less volatile than under the general model.

The new rules will affect the financial statements and key performance indicators of all entities that issue insurance contracts or investment contracts with discretionary participation features.

The Group has instituted an IFRS 17 project implementation plan under the supervision of the Executive Committee, who coordinate the activities of senior finance, actuarial and information technology executives from impacted business areas. The Group is currently assessing the impact of the Standard on its operations.

The Standard was originally effective 1 January 2021, but deferred to 1 January 2023 by the IASB in March 2020.

Classification of Liabilities as Current or Non-current – Amendments to IAS 1

The narrow-scope amendments to IAS 1 Presentation of Financial Statements clarify that liabilities are classified as either current or non-current, depending on the rights that exist at the end of the reporting period. Classification is unaffected by the expectations of the entity or events after the reporting date (e.g. the receipt of a waiver or a breach of covenant). The amendments also clarify what IAS 1 means when it refers to the 'settlement' of a liability.

The amendments could affect the classification of liabilities, particularly for entities that previously considered management's intentions to determine classification and for some liabilities that can be converted into equity. They must be applied retrospectively

in accordance with the normal requirements in IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors.

In May 2020, the IASB issued an Exposure Draft proposing to defer the effective date of the amendments to 1 January 2023.

Property, Plant and Equipment: Proceeds before intended use – Amendments to IAS 16

The amendment to IAS 16 Property, Plant and Equipment (PP&E) prohibits an entity from deducting from the cost of an item of PP&E any proceeds received from selling items produced while the entity is preparing the asset for its intended use. It also clarifies that an entity is 'testing whether the asset is functioning properly' when it assesses the technical and physical performance of the asset. The financial performance of the asset is not relevant to this assessment.

Entities must disclose separately the amounts of proceeds and costs relating to items produced

that are not an output of the entity's ordinary activities.

This amendment is effective for reporting periods beginning on or after 1 January 2022.

Annual Improvements to IFRS Standards 2018 – 2020

The following improvements were finalised in May 2020:

- IFRS 9 Financial Instruments – clarifies which fees should be included in the 10% test for derecognition of financial liabilities.
- IFRS 16 Leases – amendment of illustrative example 13 to remove the illustration of payments from the lessor relating to leasehold improvements, to remove any confusion about the treatment of lease incentives.

These amendments and clarifications are effective for reporting periods beginning on or after 1 January 2022.

Disclosure of Accounting Policies- Amendments to IAS 1 and IFRS Practice Statement 2

The IASB amended IAS 1 to require entities to disclose their material rather than their significant accounting policies. The amendments define what is 'material accounting policy information' and explain how to identify when accounting policy information is material. They further clarify that immaterial accounting policy information does not need

to be disclosed. If it is disclosed, it should not obscure material accounting information.

To support this amendment, the IASB also amended IFRS Practice Statement 2 Making Materiality Judgements to provide guidance on how to apply the concept of materiality to accounting policy disclosures.

These amendments and clarifications are effective for reporting periods beginning on or after 1 January 2023.

Definition of Accounting Estimates– Amendments to IAS 8

The amendment to IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors clarifies how companies should distinguish changes in accounting policies from changes in accounting estimates. The distinction is important, because changes in accounting estimates are applied prospectively to future transactions and other future events, but changes in accounting policies are generally applied retrospectively to past transactions and other past events as well as the current period.

These amendments and clarifications are effective for reporting periods beginning on or after 1 January 2023.

Deferred Tax related to Assets and Liabilities arising from a Single Transaction – Amendments to IAS 12

The amendments to IAS 12 Income Taxes require entities to recognise deferred tax on transactions that, on initial recognition, give rise to equal amounts of taxable and deductible temporary differences. They will typically apply to transactions such as leases of lessees and decommissioning obligations and will require the recognition of additional deferred tax assets and liabilities.

The amendment should be applied to transactions that occur on or after the beginning of the earliest comparative period presented. In addition, entities should recognise

deferred tax assets (to the extent that it is probable that they can be utilised) and deferred tax liabilities at the beginning of the earliest comparative period for all deductible and taxable temporary differences associated with:

- right-of-use assets and lease liabilities; and
- decommissioning, restoration and similar liabilities, and the corresponding amounts recognised as part of the cost of the related assets.

The cumulative effect of recognising these adjustments is recognised in retained earnings, or another component of equity, as appropriate.

IAS 12 did not previously address how to account for the tax effects of on-balance sheet leases and similar transactions and various approaches were considered acceptable. Some entities may have already accounted for such transactions consistent with the new requirements. These entities will not be affected by the amendments.

These amendments and clarifications are effective for reporting periods beginning on or after 1 January 2023.

There are no other IFRS or IFRIC interpretations that are not effective that would be expected to have a material impact on the Company and its subsidiary in the current or future operating periods and on foreseeable future transactions.

2.2 Principles of consolidation and equity accounting

Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The acquisition method of accounting is used to account for business combinations by the Group.

Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of profit or loss, statement of comprehensive income, statement of changes in equity and statement of financial position, as appropriate, in instances

where the subsidiaries are not wholly owned by the Group.

Associates

Associates are all entities over which the Group has significant influence but not control or joint control. This is generally the case where the Group holds between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting, after initially being recognised at cost.

Equity method

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the investee in profit or loss, and the Group's share of movements in other comprehensive income of the investee in other comprehensive income. Dividends received or receivable from associates and joint ventures are recognised as a reduction in the carrying amount of the investment.

When the Group's share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the other entity.

Unrealised gains on transactions between the Group and its associates and joint ventures are eliminated to the extent of

the Group's interest in these entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

The carrying amount of equity-accounted investments is tested for impairment in accordance with the policy described in note 2.7.

Changes in ownership interests

The Group treats transactions with non-controlling interests that do not result in a loss of control as transactions with equity owners of the Group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised in a separate reserve within equity attributable to owners of the parent.

When the Group ceases to consolidate or equity account for an investment because of a loss of control, joint control or significant influence, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in profit or loss.

This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other

comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

If the ownership interest in a joint venture or an associate is reduced but joint control or significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to profit or loss where appropriate.

2.3 Foreign currency translation

Functional and presentation currency

Items included in the financial statements are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The financial statements are presented in Ghana cedi (GH¢), which is Company's functional and presentation currency.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in profit or loss.

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated at exchange rates ruling at the dates of initial recognition.

Group companies

The results and financial position of foreign operations that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that statement of financial position;
- income and expenses for each statement of profit or loss and statement of comprehensive income are translated at average exchange rates (unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions); and
- all resulting exchange differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of any net investment in foreign entities, and of borrowings and other financial instruments designated as hedges of such investments, are recognised in other comprehensive income. When a foreign operation is sold or any borrowings forming part of the net investment are repaid, the associated exchange differences are reclassified to profit or loss, as part of the gain or loss on sale.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.

2.4 Property and equipment

Initial recognition

Items of property and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment. When parts of an item of property and equipment have different useful lives, they are accounted for as separate items (major components).

The cost of self constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the assets to a working condition for their intended use, the costs

of dismantling and removing the items and restoring the site on which they are located, and capitalised borrowing costs.

Subsequent costs

The cost of replacing part of an item of property or equipment is recognised in the carrying amount of the item if it is probable that future economic benefits embodied within the part will flow to the Company and its cost can be measured reliably. The costs of the day-to-day servicing of property and equipment are recognised in profit or loss as incurred.

Depreciation

Depreciation is calculated to write off the cost of items of property and equipment less their estimated residual values using the straight-line method over their estimated useful lives, and is generally recognised in profit or loss. The assets' residual values, and useful lives and method of depreciation are reviewed at each financial year end and adjusted prospectively, if appropriate.

The estimated useful lives of property and equipment at the following annual rates for current and comparative periods are as follows:

Buildings	-	3%
Equipment, furniture and fittings	-	15% to 20%
Computers	-	33.3%
Motor vehicles	-	25%

Land is not depreciated.

Depreciation methods, useful lives and residual values are reassessed at each reporting date. Gains and losses on disposal of property and equipment are included in profit or loss.

Derecognition

An item of property and equipment is derecognised upon disposal or when no further future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit or loss in the year the asset is derecognised.

Revaluation

Increases in the carrying amount arising on revaluation of land and buildings are credited to other comprehensive income and shown as capital surplus account in shareholders' equity.

Decreases that offset previous increases of the same asset are charged in other comprehensive income and debited against the capital surplus account directly in equity. All other decreases are charged to profit or loss. When revalued assets are sold, the amounts included in the capital surplus account are transferred to the retained earnings.

2.5 Investment property

Property that is held for long-term rental yields or for capital appreciation or both, and that

is not occupied by the Group, is classified as investment property. Investment property also includes property that is being constructed or developed for future use as investment property.

Investment property is measured initially at its cost, including related transaction costs and where applicable borrowing costs.

After initial recognition, investment property is carried at fair value. Investment property under construction is measured at fair value if the fair value is considered to be reliably determinable.

The fair value of investment property reflects among other things, rental income from current leases and other assumptions market participants would make when pricing the property under current market conditions.

Subsequent expenditure is capitalised to the asset's carrying amount only when it is probable that future economic benefits associated with the expenditure will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed when incurred. When part of an investment property is replaced, the carrying amount of the replaced part is derecognised.

If a valuation obtained for a property held under a lease is net of all payments expected to be made, any related lease liability recognised separately in the statement of financial position is added back to arrive at the

carrying value of the investment property for accounting purposes.

Changes in fair values are recognised in profit or loss. Investment properties are derecognised when they have been disposed.

Where the Group disposes off a property at fair value in an arm's length transaction, the carrying value immediately prior to the sale is adjusted to the transaction price, and the adjustment is recorded in the profit or loss within net gain from the fair value adjustment on investment property.

If an investment property becomes owner-occupied, it is reclassified as property and equipment. Its fair value at the date of reclassification becomes its cost for subsequent accounting purposes. If an item of owner-occupied property becomes an investment property because its use has changed, any difference resulting between the carrying amount and the fair value of this item at the date of transfer is treated in the same way as a revaluation under IAS 16. Any resulting increase in the carrying amount of the property is recognised in profit or loss to the extent that it reverses a previous impairment loss, with any remaining increase recognised in other comprehensive income and directly to equity in revaluation surplus within equity. Any resulting decrease in the carrying amount of the property is initially charged in other comprehensive income against any previously recognised revaluation surplus, with any remaining decrease charged to profit or loss.

Where an investment property undergoes a change in use, evidenced by commencement of development with a view to sale, the property is transferred to inventories. A property's deemed cost for subsequent accounting as inventories is its fair value at the date of change in use.

Leasing arrangements

The investment properties are leased to tenants under operating leases with rentals payable quarterly, semi-annually or annually. Lease payments for some contracts include inflationary increases, but there are no other variable lease payments that depend on an index or rate. Where considered necessary to reduce credit risk, the Group may obtain bank guarantees for the term of the lease.

Although the Group is exposed to changes in the residual value at the end of the current leases, the Group typically enters into new operating leases and therefore will not immediately realise any reduction in residual value at the end of these leases. Expectations about the future residual values are reflected in the fair value of the properties.

2.6 Intangible assets

Intangible assets comprise computer software cost. These are measured at cost less accumulated amortisation and any accumulated impairment losses. Amortisation is provided for on a straight-line basis, taking into account the residual value and estimated useful life of 3 years.

2.7 Impairment of non-financial assets

Non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the assets recoverable amount is estimated. For the purpose of measuring recoverable amounts, assets are compared at the lowest levels for which there are separately identifiable cash-generating units (CGUs).

The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use (being the present value of the expected future cash flows of the relevant asset or CGUs). An impairment loss is recognised in profit or loss for the amount by which the asset's carrying amount exceeds its recoverable amount.

The Group evaluates impairment losses for potential reversals when events or circumstances may indicate such consideration is appropriate. The increased carrying amount of an asset or a reversal of an impairment loss shall not exceed the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

2.8 Income tax

Income tax for the period comprises current and deferred income tax. Income tax is recognised in the profit or loss except to the extent that it

relates to items recognised directly in equity or other comprehensive income, in which case the related income tax is also recognised in equity or other comprehensive income.

Current income tax

Current income tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date. Current income tax assets and liabilities also include adjustments for tax expected to be payable or recoverable in respect of previous periods. Current income tax relating to items recognised directly in equity or other comprehensive income is recognised in equity or other comprehensive income and not in profit or loss.

Deferred income tax

Deferred income tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred income tax is not recognised for temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects either accounting nor taxable profit or loss.

The measurement of deferred income tax reflects the tax consequences that would follow the manner in which the

Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred income tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date.

Deferred income tax assets and liabilities are offset if there is a legally enforceable right to offset current income tax liabilities and assets, and they relate to taxes levied by the same tax authority.

Deferred income tax asset is recognised for tax credits and

deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred income tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

2.9 Financial instruments

2.9.1 Non-derivative financial assets

Initial recognition

The Group initially recognises financial assets on the trade date. The trade date is the date that the Group commits to purchase or sell the asset.

Classification and measurement

The Group classifies the financial instruments into classes that reflect the nature of information and take into account the characteristics of those financial instruments.

The Group classifies its financial assets into the following categories: available-for-sale, loans and receivables and held to maturity.

The classification is dependent on the purpose for which the investments were acquired. Management determines the classification of its investments at the time of initial recognition. The classification is summarised in the table as follows:

Class (as determined by the Group)		Subclasses
Loans and receivables	Cash and cash equivalents	
	Due from ceding and retroceding companies	
	Other assets (excluding non-financial assets)	
Held-to-maturity investments	Government securities, term deposits and corporate debt securities	Unlisted
Available-for-sale	Investment securities - equity securities	Listed
		Unlisted

(i) *Loans and receivables*
Loans and receivables are financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are recognised initially at fair value plus any directly attributable transaction costs.

Subsequent to initial recognition, loans and receivables are measured at amortised cost

using the effective interest, less any impairment losses.

(ii) *Held-to-maturity financial assets*

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Group's management has the positive intention and ability to hold to maturity other than:

- those that the Group upon initial recognition designates as at fair value through profit or loss;
- those that the Group designates as available for sale; and
- those that meet the definition of loans and receivables.

(iii) Available-for-sale investments

Available-for-sale assets are non-derivative financial assets that are intended to be held for an indefinite period of time, which may be sold in response to needs for liquidity or changes in interest rates, exchange rates or equity prices or that are not classified as loans and receivables, held-to-maturity investments or financial assets at fair value through profit or loss.

Available-for-sale financial assets are recognised initially at fair value plus any directly attributable transaction costs.

Subsequent to initial recognition, they are measured at fair value and changes therein, other than impairment losses, are recognised in other comprehensive income and presented in "Available-for-sale reserves" in equity. When an investment is derecognised, the gain or loss accumulated in equity is reclassified to profit or loss.

Derecognition

Financial assets are derecognised when the contractual rights to receive cash flows from the financial assets expire or the Group transfers substantially all the risks and rewards of ownership. Any interest in the transferred financial assets that is created or retrieved by the Group is recognised as a separate asset or liability.

2.9.2 Non-derivative financial liabilities

Initial recognition and measurement

Non-derivative financial liabilities are recognised initially at fair value plus, for instrument not

at fair value through profit and loss, any directly attributable transaction cost. Subsequent to initial recognition, non-derivative financial liabilities are measured at amortised cost using the effective interest rate.

Classification

The Group classifies non-derivative financial liabilities into the other financial liabilities' category. Other financial liabilities comprise outstanding claims, due to ceding/retroceding companies and other accounts payables.

Derecognition

Financial liabilities are derecognised when contractual obligations are discharged, cancelled or expire.

2.9.3 Determination of fair value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Group has access at that date.

The fair value of the Group's financial assets is based on quoted bid prices. Where the fair value of a financial asset cannot be measured reliably, the investment is carried at cost less any impairment.

2.9.4 Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when and only when the Group has a legally enforceable right to set off the amounts and it intends

either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

2.9.5 Impairment of non-derivative financial assets

The Group assesses at each reporting date whether there is objective evidence that a financial asset is impaired.

A financial asset is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that have occurred after the initial recognition of the asset (a 'loss event') and that loss event has an impact on estimated future cash flows of the financial asset that can be reliably estimated.

Objective evidence that a financial asset is impaired includes the following:

- significant financial difficulty of the issuer or debtor;
- a breach of contract, such as default or delinquency in payments;
- adverse changes in the payment status of issuers or debtors; and
- economic conditions that correlate with defaults on assets in the Group.

If there is objective evidence that an impairment loss has been incurred on loans and receivables carried at amortised cost, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original

effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognised in profit or loss.

In the case of equity investments classified as available for sale, the Group assesses at each reporting date whether there is objective evidence that an available-for-sale financial asset is impaired, including, in the case of equity investments, a significant or prolonged decline in the fair value of the security below its cost. If any such evidence exists, the cumulative loss, which is measured as the difference between the acquisition cost and the current fair value of the investment, is removed from equity and recognised in the profit or loss.

2.10 Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, deposits held on call with banks and investments with original maturities of three months or less in money market instruments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

2.11 Stated capital

Shares are classified as equity when there is no obligation to transfer cash or other assets. Incremental costs directly attributable to the issue of equity instruments are shown as a deduction from equity or as deduction from the proceeds, net of tax. Ordinary shares are classified as stated capital in equity.

2.12 Reinsurance contracts

Classification of reinsurance contracts

The Group issues contracts which transfer reinsurance risk or financial risk or both. Reinsurance contracts are those the Group assumes and cedes reinsurance in the normal course of business, with retention limits varying by line of business. Under reinsurance contracts, the Group accepts significant reinsurance risk from another party (the policy holder) by agreeing to compensate the policy holder or other beneficiary if a specified uncertain future event (the insured event) adversely affects the policy holder.

Investment contracts are those contracts which transfer financial risk with no significant reinsurance risk.

Recognition and measurement

(i) Premiums

Gross premiums comprise the premiums on contracts entered into during the year, irrespective of whether they relate in whole or in part to a later accounting period and are disclosed gross of commission to intermediaries and exclude value-added tax. Premiums written include adjustments to premiums written in prior periods. Outward reinsurance premiums are recognised as an expense.

(ii) Unearned premiums

Unearned premiums, which represent the proportion of premiums written in the current year which relate to risks that have not expired by the end of the financial year and are

deferred and recognised on a time proportionate basis.

(iii) Claims incurred

Claims incurred consist of claims and claims handling expenses paid during the financial year, together with the movement in the provision for outstanding claims and are charged to profit or loss as incurred.

Outstanding claims comprises the Group's estimate of the undiscounted ultimate cost of settling all claims incurred but unpaid at the reporting date, whether reported or not.

Adjustments to the amounts of claims provisions established in prior years are reflected in the period in which the adjustments are made and disclosed separately, if material.

(iv) Receivables and payables related to reinsurance contracts

Receivables from and payables to ceding and retroceding entities under reinsurance contracts are recognised when due.

Amounts recoverable under reinsurance contracts are assessed for impairment at each reporting date. Such assets are deemed impaired if there is objective evidence, as a result of an event that occurred after its initial recognition, that the Group may not recover all amounts due and that there is a reliably measurable impact on the amounts that the Group will receive from the reinsurer. Impairment losses are recognised in profit or loss.

(v) *Commissions payable and receivable*

The Group receives commission from other insurance and reinsurance companies for giving them businesses (which could be as a result of reinsurances under facultative, treaty and quota).

It also pays out commission to insurance brokers and other reinsurance companies for bringing business to the Group. Commissions receivable and payable are reflected in the statements of financial position.

A proportion of commission payable is deferred and amortised over the period in which the related premium is earned and recognised as deferred acquisition cost.

Commissions receivable are recognised as income in the period in which they are earned.

(vi) *Deferred acquisition costs*

Commissions and other acquisition costs that vary with and are related to securing reinsurance contracts and renewing existing contracts are capitalised. The deferred acquisition expense is subsequently amortised over the terms of the policies as premium is earned.

(vii) *Salvage and subrogation reimbursements*

Some reinsurance contracts permit the Group to sell property acquired in settling a claim. The Group may also have the right to pursue third parties for payment of some or all costs. Estimates of salvage recoveries and subrogation reimbursements

are considered as an allowance in the measurement of the insurance liability for claims, and salvage property is recognised in other assets when the liability is settled. The allowance is the amount that can reasonably be recovered from the disposal of the property.

When a receivable is impaired, the Group reduces the carrying amount to its recoverable amount, being the estimated future cash flows discounted at the original effective interest rate of the instrument and continues unwinding the discount as interest income.

2.13 Employee benefits

Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which the entity pays fixed contributions to a separate entity and will have no legal or constructive obligation to pay future amounts.

Obligations for contributions to defined contribution schemes are recognised as an expense in profit or loss in the periods during which services are rendered by employees. The Company contributes to a mandatory defined contribution plan.

The Group also operates a voluntary defined contribution scheme for its employees. The assets of this scheme are held by another entity who manages the scheme on behalf of employees. The scheme is funded by contributions from both the employees and employer. Benefits are paid to retiring staff in

accordance with the scheme rules.

Short-term benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A provision is recognised for the amount expected to be paid under short-term cash bonus or profit-sharing plans if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

Other post-employment obligations

The Group has no obligation for post-employment benefits in respect of pensioners, former employees or current employees except medical bill of retired staff and spouse.

Termination benefits

Termination benefits are payable when employment is terminated by the Group before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits.

2.14 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation of uncertain timing or amounts as a result of past events and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount of the obligation can be made. Provisions are measured as the

present value of management's best estimate of the expenditure required to settle the obligation at the reporting date. When the effect of discounting is material, provisions are discounted using pre-tax discount rates that reflect the current market assessment of the time value of money and, where appropriate, risks specific to the liability.

2.15 Dividend distribution

Dividend to the shareholders is recognised as a liability in the financial statements in the period in which the dividends are approved by the shareholders.

Dividend income

Dividend income for available-for-sale equities is recognised when the right to receive payment is established.

3. Critical accounting estimates and judgements

The preparation of financial statements requires the use of accounting estimates, judgement and assumptions, which, could materially affect the actual results and reported amounts of assets and liabilities within the next financial year. Management also needs to exercise judgement in applying the Group's accounting policies.

Estimates and judgements are continually evaluated and are based on factors such as historical experience and current best estimates of uncertain future events that are believed to be reasonable under the circumstances.

Unless otherwise stated, no material changes to assumptions occurred during the year.

The estimates and judgements that have a significant risk of causing a material adjustment to the carrying values of the assets and liabilities within the next financial year are discussed below.

3.1 The ultimate liability arising from claims made under reinsurance contracts

The estimation of the ultimate liability arising from claims made under reinsurance contracts is the Group's most critical accounting estimate. There are several sources of uncertainty that are considered in the estimate of the liability that the Group will ultimately pay for such claims.

These estimates rely on past experience adjusted for the effects of current developments and likely trends which is considered an appropriate basis for predicting future events. The Group's estimates and assumptions are reviewed and updated as new information becomes available.

The underlying assumptions applied in the process of determining ultimate liabilities (technical liabilities) under insurance contracts are disclosed in note 4.1.1.

3.2 Held-to-maturity financial assets

In accordance with IAS 39 guidance, the Group classifies some non-derivative financial

assets with fixed or determinable payments and fixed maturity as held-to-maturity. This classification requires significant judgement. In making this judgement, the Group evaluates its intention and ability to hold such assets to maturity. If the Group fails to keep these assets to maturity other than for the specific circumstances – for example, selling an insignificant amount close to maturity – it will be required to reclassify the entire class as available-for-sale. The assets would therefore be measured at fair value instead of amortised cost.

If all held-to-maturity assets were to be so reclassified, the carrying value would reduce by GH¢ 7,654,285 (2020: GH¢ 8,057,179), with a corresponding entry in the fair value reserve in shareholders' equity.

3.3 Impairment of available-for-sale equity investments

The Group determines that an available-for-sale equity investment is impaired when there has been a significant or prolonged decline in its fair value below its cost. This determination of what is significant or prolonged requires judgement. In making this judgement, the Group evaluates among other factors, the normal volatility in share price. In addition, impairment may be appropriate when there is evidence of deterioration in the financial health of the investee, industry and sector performance, changes in technology, and operational and financing cash flows.

The Group did not suffer impairment during the year on available-for-sale investment securities charged to profit or loss (2020: Nil).

3.4 Income taxes

Significant estimates are required in determining the provision for income taxes. There are certain transactions and calculations for which the ultimate tax determination is uncertain. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions.

3.5 Fair value of unquoted equity investments

The fair value of equity investment with no quoted prices or observable market data are estimated based on appropriate assumptions including the cost less impairment.

4. Insurance and financial risk management

4.1 Reinsurance risk management

4.1.1 Exposure to reinsurance risk

The Group underwrites risks that natural persons, corporate or other entities wish to transfer to an insurer. Such risks may relate to property, accident, personal accident, motor, liability, marine, and other perils which may arise from an insured event.

As such the Group is exposed to uncertainty surrounding the timing, frequency and severity of claims under reinsurance contracts. The principal risk is that the frequency and/or severity of claims are greater than expected.

Frequency and severity of claims

The principal risk in the business is the possibility that the insured event will occur with the likelihood that the actual claims will exceed the amount of reinsurance premiums and reserves available.

The possibility of such occurrences cannot be eliminated. The only option is to minimise the financial consequences of each occurrence as far as possible. The Group has endeavoured to achieve this by putting in place reinsurance programmes that provide protection for individual risks and catastrophic events. The Group has subsequently entered into retrocession arrangements with reputable retrocessionaires. The objective is to make sure that the Group is adequately protected against all the liabilities assumed from its business transactions.

The retrocession arrangements however do not discharge the Group of its obligations to the ceding companies and consequently the Group has put in place a business review structure that ensures control of risk quality and conservative use of treaty limits, terms and conditions.

Finally, as part of its annual renewals, the financial condition of each retrocessionaire is reviewed and as a result, the programme is placed with a select group of

financially secure and experienced companies in the world market.

Sources of uncertainty in the estimation of future claim payments

Uncertainty in the estimation of future benefit payments and premium receipts for long-term insurance contracts arises from the unpredictability of long-term changes in overall levels of mortality and the variability in contract holder behaviour. The Group uses appropriate base tables of standard mortality according to the type of contract being written. Statistical methods are used to adjust the crude mortality rates to produce a best estimate of expected mortality for the future. Where data is sufficient to be statistically credible, the statistics generated by the data are used without reference to an industry table. Where this is not the case, the best estimate of future mortality is based on standard industry tables adjusted for the Group's overall experience.

In the case of general business, the estimated cost of claims includes direct expenses to be incurred in settling claims, net of the expected recoveries. The Group takes all reasonable steps to ensure that it has appropriate information regarding its claims exposures. However, given the uncertainty in establishing claims provisions, it is likely that the final outcome will prove to be different from the original liability established.

The liability for these contracts comprise a provision for incurred but not reported (IBNR), a provision for reported claims

not yet paid and a provision for unexpired risks at the end of the reporting period.

In estimating the liability for the cost of reported claims not yet paid, the Group considers any information available from loss adjusters and information on the cost of settling claims with similar characteristics in previous periods. The main assumption underlying this technique is that the Group's past claims development experience be used to project future claims development and hence ultimate claims costs.

Additional qualitative judgement is used to assess the extent to which past trends may not apply in future, in order to arrive at the estimated ultimate cost of claims that present the likely outcome from the range of possible outcomes, taking account of all the uncertainties involved.

Process used to decide on assumptions

For long-term insurance contracts with fixed and guaranteed terms, estimates are made in two stages. At inception of the contract, the Group determines assumptions in relation to future deaths, voluntary terminations, investment returns and administration expenses. These assumptions are used for calculating the liabilities during the life of the contract. A margin for risk and uncertainty is added to these assumptions.

Subsequently, new estimates are developed at each reporting date to determine whether liabilities are adequate in the light of the latest current estimates. The

initial assumptions are not altered if the liabilities are considered adequate. If the liabilities are not adequate, the assumptions are altered ('unlocked') to reflect the latest current estimates; no margin is added to the assumptions in this event.

Assumptions and estimates of contract holder liabilities

The main assumptions used relate to mortality, investment returns, expenses, lapse and discount rates. The Group bases mortality on the Actuarial Society of South Africa's Standard of Actuarial practice 104 (SAP104) and 1985-1990 Ultimate Mortality Table (SA85-90 mortality table) which reflect historical experiences, adjusted when appropriate to reflect the Group's unique risk exposure, product characteristics, target markets and own claims severity and frequency experiences. A margin for adverse deviation is included in the assumptions.

(a) Mortality

Mortality assumptions are based on 120% of SA85-90 Heavy. Annual mortality investigations are carried out.

(b) Persistency

Lapse and surrender rates are based on the Group's historical experience of lapses and surrenders. When appropriate, account is also taken of expected future trends. Experience is analysed by product type as well as policy duration.

(c) Discount rate

Discount rates are based on current market risk rates, adjusted for the Group's own risk exposure.

(d) Expenses

Assumptions on renewal expenses are based on 10% of the gross premium.

(e) Investment returns

Market-related information is used to derive assumptions in respect of investment returns, discount rates used in calculating contract holder liabilities and renewal expense inflation. Interest rate of 14.01% per annum has been applied in the long-term rate of return.

(f) Withdrawals

Withdrawals comprise lapses and surrenders. Allowance for policies to exit by lapse has been made for the Group risk, Term Assurance and Disability at the following rates, which are based on the pricing lapse assumptions:

	Lapse rates
Year 1	15%
Year 2	10%
Year 3	5%

Reinsurance events are by their nature random and the actual size and number of events in any one year may vary from those estimated and experienced in prior periods. The Group underwrites primarily short-term risks, that is, reinsurance under which claims are typically settled within one year of the occurrence of the events giving rise to the claims. Risks that are long-term in nature represent an insignificant portion of the Group's reinsurance portfolio. The Group experience variations in its claims patterns from one year to the next. The product features of reinsurance contracts

that have a material effect on the amount, timing and uncertainty of future cash flows arising from reinsurance contracts in the Group are described below:

(i) Property

Provides indemnity for loss or damage to immovable and movable property caused by perils such as fire, lightning, explosion, weather, water, earthquake and malicious damage. These contracts may also include business interruption policies which insure the loss of profits incurred by a business as a result of loss or damage to the insured property by these perils.

(ii) Accident

Provides indemnity for loss of or damage to mainly movable property for losses caused by crime, certain accidental damage such as damage to goods in transit or other general accidents. Included under the accident classes are legal liabilities an insured may incur as a result of accidental damage to third-party property or accidental death or injury to a third party caused by the insured.

(iii) Personal accident

Provides compensation arising out of the death, permanent or temporary total disability of the insured, the family of the insured or employees of a business. This cover is restricted to certain accidents and does not provide wider benefits available from the life assurance industry.

(iv) Motor

Provides indemnity for loss of or damage to the insured motor

vehicle. The cover is normally on an all-risks basis providing a wide scope of cover; however the insured may select restricted forms of cover such as fire and theft only. Legal liabilities arising out of the use or ownership of the motor vehicle following an accident for damage to third-party property or death or injury to a third party is also covered in this class. Warranty and maintenance cover on insured vehicles are incorporated in this class of business.

(v) Engineering

Provides indemnity for losses sustained through the use of machinery and equipment or the erection of buildings and structures. Risks covered by this type of contract include machinery breakdown, business interruption and loss or damage to plant and equipment.

(vi) Marine

Provides indemnity for both cargo and hull classes of business. Cargo covers physical loss of or damage to cargo. Hull covers accidental loss or damage to commercial vessels.

4.1.2 Limiting exposure to reinsurance risk

The Group limits its exposure to reinsurance risk through setting clearly defined underwriting strategies and limits, application of appropriate risk assessment techniques, and centralised management of reinsurance.

The Group's underwriting strategy ensures diversification of reinsurance risk in terms of type and amount of risk covered, geographical location and

type of industry covered. The strategy also aims to develop a sufficiently large population of risks to reduce variability of the expected outcome. The underwriting strategy is detailed in underwriting authorities which set the limits for underwriters in terms of line size, class of business, geographical location and industry to enforce appropriate risk selection within the portfolio.

The underwriting mandates are applicable to both internal and external underwriters and partners.

Ongoing review and analysis of underwriting information enables the Group to monitor its risks and take timely corrective action. The ability to adjust premiums allows the Group to mitigate the risk of underwriting losses by addressing adverse loss ratios in terms of different classes of business and different portfolios or clients.

The risk of fraudulent claims is reduced by internal controls embedded in claims-handling processes and specific techniques developed to proactively detect fraudulent claims.

(i) Underwriting and reinsurance operating procedures

The Group has implemented an integrated risk management framework to manage risk in accordance with the Group's risk appetite. The Group's reinsurance is managed by the underwriting departments of the respective companies. The objectives and responsibilities of the department is approved by the board of directors of the respective companies.

The main objective of the underwriting department is to provide a policy framework that ensures that risk assumption and risk retention practice is in line with prudent risk/reward set by the Group.

Specifically, the department determines the risk-retention policy of the Group, which leads to the type of reinsurance undertaken for the year. Special quota, facultative and treaty reinsurance are undertaken for the purposes of cost-efficiency, compliance with risk assumption criteria and security.

(ii) Reinsurance strategy

The Group obtains third-party reinsurance cover to reduce risks from single events or accumulation of risk which could have a significant impact

on earnings for the current year or the Group's capital. This cover is placed on the local and international reinsurance market.

The Group's reinsurance risk and return position is tested against a wide range of reinsurance alternatives including viability of proportional and non-proportional alternatives.

(iii) Risk-retention

The Group is in the business of assuming levels of risk, which are deemed prudent in relation to risks/rewards and the Group's absolute capacity in terms of shareholders' funds and reserves.

Predetermined criteria are observed at all times other than where specific written permission has been obtained from the board of directors.

(iv) Treaty and facultative placing process

The treaty-placing process is the responsibility of the underwriting and reinsurance department of the respective companies.

Underwriting limits are in place to enforce appropriate risk selection criteria. Reinsurance contracts also entitle the Group to pursue third parties for payment of some or all costs (for example, subrogation).

The following table discloses the concentration of reinsurance liabilities by the industry sector in which the contract holder operates and by the maximum insured loss limit included in the terms of the policy. The amounts are the carrying amount of the reinsurance liabilities (gross and net of reinsurance) arising from reinsurance contracts.

Class of business		Maximum insured loss			
		The Group		The Company	
		2021	2020	2021	2020
Non-marine	Gross	137,234	128,438	137,025	128,234
	Net	2,438	3,422	2,436	3,420
Marine	Gross	60,930	57,022	60,900	56,993
	Net	610	2,281	609	2,280

(v) Claims

The Group's outstanding claims provision includes notified claims as well as those claims incurred but not yet reported (IBNR). Due to the short-term nature of the business, it is not considered necessary to discount any of the claims provision. Claims provisions are based on previous

claims experience, knowledge of events, terms and conditions of relevant policies and interpretation of circumstances. Each notified claim is assessed on a separate case-by-case basis with regard to specific circumstances, information available from the insured and the loss adjuster and past experience of similar

claims. The Group employs staff experienced in claims handling and rigorously applies standardised policies and procedures around claims assessment. In addition, the Group utilises the services of specialised administrators to perform the claims assessment process for some of its business. The ultimate cost of reported

claims may vary as a result of future developments or better information becoming available about the current circumstances.

4.2 Financial risk management

The Group is exposed to a variety of financial risks which include credit risk, liquidity risk and market risk.

Risk management framework

The board of directors has overall responsibility for the establishment and oversight of the Group's risk management framework.

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions, products and services offered. The Group, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment, in which

all employees understand their roles and obligations. The Group's management team is responsible for developing and monitoring the Group's risk management policies. The team meets monthly to discuss corporate plans, evaluate progress reports and action plans to be taken. Risk issues that may have financial reporting implications are brought to the attention of the directors of the respective entities for the necessary action to be taken. The management team reports regularly to the board of directors on their activities.

4.2.1 Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial asset fails to meet its contractual obligations. Key areas where the Group is exposed to credit risk are:

- amounts due from reinsurance contract holders;
- amounts due from reinsurance intermediaries;
- investments securities; and
- cash at bank.

The Group structures the level of credit risk it accepts by placing limits on its exposure to a single counterparty or group of counterparties. Such risks are subject to ongoing review and monitoring by the board for each entity.

Reinsurance is used to manage reinsurance risk. This does not, however, discharge the Group's liability as the primary insurer. If a reinsurer fails to pay a claim for any reason, the Group remains liable for the payment to the policyholder. The Group monitors the financial condition of re-insurers on an ongoing basis and reviews its reinsurance arrangements periodically.

Financial assets are placed with reputable financial institutions. The Group has policies which limit exposure to any one financial institution.

The carrying amount of financial assets represents the maximum credit risk exposure. The amount that represent the maximum exposure to credit risk comprise of:

	The Group		The Company	
	2021	2020	2021	2020
Due from ceding and retroceding companies	131,592	122,619	88,935	88,123
Other assets (excluding non-financial assets)	14,265	9,377	14,202	9,303
Investment securities	464,137	362,332	388,902	300,687
Cash and cash equivalents (excluding cash balances)	77,267	90,706	72,255	87,209
	687,261	585,034	564,294	485,322

Investment securities and cash and cash equivalents are neither past due nor impaired.

The credit quality analysis of gross amounts due from ceding and retro-ceding companies are set out below:

	The Group		The Company	
	2021	2020	2021	2020
Neither past due nor impaired	33,286	49,517	21,303	27,747
Past due but not impaired	83,780	70,708	67,627	60,376
Impaired	55,450	18,390	30,600	10,203
	172,516	138,615	119,530	98,326

The net amount due from ceding and retroceding companies as presented in the statement of financial position was arrived after providing for impaired amount due from ceding and retroceding companies as follows:

	The Group		The Company	
	2021	2020	2021	2020
Gross amount	172,516	138,615	119,530	98,326
Allowance for impairment	(40,924)	(15,996)	(30,595)	(10,203)
Net amount	131,592	122,619	88,935	88,123

The ageing analysis of gross amounts due from ceding and retroceding companies are as follows:

	The Group		The Company	
	2021	2020	2021	2020
0 – 90 days	33,286	49,517	21,303	27,747
91 – 180 days	64,762	32,918	31,211	22,586
Over 180 days	74,468	56,180	67,016	47,993
	172,516	138,615	119,530	98,326

4.2.2 Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting its obligations from its financial liabilities. The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

Prudent liquidity risk management implies maintaining sufficient cash

and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions.

Due to the dynamic nature of the underlying businesses, the Group's management maintains flexibility in funding by maintaining availability under committed credit lines. All liquidity policies and procedures are subject to review and approval by the board of directors of the respective entities.

Management performs cash flow forecasting and monitor rolling forecasts of the Group's liquidity requirements to ensure it has sufficient cash to meet its operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the Group does not breach borrowing limits or covenants (where applicable) on any of its borrowing facilities.

The table below analyses the Group financial obligations that will be settled on a net basis into relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity date. The amounts disclosed in the table below are the contractual undiscounted cash flows.

The Group	Amount	1 – 6 months	6 – 12 months	over 12 months
At 31 December 2021				
Due to ceding and retroceding companies	73,547	19,090	34,036	20,421
Other liabilities (excluding non-financial liabilities)	6,381	6,381	-	-
Outstanding claims	179,662	89,194	34,236	56,232
	259,590	114,665	68,272	76,653
At 31 December 2020				
Due to ceding and retroceding companies	49,673	12,637	23,695	13,341
Other liabilities (excluding non-financial liabilities)	4,316	4,316	-	-
Outstanding claims	138,278	9,291	65,052	63,935
	192,267	26,244	88,747	77,276

The Company	Amount	1 – 6 months	6 – 12 months	over 12 months
At 31 December 2021				
Due to ceding and retroceding companies	68,071	13,614	34,036	20,421
Other liabilities (excluding non-financial liabilities)	7,390	7,390	-	-
Outstanding claims	149,542	59,074	34,236	56,232
	225,003	80,078	68,272	76,653
At 31 December 2020				
Due to ceding and retroceding companies	45,665	9,525	23,585	12,555
Other liabilities (excluding non-financial liabilities)	3,985	3,985	-	-
Outstanding claims	117,244	8,207	55,105	53,932
	166,894	21,717	78,690	66,487

4.2.3 Market risks

Market risk is the risk that the fair value or future cash flows of financial instruments will fluctuate due to changes in market variables such as interest rates, foreign exchange rates, and equity prices.

The objective of market risk management is to manage and control market risk exposure within

acceptable levels, while optimising on the return on the risk.

Foreign currency risk

Foreign exchange risk arises from future investment transactions and recognised assets and liabilities. The Group's policy is to record transactions in foreign currencies at the rate in effect at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the reporting date. All gains or losses on changes in currency exchange rates are accounted for in profit or loss.

The Group undertakes certain transactions denominated in foreign currencies, mainly the

US Dollar (USD), Euro (EUR), the Kenyan Shillings (KES) and the British pounds (GBP). This results in exposures to exchange rate fluctuations. The balances impacted in this regard are investment securities, due from

ceding and retroceding companies, due to ceding and retroceding companies, outstanding claims, bank balances and various accruals denominated in foreign currency. Exchange rate exposures are managed within approved policy

parameters utilising matching of assets and liabilities.

Exposure to foreign currency risk at the reporting date are set out as follows:

The Group	USD	EUR	GBP	KES
At 31 December 2021				
Financial assets:				
Investment securities	82,343	1,737	420	65,237
Due from ceding and retroceding companies	54,462	9,936	970	36,755
Cash and cash equivalents	47,971	10,181	1,943	3,007
Total financial assets	184,776	21,854	3,333	104,999
Financial liabilities:				
Outstanding claims	40,783	5,749	3,234	359
Due to ceding and retroceding companies	22,463	4,942	941	5,475
Total financial liabilities	63,246	10,691	4,175	5,834
Net exposure	121,530	11,163	(842)	99,164
At 31 December 2020				
Financial assets:				
Investment securities	55,119	1,767	2,000	57,205
Due from ceding and retroceding companies	50,748	9,258	904	34,496
Cash and cash equivalents	50,867	8,490	1,783	355
Total financial assets	156,734	19,515	4,687	92,056
Financial liabilities:				
Outstanding claims	31,389	4,425	2,489	277
Due to ceding and retroceding companies	15,172	3,338	636	4,007
Total financial liabilities	46,561	7,763	3,125	4,284
Net exposure	110,173	11,752	1,562	87,772

The Company	USD	EUR	GBP	KES
At 31 December 2021				
Financial assets:				
Investment securities	77,802	1,737	420	-
Due from ceding and retroceding companies	36,807	6,715	656	-
Cash and cash equivalents	45,966	10,181	1,943	-
Total financial assets	160,575	18,633	3,019	-
Financial liabilities:				
Outstanding claims	33,946	4,785	2,692	299
Due to ceding and retroceding companies	20,791	4,574	871	-
Total financial liabilities	54,737	9,359	3,563	299
Net exposure	105,838	9,274	(544)	(299)
At 31 December 2020				
Financial assets:				
Investment securities	50,678	1,767	2,000	-
Due from ceding and retroceding companies	36,471	6,654	650	-
Cash and cash equivalents	47,723	8,490	1,783	-
Total financial assets	134,872	16,911	4,433	-
Financial liabilities:				
Outstanding claims	26,614	3,752	2,110	234
Due to ceding and retroceding companies	13,947	3,069	584	-
Total financial liabilities	40,561	6,821	2,694	234
Net exposure	94,311	10,090	1,739	(234)

The following table shows the effect of a strengthening or weakening of Ghana cedis against all other currencies on the Group's profit or loss. This sensitivity analysis indicates the potential impact on profit or loss based upon the

foreign currency exposures recorded at 31 December and it does not represent actual or future gains or losses.

At the reporting date, if the Ghana cedi had strengthened/weakened by 5% with all other variables

held constant, post tax profit for the reported period and equity would have increased/decreased by amounts as set out below:

The Group	2021			2020		
	% Change	Impact Strengthening	Impact Weakening	% change	Impact Strengthening	Impact Weakening
USD	±5%	(6,076)	6,076	±5%	(5,509)	5,509
EUR	±5%	(558)	558	±5%	(588)	588
GBP	±5%	42	(42)	±5%	(78)	78
KES	±5%	(3,394)	3,394	±5%	(2,864)	2,864
USD	±5%	(5,292)	5,292	±5%	(4,716)	4,716
EUR	±5%	(464)	464	±5%	(504)	504
GBP	±5%	27	(27)	±5%	(87)	87
KES	±5%	15	(15)	±5%	12	(12)

Interest rate risk

The Group is exposed to changes in interest rate on money market instruments. Changes in the money market interest rates would not have a direct effect on the contractually determined cash flows associated with fixed rate instruments.

The Group's interest-bearing financial instruments at the reporting date are set out as follows:

	The Group		The Company	
	2021	2020	2021	2020
Government securities	280,515	159,116	216,419	103,028
Corporate debt securities	45	45	45	45
Term deposits	133,802	158,078	122,663	152,521
	414,362	317,239	339,127	255,594

Price risk

The Group's exposure to equity securities price risk arises from investments held by the Group and classified in the statement of financial position as available-for-sale financial assets. To manage its price risk arising from investments in equity securities, the Group diversifies its portfolio in accordance with limits set by the board of directors.

Significant percentage of the Group's equity investments are publicly traded, mainly on the Ghana Stock Exchange.

4.3 Capital management

The Company's capital comprises ordinary share capital raised through direct investment, earnings retained including current year's profit and various

statutory reserves the Company is required to maintain.

The Company's regulator, the National Insurance Commission sets and monitors capital requirements for the Company. The Group's objectives when managing capital are:

- to comply with the capital and regulatory solvency

- requirements as set out in the Insurance Act, 2021 (Act 1061). The Act requires each insurance company to hold the minimum level of paid-up capital of GH¢125 million and to maintain a solvency margin of 150%;
- to safeguard the Group's ability to continue as a going concern, so that it can continue to provide returns to shareholders and benefits for other stakeholders; and
 - to provide adequate returns to shareholders by pricing reinsurance and investment

contracts commensurately with the level of risk.

5. Fair values

The fair values of financial assets and financial liabilities that are traded in active markets are based on quoted market prices or dealer price quotations. For all other financial instruments, the Group determines fair values using other valuation techniques.

For financial instruments that trade infrequently and have little price transparency, fair value is

less objective, and requires varying degrees of judgement depending on liquidity, concentration, uncertainty of market factors, pricing assumptions and other risks affecting the specific instrument.

5.1 Financial instruments measured at fair value

The table below sets out analyses of financial instruments measured at fair value at the reporting date.

The Group and the Company	2021	2020
Available-for-sale equity securities:		
Quoted equity securities (Level 1)	43,956	39,274
Unquoted equity securities (Level 3)	5,819	5,819
	49,775	45,093

The fair value hierarchy for financial instruments measured at fair value are defined as follows:

- **Level 1** - Inputs that are quoted market prices (unadjusted) in active markets for identical instruments. This level includes securities listed on the Ghana Stock Exchange.
- **Level 2** - Inputs other than quoted prices included within Level 1 that are observable either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments;

quoted prices for identical or similar instruments in markets that are considered less than active; or other valuation techniques in which all significant inputs are directly or indirectly observable from market data.

- **Level 3** - Inputs that are unobservable. This category includes all instruments for which the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices for similar instruments

for which significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

This hierarchy requires the use of observable market data when available. The Group considers relevant observable market prices in its valuation where possible.

5.2 Financial instruments not measured at fair value

The table below sets out the fair values of financial instruments not measured at fair values in the statement of financial position.

The Group	2021		2020	
	Carrying amount	Fair value	Carrying amount	Fair value
Financial assets				
Due from ceding and retroceding companies	131,592	131,592	122,619	122,619
Other assets (excluding non-financial assets)	14,265	14,265	9,377	9,377
Investment securities - HTM	414,362	404,003	317,239	309,308
Cash and cash equivalents	77,287	77,287	90,714	90,714
Total financial assets	637,506	627,147	539,949	532,018
Financial liabilities				
Due to ceding and retroceding companies	73,547	73,547	49,673	49,673
Other liabilities	6,381	6,381	4,316	4,316
Outstanding claims	179,662	179,662	138,278	138,278
Total financial liabilities	259,590	259,590	192,267	192,267
The Company				
Financial assets				
Due from ceding and retroceding companies	88,935	88,935	88,123	88,123
Other assets (excluding non-financial assets)	14,202	14,202	9,303	9,303
Investment securities – HTM	339,127	330,649	255,594	249,204
Cash and cash equivalents	72,275	72,275	87,215	87,215
Total financial assets	514,539	506,061	440,235	433,845
Financial liabilities				
Due to ceding and retroceding companies	68,071	68,071	45,665	45,665
Other liabilities	7,390	7,390	3,985	3,985
Outstanding claims	149,542	149,542	117,244	117,244
Total financial liabilities	225,003	225,003	166,894	166,894

6. Property and equipment

The Group

Year ended 31 December 2021	Land and buildings	Motor vehicles	Equipment, furniture and fittings	Computers	Capital work-in-progress	Total
Cost						
At 1 January 2021	12,457	2,806	2,984	1,246	747	20,240
Additions	-	842	172	334	61	1,409
Transfer to intangible assets	-	-	-	-	(43)	(43)
Disposals	-	(160)	-	-	-	(160)
Write offs	-	-	-	-	(89)	(89)
Exchange differences	38	12	3	4	1	58
At 31 December 2021	12,495	3,500	3,159	1,584	677	21,415
Accumulated depreciation						
At 1 January 2021	3,153	1,883	1,969	931	-	7,936
Charge for the year	339	585	302	255	-	1,481
Released on disposal	-	(160)	-	-	-	(160)
Exchange differences	1	7	1	3	-	12
At 31 December 2021	3,493	2,315	2,272	1,189	-	9,269
Net book amount At 31 December 2021	9,002	1,185	887	395	677	12,146

Year ended 31 December 2020

Cost

At 1 January 2020	12,582	2,628	2,850	954	377	19,391
Additions	-	392	201	308	373	1,274
Disposals	-	(180)	-	-	-	(180)
Write offs	-	-	(62)	(4)	-	(66)
Exchange differences	(125)	(34)	(5)	(12)	(3)	(179)
At 31 December 2020	12,457	2,806	2,984	1,246	747	20,240

Accumulated depreciation

At 1 January 2020	2,818	1,511	1,679	752	-	6,760
Charge for the year	339	432	295	186	-	1,252
Released on disposal	-	(45)	-	-	-	(45)
Write offs	-	-	(3)	(1)	-	(4)
Exchange differences	(4)	(15)	(2)	(6)	-	(27)
At 31 December 2020	3,153	1,883	1,969	931	-	7,936
Net book amount At 31 December 2020	9,304	923	1,015	315	747	12,304

The Company

Year ended 31 December 2021	Land and buildings	Motor vehicles	Equipment, furniture and fittings	Computers	Capital work-in-progress	Total
Cost						
At 1 January 2021	10,767	2,355	2,903	1,050	705	17,780
Additions	-	448	134	318	61	961
Disposals	-	(160)	-	-	-	(160)
Write offs	-	-	-	-	(89)	(89)
At 31 December 2021	10,767	2,643	3,037	1,368	677	18,492
Accumulated depreciation						
At 1 January 2021	3,076	1,611	1,942	818	-	7,447
Charge for the year	318	444	291	205	-	1,258
Released on disposal	-	(160)	-	-	-	(160)
At 31 December 2021	3,394	1,895	2,233	1,023	-	8,545
Net book amount At 31 December 2021	7,373	748	804	345	677	9,947
Year ended 31 December 2020						
Cost						
At 1 January 2020	10,767	2,143	2,789	799	332	16,830
Additions	-	392	176	255	373	1,196
Disposals	-	(180)	-	-	-	(180)
Write offs	-	-	(62)	(4)	-	(66)
At 31 December 2020	10,767	2,355	2,903	1,050	705	17,780
Accumulated depreciation						
At 1 January 2020	2,758	1,324	1,657	677	-	6,416
Charge for the year	318	332	288	142	-	1,080
Released on disposal	-	(45)	-	-	-	(45)
Write offs	-	-	(3)	(1)	-	(4)
At 31 December 2020	3,076	1,611	1,942	818	-	7,447
Net book amount At 31 December 2020	7,691	744	961	232	705	10,333

Disposal of property and equipment

The Group and the Company	2021	2020
Cost	160	180
Accumulated depreciation	(160)	(45)
Carrying amount	-	135
Proceeds from disposals	(80)	(54)
(Gains)/loss on disposal	(80)	81

7. Intangible assets

The Group

Cost		
1 January	1,313	1,313
Additions	2,868	-
Transfers from property and equipment (Note 6)	43	-
Exchange differences	4	-
At 31 December	4,228	1,313
Amortisation		
At 1 January	1,207	1,016
Amortisation for the year	954	191
At 31 December	2,161	1,207
Net book amount at 31 December	2,067	106

The Company

Cost		
1 January	1,313	1,313
Additions	2,244	-
At 31 December	3,557	1,313
Amortisation		
At 1 January	1,207	1,016
Amortisation for the year	924	191
At 31 December	2,131	1,207
Net book amount at 31 December	1,426	106

8. Investment properties

The Group and the Company	2021	2020
At 1 January and 31 December	46,553	46,553

Investment properties are situated in Accra, the capital city of Ghana. The latest revaluation was carried out on 5 March 2019 by an independent valuer, by K. K. Serbeh, a registered surveyor and a member of the Ghana Institution of Surveyors. The directors have performed an internal valuation and confirmed that there are no material changes in the fair value of the investment properties at 31 December 2021.

The valuation of the property is based on open market value which indicates an opinion of the best price at which the sale of an interest in a property would have been completed unconditionally for cash consideration on the date of valuation based on a number of assumptions. Investment properties have not been pledged as security for any debt or liabilities.

9. Investment in subsidiary

The Company	2021	2020
Ghana Reinsurance Company (Kenya) Limited	43,174	43,174

The Company wholly owns Ghana Reinsurance Company (Kenya) Limited, a company incorporated in Kenya, and licensed to reinsure general classes of business by the Insurance Regulatory Authority of Kenya.

10. Deferred tax assets

	The Group		The Company	
	2021	2020	2021	2020
At 1 January	13,884	11,272	12,422	10,323
Credited to profit or loss (Note 37)	6,280	2,687	4,735	2,099
Exchange differences	43	(75)	-	-
At 31 December	20,207	13,884	17,157	12,422

Deferred tax assets/(liabilities) are attributable to the following:

	The Group		The Company	
	2021	2020	2021	2020
Deferred tax assets				
Incurred but not reported (IBNR) claims	18,917	19,026	18,917	19,026
Provision for long service award	7,649	232	7,649	232
Other timing differences	3,265	4,012	173	2,551
Property and equipment – on historical cost	47	45	-	-
	29,878	23,315	26,739	21,809
Deferred tax liabilities				
Property and equipment – on historical cost	(1,531)	(1,336)	(1,531)	(1,336)
Fair value gains on investment properties	(8,051)	(8,051)	(8,051)	(8,051)
Unrealised exchange gains	(89)	(44)	-	-
	(9,671)	(9,431)	(9,582)	(9,387)
Net deferred tax assets	20,207	13,884	17,157	12,422

11. Current tax

The Group

Year ended 31 December 2021	At 1 January	Charge for the year	Payments during the year	Translation differences	At 31 December
Year of assessment					
Up to 2020	4,829	-	-	-	4,829
2021	-	18,466	(24,209)	24	(5,719)
	4,829	18,466	(24,209)	24	(890)
Year ended 31 December 2020					
Year of assessment					
Up to 2019	2,448	-	-	-	2,448
2020	-	14,288	(11,849)	(58)	2,381
	2,448	14,288	(11,849)	(58)	4,829

The Company

Year ended 31 December 2021	At 1 January	Charge for the year	Payments during the year	Translation differences	At 31 December
Year of assessment					
Up to 2020	3,578	-	-	-	3,578
2021	-	13,971	(19,226)	-	(5,255)
	3,578	13,971	(19,226)	-	(1,677)
Year ended 31 December 2020					
Year of assessment					
Up to 2019	1,747	-	-	-	1,747
2020	-	10,721	(8,890)	-	1,831
	1,747	10,721	(8,890)	-	3,578

All tax liabilities are subject to the approval of the tax authorities.

12. Due from ceding and retroceding companies

	The Group		The Company	
	2021	2020	2021	2020
Due from ceding companies	125,034	112,432	88,280	80,407
Due from retroceding companies	6,558	10,187	655	7,716
	131,592	122,619	88,935	88,123

13. Other assets

	The Group		The Company	
	2021	2020	2021	2020
Staff debtors	4,797	4,244	4,737	4,172
Other debtors	9,468	5,133	9,465	5,131
Prepayments	184	203	125	145
Other consumables	334	239	179	164
	14,783	9,819	14,506	9,612

The maximum amount owed by staff of the Group during the year did not exceed GH¢4,872,136 (2020: GH¢4,561,000).

14. Deferred acquisition cost

Deferred acquisition cost represents commission expense relating to unexpired tenure of risk on written premiums. The movement in deferred acquisition cost is as follows:

	The Group		The Company	
	2021	2020	2021	2020
At 1 January	22,077	13,740	18,977	11,638
Commission deferred (Note 31)	23,334	22,077	16,270	18,977
Exchange differences	72	(146)	-	-
Commission released (Note 31)	(22,149)	(13,594)	(18,977)	(11,638)
At 31 December	23,334	22,077	16,270	18,977

15. Investment securities

Available-for-sale financial assets

The Group's investments in equity securities are classified as available-for-sale financial assets. The movement during the year is as follows:

The Group and the Company

	Quoted equity securities	Unquoted equity securities	Total
Year ended 31 December 2021			
At 1 January	39,274	5,819	45,093
Changes in fair values	4,682	-	4,682
At 31 December	43,956	5,819	49,775
Year ended 31 December 2020			
At 1 January	45,057	5,747	50,804
Additions	-	72	72
Changes in fair values	(5,783)	-	(5,783)
At 31 December	39,274	5,819	45,093

Held-to-maturity financial assets

	The Group		The Company	
	2021	2020	2021	2020
Term deposits	133,802	158,078	122,663	152,521
Corporate debt securities	45	45	45	45
Government securities	280,515	159,116	216,419	103,028
	414,362	317,239	339,127	255,594
Statutory deposits (included in Government securities)	12,698	7,866	5,915	5,213

Statutory deposits are held to meet the requirements of the regulatory authorities. The deposits are not available for the Group's operation.

16. Cash and cash equivalents

	The Group		The Company	
	2021	2020	2021	2020
Cash balances	20	8	20	6
Bank balances	74,426	80,511	71,903	79,088
Cash and bank balances	74,446	80,519	71,923	79,094
Treasury bills:				
- maturing within 91 days of purchase	2,841	10,195	352	8,121
	77,287	90,714	72,275	87,215

17. Stated capital

The Group and the Company

The authorised shares of the Company is 1,000,000,000 ordinary shares of no par value out of which 50,000,000 ordinary shares have been issued as follows:

	2021		2020	
	No. of Shares '000	Proceeds	No. of Shares '000	Proceeds
Issued for cash	50,000	28,000	50,000	28,000
Capitalisation of retained earnings	-	97,000	-	97,000
	50,000	125,000	50,000	125,000

There was no movement in share capital during the year. There is no unpaid liability on any shares and there are no treasury shares.

18. Capital surplus account

Capital surplus account represents unrealised appreciation in the value of landed property arising from revaluation. Capital surplus is not available for distribution.

19. Available-for-sale reserve

Available-for-sale reserve represents the cumulative unrealised gains or losses arising from changes in the fair values of the Group's investments in equity securities. The cumulative unrealised gains or losses are reclassified to profit or loss when the investment is derecognised. The reserve is not available for distribution. The movement

in available-for-sale reserve are shown in the statement of changes in equity on pages 11 to 14 of these financial statements.

20. Foreign currency translation reserve

Exchange differences arising on translation of Ghana Reinsurance Company (Kenya) Limited, a foreign controlled entity, are recognised in other comprehensive income as described in note 2.3 and accumulated in foreign currency translation reserve in equity. The cumulative amount is reclassified to profit or loss when the net investment is disposed off. The reserve is not available for distribution. The movement in

foreign currency translation reserve are shown in the statement of changes in equity on pages 11 and 12 of these financial statements.

21. Statutory reserve

In accordance with the Insurance Act, 2021 (Act 1061), the Company sets aside on an annual basis, a contingency reserve of not less than 3% of gross premiums or 20% of net profit, whichever is greater. The reserve is to be accumulated until it reaches the minimum paid up capital or 50% of net written premiums, whichever is greater.

The movement in statutory reserve during the year is as follows:

The Group and the Company

Year ended 31 December 2021	Life business contingency reserve	General contingency reserve	Total
At 1 January	5,313	123,873	129,186
Transfer from retained earnings	2,863	8,696	11,559
At 31 December	8,176	132,569	140,745
Year ended 31 December 2020			
At 1 January	3,467	117,027	120,494
Transfer from retained earnings	1,846	6,846	8,692
At 31 December	5,313	123,873	129,186

22. Retained earnings

Retained earnings represents the amount available for distribution to the members of the Company, subject to restrictions imposed by Companies Act, 2019 (Act 992) and the Insurance Act, 2021 (Act 1061). Movements in the retained earnings are shown in the statement of changes in equity on pages 11 to 14 of these financial statements.

23. Provision for unearned premium

	The Group		The Company	
	2021	2020	2021	2020
At 1 January	65,884	44,362	54,876	36,196
Charged/(credited) to profit or loss	6,070	21,954	(4,949)	18,680
Exchange differences	1,394	(432)	-	-
At 31 December	73,348	65,884	49,927	54,876

Unearned premium represents the liability for reinsurance business contracts where the Group's obligations have not expired at the reporting date.

24. Outstanding claims

At 1 January	138,278	106,278	117,244	95,498
Gross claims incurred (Note 30)	146,608	122,108	125,759	103,668
Exchange differences	2,818	(429)	-	-
Claims paid during the year (Note 30)	(108,042)	(89,679)	(93,461)	(81,922)
At 31 December	179,662	138,278	149,542	117,244

Outstanding claims at the reporting date comprise:

Unpaid claims	91,915	47,974	73,874	41,139
Incurred but not reported (IBNR)	87,747	90,304	75,668	76,105
Total outstanding claims	179,662	138,278	149,542	117,244

25. Deferred commission income

At 1 January	2,401	1,610	2,401	1,610
(Credited)/charged to profit or loss	(291)	791	(291)	791
At 31 December	2,110	2,401	2,110	2,401

26. Life fund

The Company carries out an annual actuarial valuation of the life fund. The movement in actuarial liabilities of life assurance policies is as follows:

	The Group		The Company	
	2021	2020	2021	2020
At 1 January	20,029	15,132	20,029	15,132
(Credited)/charged to profit or loss	(3,710)	4,897	(3,710)	4,897
At 31 December	16,319	20,029	16,319	20,029

27. Due to ceding and retroceding companies

Due to ceding companies	60,417	39,446	60,417	39,446
Due to retroceding companies	13,130	10,227	7,654	6,219
	73,547	49,673	68,071	45,665

28. Other liabilities

Accrued expenses	5,868	7,242	3,866	4,959
Sundry creditors	4,637	3,180	5,644	2,849
National stabilisation levy (Note 36)	1,751	1,136	1,751	1,136
	12,256	11,558	11,261	8,944

29. Commission income

Commission income	9,037	5,398	9,003	5,100
Credited/(charged) to profit and loss (Note 25)	291	(791)	291	(791)
	9,328	4,607	9,294	4,309

30. Net claims incurred

Gross claims paid	108,042	89,679	93,461	81,922
Changes in unpaid claims	43,941	26,070	32,735	23,287
Gross change in incurred but not reported	(2,557)	6,359	(437)	(1,541)
Gross claim incurred	149,426	122,108	125,759	103,668
Less retrocession recoverable	(9,226)	(11,570)	(6,093)	(11,507)
	140,200	110,538	119,666	92,161

31. Commission expense

	The Group		The Company	
	2021	2020	2021	2020
Commission expense	107,943	81,514	84,420	62,666
Deferred acquisition costs released	22,149	13,594	18,977	11,638
Deferred acquisition costs	(23,334)	(22,077)	(16,270)	(18,977)
	106,758	73,031	87,127	55,327

32. Management expenses

Directors' emoluments	2,307	2,230	1,985	1,922
Staff costs	24,076	21,573	20,372	18,304
Auditors' remuneration	814	741	590	529
Depreciation and amortisation	2,435	1,442	2,182	1,271
Net impairment charge on financial assets	21,557	17,778	17,183	14,629
Administrative and other expenses	15,281	12,430	13,919	11,299
	66,470	56,194	56,231	47,954

33. Investment income

Interest on investment securities	41,709	32,758	35,287	27,613
Rent income	1,101	1,120	1,101	1,120
Dividend income	3,639	3,595	3,639	3,595
	46,449	37,473	40,027	32,328

34. Exchange gains

Net exchange gains	340	7,697	49	7,627
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Exchange difference represents the net effect of gains and losses on exchange which arose from the translation of assets and liabilities denominated in foreign currencies to Ghana cedis.

35. Other income

	The Group		The Company	
	2021	2020	2021	2020
Interest on bank deposits	107	75	107	75
Interest on current account	120	178	120	178
Gains/(loss) on disposal of property and equipment (Note 6)	80	(81)	80	(81)
Sundry income	753	565	752	565
	1,060	737	1,059	737

36. National fiscal stabilisation levy

The Group and the Company

Year ended 31 December 2021	At 1 January	Charge for the year	Payments during the year	At 31 December
Year of assessment				
Up to 2020	1,136	-	-	1,136
2021	-	2,825	(2,210)	615
	1,136	2,825	(2,210)	1,751
Year ended 31 December 2020				
Year of assessment				
Up to 2019	445	-	-	445
2020	-	2,250	(1,559)	691
	445	2,250	(1,559)	1,136

National fiscal stabilisation levy is assessed under the National Fiscal Stabilisation Act, 2013 (Act 862) at 5% on the accounting profit before tax.

37. Income tax expense

Income tax comprise:	The Group		The Company	
	2021	2020	2021	2020
Current tax charge (Note 11)	18,466	14,288	13,971	10,721
Deferred tax credit (Note 10)	(6,280)	(2,687)	(4,735)	(2,099)
	12,186	11,601	9,236	8,622

The tax on the profit before tax differs from the theoretical amount that would arise using the statutory income tax rate applicable to profits as follows:

Profit before income tax	66,744	55,790	56,506	45,002
Tax charged at enacted tax rate at 25% (2020:25%)	16,686	13,948	14,127	11,251
Difference in oversea tax rate	512	-	-	-
Change in tax rate on timing difference brought forward	(297)	150	-	-
Expenses not deductible for tax purposes	344	215	168	83
Income exempt from tax	(5,059)	(2,712)	(5,059)	(2,712)
	12,186	11,601	9,236	8,622

All tax liabilities are subject to the approval of the tax authority in the respective jurisdictions.

38. Related party transactions

The Company wholly owns Ghana Reinsurance Company (Kenya) Limited. These are related party transactions arising from the Company's shareholding and directorship.

(i) Transactions with related party

	The Company	
	2021	2020
Ghana Reinsurance Company (Kenya) Limited:		
Premiums received on behalf of the parent	1,055	1,773
Claims paid on behalf of the parent	424	388
Other operating expenses settled on behalf of the parent	-	104
Premium	1,062	829
Brokerage fees	(122)	(104)
	940	725

(ii) Year end balances arising from related party

The Company

(a) Amounts due to related party	2021	2020
Ghana Reinsurance Company (Kenya) Limited	1,080	747

(iii) Key management personnel compensation

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Group directly or indirectly including any director (whether executive or otherwise) of the Group. Key management personnel compensation include the following:

	The Group		The Company	
	2021	2020	2021	2020
Short-term benefits	5,955	7,300	5,078	6,536

39. Contingent liabilities

Pending legal claims

As at the reporting date, the Company had a certain pending legal suit in respect of claims arising in the ordinary course of business. Management has assessed the likelihood of the pending legal suit resulting in financial commitments and payments by the Company and has concluded that the suit is not probable. No provision has been made in the financial statements following professional advice and management's assessment of the legal proceedings (2020: Nil).

40. Capital commitments

There were no outstanding commitments for capital expenditure at the reporting date (2020: Nil).

41. Dividends

At 1 January	-	-	-	-
Dividend declared for 2019	-	9,000	-	9,000
Dividend declared for 2020	10,000	-	10,000	-
Payments	(10,000)	(9,000)	(10,000)	(9,000)
At 31 December	-	-	-	-

The directors will recommend the payment of dividend for the year ended 31 December 2021 at the next Annual General Meeting. The Company paid, during the year, dividend per share of GH¢0.20 amounting to GH¢10 million in respect of the year ended 31 December 2020 which was approved at the Annual General Meeting held on 30 June 2021.

42. Subsequent events

The directors are not aware of any material events that have occurred between the date of the statement of financial position and the date of approval of the financial statements by the directors that may require adjustment of, or disclosure in, the financial statements.

43. Comparatives

Comparative figures, where necessary, have been reclassified to conform to changes in classifications in the current financial year.

44. Additional disclosures required by IFRS 4 amended when applying the temporary exemption from IFRS 9

The Amendments to IFRS 4 titled Applying IFRS 9 Financial Instruments with IFRS 4 Insurance Contracts provides that a reinsurer may apply the temporary exemption/deferral approach from IFRS 9 if, and only if:

- a) the Group has not previously applied any version of IFRS 9 other than only the requirements for the presentation of gains and losses on financial liabilities as at fair value through profit or loss;
- b) The Group assesses whether the carrying amount of its liabilities arising from contracts within IFRS 4's scope is significant, compared to the total carrying amount of all of its liabilities; and

- c) The Group's activities are predominantly connected with reinsurance at its annual reporting date that immediately precedes 1 April 2016, or at a subsequent annual reporting date. The reinsurer compares the total carrying amount of its liabilities connected with reinsurance with the total carrying amount of all of its liabilities, in addition to liabilities arising directly from contracts within IFRS 4's scope.

The Group has not previously applied any version of IFRS 9 and hence meets condition (a) above.

In assessing if the Group's activities are predominantly connected with reinsurance, the standard states that a reinsurer's activities are predominantly connected with reinsurance if, and only if:

- a) the carrying amount of its liabilities arising from contracts within the scope of IFRS 4, is significant compared to the total carrying amount of all its liabilities; and
- b) the percentage of the total carrying amount of its liabilities connected with insurance relative to the total carrying amount of all its liabilities is:
 - greater than 90 per cent; or
 - less than or equal to 90 per cent but greater than 80 per cent, and the reinsurer does not engage in a significant activity unconnected with insurance.

The Group carried out an assessment of its business activities to determine the proportion of its liabilities arising from contracts within the scope of IFRS 4 Insurance Contracts as summarised below:

Description	The Group		The Company	
	2021	2020	2021	2020
Liabilities arising from contracts within the scope of IFRS 4:				
Provision for unearned premium	73,348	65,884	49,927	54,876
Outstanding claims	179,662	138,278	149,542	117,244
Deferred commission income	2,110	2,401	2,110	2,401
Life fund	16,319	20,029	16,319	20,029
Due to ceding and retroceding companies	73,547	49,673	68,071	45,665
Total liabilities arising from insurance contracts	344,986	276,265	285,969	240,215
Total liabilities	357,242	292,652	297,230	252,737
Liabilities arising from contracts within the scope of IFRS 4 as a percentage of total liabilities	97%	94%	96%	95%

As summarised above, the Group's liabilities arising from contracts within the scope of IFRS 4 have been significant and hence meets condition (b) above. The reinsurance related liabilities have been greater than 80 per cent and the Group does not engage in a significant activity unconnected with reinsurance as per revenue summary below:

Description	The Group		The Company	
	2021	2020	2021	2020
Revenue from reinsurance activities	336,943	261,635	283,137	211,845
Revenue from investment and other activities	47,849	45,907	41,135	40,692
Total income	384,792	307,542	324,272	252,537
Income from insurance activities as percentage of total income	88%	85%	87%	84%

Based on the assessment above, the Group meets all the conditions for deferral.

Fair value disclosures

The Group's financial assets with contractual terms that give rise to cash flows that are solely payments of principal and interest on principal amount outstanding are as follows:

- Due from ceding and retroceding companies
- Other receivables
- Investment securities (mainly term deposits, corporate debt securities and government securities).

Due from ceding and retroceding companies, and other receivables are short term in nature and are receivable within 12 months from the end of the reporting period and as such the carrying amount of these financial assets are deemed to be a reasonable approximation of their fair values.

The fair value of investment securities held-to-maturity (HTM) is disclosed below:

	Fair value The Group		Fair value The Company	
	2021	2020	2021	2020
Investment securities (held-to-maturity)	404,003	309,308	330,649	249,204

The Group's financial assets with contractual terms that do not give rise to cash flows that are solely payments of principal and interest are financial assets that meet the definition of held for trading in line with IAS 39, or that is managed and whose performance is evaluated on a fair value basis are as follows:

	Fair value The Group		Fair value The Company	
	2021	2020	2021	2020
Quoted equity securities	43,956	39,274	43,956	39,274
Unquoted equity securities	5,819	5,819	5,819	5,819

45. Reinsurance business segments

The Company

Year ended 31 December 2021	Fire	Motor	WCA	Other Accident	Marine Cargo	Marine Hull	Aviation	Total General Business	Total Life Business	Total Combined Business
Gross premiums	144,449	23,062	1,697	58,177	25,567	36,217	682	289,851	26,583	316,434
Retrocession premium	(28,547)	-	(215)	(5,457)	(2,519)	(2,435)	(2,153)	(41,326)	(6,214)	(47,540)
Net premium written	115,902	23,062	1,482	52,720	23,048	33,782	(1,471)	248,525	20,369	268,894
Unearned premiums	2,719	933	(34)	2,477	(1,089)	(1,052)	417	4,371	578	4,949
Net premium earned	118,621	23,995	1,448	55,197	21,959	32,730	(1,054)	252,896	20,947	273,843
Commission income	4,884	-	60	1,625	134	858	388	7,949	1,345	9,294
Net premium and commission earned	123,505	23,995	1,508	56,822	22,093	33,588	(666)	260,845	22,292	283,137
Underwriting expenses										
Net claims incurred	(57,185)	(9,441)	(544)	(22,034)	(10,129)	(7,984)	(232)	(107,549)	(12,117)	(119,666)
Net commission expense	(41,215)	(2,876)	(450)	(17,310)	(6,415)	(11,405)	(184)	(79,855)	(7,272)	(87,127)
Decrease in life fund	-	-	-	-	-	-	-	-	3,710	3,710
Foreign taxes and brokerage fees	(4,104)	(1,123)	(21)	(1,805)	(581)	(810)	(8)	(8,452)	-	(8,452)

Year ended 31 December 2021	Fire	Motor	WCA	Other Accident	Marine Cargo	Marine Hull	Aviation	Total General Business	Total Life Business	Total Combined Business
Management expense	(26,752)	(4,271)	(314)	(10,774)	(4,735)	(6,707)	(126)	(53,679)	(2,552)	(56,231)
Total underwriting expenses	(129,256)	(17,711)	(1,329)	(51,923)	(21,860)	(26,906)	(550)	(249,535)	(18,231)	(267,766)
Underwriting profit/(loss)	(5,751)	6,284	179	4,899	233	6,682	(1,216)	11,310	4,061	15,371
Investment income								27,110	12,917	40,027
Exchange gains								49	-	49
Other income								1,059	-	1,059
Profit before income tax								39,528	16,978	56,506
National fiscal stabilisation levy								(1,976)	(849)	(2,825)
Income tax expense								(7,420)	(1,816)	(9,236)
Profit for the year								30,132	14,313	44,445

The Company

Year ended 31 December 2020	Fire	Motor	WCA	Other Accident	Marine Cargo	Marine Hull	Aviation	Total		Total Combined Business
								General Business	Life Business	
Gross premiums	107,796	23,070	833	51,623	18,330	25,085	1,458	228,195	25,170	253,365
Retrosession premium	(19,324)	-	-	(201)	(1,230)	(332)	(754)	(21,841)	(5,308)	(27,149)
Net premium written	88,472	23,070	833	51,422	17,100	24,753	704	206,354	19,862	226,216
Unearned premiums	(10,129)	(2,077)	(115)	(5,507)	(579)	(220)	(274)	(18,901)	221	(18,680)
Net premium earned	78,343	20,993	718	45,915	16,521	24,533	430	187,453	20,083	207,536
Commission income	2,976	-	5	29	(62)	-	108	3,056	1,253	4,309
Net premium and commission earned	81,319	20,993	723	45,944	16,459	24,533	538	190,509	21,336	211,845
Underwriting expenses										
Net claims incurred	(50,257)	(10,680)	(1,204)	(23,144)	(3,532)	2,315	(145)	(86,647)	(5,514)	(92,161)
Net commission expense	(31,744)	(2,032)	(272)	(12,592)	(2,898)	(1,201)	(161)	(50,900)	(4,427)	(55,327)
Increase in life fund	-	-	-	-	-	-	-	-	(4,897)	(4,897)
Foreign taxes and brokerage fees	(3,808)	(1,242)	(33)	(1,673)	(345)	(92)	(3)	(7,196)	-	(7,196)

The Company

Year ended 31 December 2020	Fire	Motor	WCA	Other Accident	Marine Cargo	Marine Hull	Aviation	Total General Business	Total Life Business	Total Combined Business
Management expense	(24,935)	(4,329)	(226)	(9,617)	(2,492)	(946)	(275)	(42,820)	(5,134)	(47,954)
Total underwriting expenses	(110,744)	(18,283)	(1,735)	(47,026)	(9,267)	76	(584)	(187,563)	(19,972)	(207,535)
Underwriting profit/(loss)	(29,425)	2,710	(1,012)	(1,082)	7,192	24,609	(46)	2,946	1,364	4,310
Investment income								21,725	10,603	32,328
Exchange gains								7,627	-	7,627
Other income								737	-	737
Profit before income tax								33,035	11,967	45,002
National fiscal stabilisation levy								(1,652)	(598)	(2,250)
Income tax expense								(6,484)	(2,138)	(8,622)
Profit for the year								24,899	9,231	34,130

