









# CORPORATE MISSION

"To deliver customer satisfaction and corporate profitability through continuous improvement in service delivery by maintaining a highly professional and motivated workforce"



5 - 12



## CONTENTS

Corporate information

Profile of Directors

Profile of Executive/Senior Management	13 – 14
Financial Highlights	15
Chairman's Statement	16 – 21
Report of the directors	22 – 23
Independent auditor's report	24 – 29
Financial statements	
Consolidated and separate statements of financial position	30 – 31
Consolidated and separate statements of comprehensive income	32 – 33
Consolidated statement of changes in equity	34 – 35
Separate statement of changes in equity	y36 – 37
Consolidated and separate statements of cash flows	38 – 39
Notes	40 - 91

# CORPORATE INFORMATION

**Board of Directors** George Otoo **Chairman** 

George Y. Mensah Managing Director

Franklin Hayford

Dr. Francis Sapara-Grant

Jennifer Owusu Stella Williams Lynda Odro

**Secretary/solicitor** Akosua Boahemaa Baah-Frimpong

**Registered office** Plot 24, Sudan Road

Ridge, Accra P. O. Box AN 7509 Accra-North Ghana

**Independent auditor** PricewaterhouseCoopers

**Chartered Accountants** 

PwC Tower

A4 Rangoon Lane, Cantonments City

PMB CT42, Cantonments

Accra Ghana

# PROFILE OF DIRECTORS

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George Otoo Chairman

George Otoo is a Chartered Insurance Practitioner with over 30 years experience the insurance industry. entered the insurance industry in 1981 when he was appointed as Technical Trainee at Enterprise Insurance Co. Ltd. He held various positions in the company until he was appointed General Manager in charge of Operations in 1998. A year later, the Board appointed him Managing Director whereupon he assumed full control of the management of the Company.

Upon assumption, George Otoo re-engineered the Company by computerising and networking all operations across the country. He introduced a highly successful novel workflow process known as Workgroup Concept, whereby workflow processes were based on the type of client rather than the type of product sold to the client.

He spearheaded the founding of Enterprise Life Assurance Company (ELAC) in 2001 in partnership with African Life Assurance of South Africa (later bought by Sanlam) and the IFC of the World Bank. ELAC today is the biggest life assurance company in Ghana by both premium and assets.

In 2010 he created a holding company structure at Enterprise with the aim of identifying and creating subsidiaries to provide services across the spectrum i.e. from cradle to grave. Enterprise Group was listed in 2010 to replace Enterprise Insurance on the Ghana Stock Exchange. Enterprise Group to date has the following subsidiaries:

- 1. Enterprise Insurance (General Insurance)
- 2. Enterprise Life (Life Insurance)
- 3. Enterprise Properties (Real Estate)
- Enterprise Trustees
   (Pension Administration)
- 5. Transitions (Funeral Services)
- 6. Acacia Health

He became the Group's first CEO in 2010.

George Otoo retired from Enterprise in 2014 after 33 years

service to the company with market capitalisation of US \$130 million from US \$1.5 million when he took over at Enterprise Insurance. He Chartered in 1989 as an Associate of the Chartered Insurance Institute of U.K. Prior to that he obtained a Diploma in Insurance with Distinction from the West African Insurance Institute (WAII) then based in Liberia.

George Otoo also holds an MBA in Insurance Management from the University of Nottingham Business School, U.K. Directorships he has held include the following:

- 1. Mainstream Re 1999 to 2017 (Resigned)
- 2. TIGO Ghana Advisory Board 2013 to 2015
- 3. Databank EPACK Investment 1999 to date
- 4. Enterprise Group 2010 to June 2021
- 5. Enterprise Properties 2011 to June 2021



George Yaw Mensah Managing Director

Mr. George Yaw Mensah started his professional career in 1993 with Merrill Lynch Asset Management (MLAM) as a Financial Accountant in Princeton, NJ USA. He later ioined Prudential Financial in Newark, NJ as Senior Analyst within the Investment Management Research team where he was responsible for ensuring that the firm's portfolio managers have the ability to achieve superior returns in both up or down markets.

Mr. Mensah is a product of New York University (Stern Business School) where he earned an MBA in Finance. He also holds a BSc in Accounting and a minor in French from Montclair State University in New Jersey.

In 2002, he relocated to Ghana to join SIC Insurance Company as the Head of Investments and became the Executive Director of SIC Financial Services, a wholly owned subsidiary of the insurance company in 2006.

Mr. George Yaw Mensah joined African Reinsurance Corporation on April 1, 2010 as Assistant Director in charge of Treasury and Investment, a position he held until his appointment as Managing Director of Ghana Reinsurance Company Ltd. on September 1, 2017.

Mr. Mensah has served on several Boards including Ghana Stock Exchange as a Council Member. Other Board representations include:- NTHC Financial Services, Afram **Publications** Limited and Starwin Products Limited, a pharmaceutical company in Ghana.



Franklin Hayford
Director

Mr. Franklin Hayford was appointed as a Director in August 2017. His areas of expertise include Financial Strategy Development, and he has extensive professional experience and significant executive leadership accomplishments in business.

Franklin is a member of the Board of Directors of a number of high profile organizations including Trust Bank Ltd., The Gambia, Insurance Company of Africa (Liberia). He has over the years displayed clearly his unique brand of executive boardroom relationships which is indispensable in influencing key decision-makers at the highest levels within the organisations where he is a

member of the Board.

He is currently the Executive Director of Databank Financial Services Ltd. in charge of coordinating day to day operations of the Databank Group, with responsibilities for its strategic business units.

He holds a BSc degree in Management Sciences from the University of Manchester, UK and has over 25years rich experience in the field of Manufacturing and Financial Services.



Francis Sapara-Grant
Director

Dr. Francis Sapara-Grant is an economist with over twentyeight years' experience in pension scheme administration. He is currently the Chief Executive Officer of GLICO Pensions Trustee Company one of the leading corporate trustees that has been licensed to administer pension schemes in Ghana. He is also a trustee and Technical Consultant for the Cocoa Abrabopa Pension Scheme, which is a pension scheme designed purposely for an association of over 20,000 cocoa farmers in Ghana.

Prior to his appointment as the Chief Executive Officer of GLICO Pensions, Dr. Sapara-Grant was the Managing Director of SSNIT Informal Sector Fund (SISF), a subsidiary company of the Social Security and National Insurance Trust (SSNIT) and was responsible for establishing the first national pension scheme for workers in the informal sector of Ghana.

Dr. Sapara-Grant holds a Masters' degree in Economics/

Statistics from the Odessa Institute of National Economy, Odessa, Ukraine and a PhD in Economics from the St. Petersburg State Engineering Economic University in Russia. He is also a product of Accra Academy where he obtained his secondary education.

Among his other experiences, Sapara-Grant was Supervising Board Member of Procredit Savings and Loans (Ghana) Limited - a member of the Pro-credit Group, which is an international banking group with presence in 21 countries. He was a member of the implementation Sub-Committee on the Informal Sector of the Presidential Commission on Pensions that designed the three-tier pension scheme for Ghana. He is currently a member of the Informal Sector Working Group which has the responsibility for advising the National Pensions Regulatory Authority of Ghana on the extension of pension coverage to the workforce in the Informal Sector of the economy.



Jennifer Owusu Director

Mrs. Jennifer Owusu is a lawyer with over 20 years' experience in legal practice.

Jennifer has broad experience in corporate and commercial law, mining and energy, property and regulatory compliance. She is currently the Managing Consultant at Lexcel Consulting Ltd.

Jennifer obtained an LL.B Degree in 1993 from the University of Ghana where she was adjudged the best student in the final LL.B examination and was the proud recipient of two academic awards from the Ghana School of Law when she was called to the Ghana Bar in 1995. She holds a Master's Degree in Public Administration (MPA) from the Ghana Institute of Management and Public Administration (GIMPA) 2010.

Upon her call to the Bar, she joined the offices of Sey and Bossman where she garnered a wealth of experience in privatisation, regulation drafting

and in the area of mining and energy, after which she worked with JEO Lawconsult, a legal consulting firm.

In 2010, Jennifer acted as Counsel/Researcher to the Constitution Review Commission (CRC) of Ghana, and worked with a team that successfully organised fifty eight National Mini Consultations for the CRC.

In 2011, driven by her passion to promote research and to make a difference in the lives of the vulnerable, Jennifer founded the Centre for Legal Advocacy Research Education and Training (CLARIT) an NGO which promotes, among other things, cutting – edge research, awareness training and law and policy development.

Jennifer is a member of the Ghana Bar Association and is also a member of the Board of JCS Investments Ltd.



Mrs. Stella Williams
Director

Mrs. Stella Williams is currently the Director for Monitoring and Evaluation at the Ministry of Finance. She graduated from the Kwame Nkrumah University of Science and Technology, Ghana in 1986 with a Bachelor's Degree in Planning, and also obtained a Master's Degree in Local and Regional Development from the Institute of Social Studies, Erasmus University, the Netherlands in 1998.

She started her career at the Ministry of Finance in 1989 and has gained extensive experience in Economic Policy Management. She has held positions in various Divisions in the Ministry and was a key player in the development of Ghana's first Public Investment Programme, the development of the Medium Term Expenditure Framework (MTEF) and

reforms in Public Financial Management. She was also at one-point Coordinator for the Government's Financial Sector Reform Programme and also played an active role in promoting the Aid Effectiveness Agenda in Ghana. Before taking up her current position as the Director for Monitoring and Evaluation, she was seconded to the African Development Bank for three years as Senior Advisor to the Executive Director representing, Ghana, Gambia Liberia, Sierra Leone and Sudan.

Mrs. Williams also currently serves as a board member of the Public Procurement Authority and is a Council Member of the Ghana Immigration Service.



**Lynda Odro** Director

Lynda Odro has recently retired as the Chief Executive Officer of Hollard Insurance Ghana. Until her appointment in 2015 she was the Chief Operations Officer, a position she held for 10 years. She has over 2 decades experience in the Insurance Industry.

She holds a Diploma in Early Childhood Education from the University college of Education, Winneba and an MBA from Ghana Institute of Management and Public Administration (GIMPA); BA (Hons) Economics with Statistics, University of Ghana, Legon and a Diploma in Insurance from the West African Insurance Institute, The Gambia. A Certificate in Advance Course; Non -Life Insurance from Swiss Insurance Training Center. Switzerland. She is an associate of the Chartered Insurance Institute, UK.

She has attended several courses in insurance in Switzerland, United Kingdom, Nigeria and South Africa.

She also attended courses in Human Resource Development; Staff Appraisal & Performance Planning organized by GIMPA and PWC respectively.

She served on several industry Boards and Committees includina The Ghana Oil and Gas Insurance Member of General Insurance Council of the Ghana Insurers Harmonisation Association; Regional Convention of regulating administration of motor accidents within Ecowas; Executive Committee, West African Insurance Companies Association(WAICA); Chairman of the Marine & Aviation Technical Committee of Ghana Insurers Association.

Lynda was a lecturer at the West African Insurance Institute, The Gambia for 7 years. She also lectured at the Ghana Insurance College. She has recently been named one of the top 50 corporate leaders in Ghana by Women Rising and The African Network of Entrepreneurs.

# PROFILE OF EXECUTIVES / SENIOR MANAGEMENT



Monica Amissah (Mrs)
Deputy Managing Director Technical

Mrs. Monica Amissah, who is a product of both University of Ghana and University of Cape Coast, holds a Master of Arts degree in Marketing Strategy and a Bachelor of Arts (Education) honours degree. She obtained a Diploma in Insurance from the West African Insurance Institute (WAII) in 2002 and Advanced Diploma in Insurance from the Chartered Insurance Institute, UK (ACII) in 2009. She is currently a Fellow of the Chartered Insurance Institute of Ghana (FCIIG), a chartered Insurer with CII London as well as a member of both the Chartered Insurance Institute of Ghana (CIIG) and the Chartered

Insurance Ladies Association of Ghana (CILAG).

With over twenty (20) years experience in the reinsurance industry, Mrs Amissah oversees all technical activities of Ghana Re including those for the Regional Offices in Kenya, Cameroon and Morocco. She also chairs the Company's Strategic, Performance Management System (PMS), Enterprise Risk Management (ERM) and International Rating Review committees.

She joined Ghana Re in the year 2000 and rose steadily through the ranks to the position of Head, International Operations in January 2013. In recognition of her exemplary work, in July 2016, she was appointed Acting Deputy Managing Director (DMD)-Technical and made the Substantive DMD-Technical in June 2018, a position she has held till date.

Mrs. Amissah is currently an Examiner of the West African Insurance Institute (WAII) and

a member of the following Insurance Industry bodies; Chartered Insurance Institute of Ghana (CIIG) Reinsurance Programme Review Committee, Ghana Insurers Association (GIA) Board Committee-Liaison between Insurers and intermediaries.

She was a Board Member of the Ghana Agricultural Insurance Pool (GAIP) from 2013 until 2015, when the membership was reconstituted, and Secretary for the Marine Offices Association (Ghana) for the years 2008 and 2009. She chaired the Resolutions Committee for the WAICA Conference held in Accra in April 2015. She was also a member of Ghana Insurers Association(GIA)'s- Conference Planning Committee Browncard-Ghana Ecowas National Bureau's Publicity and Training Committee.



Mr. Joseph Adom
Deputy Managing Director,
Finance & Administration

Mr. Joseph Adom is a chartered accountant by profession and a Fellow Member of Association of Chartered Certified Accountants (ACCA, UK). He holds an Executive MBA degree in Banking and Finance from Paris Graduate School of Management (PGSM).

He has over twenty (20) years of progressive professional working experience, sixteen (16) of which has been in Insurance Industry. He began his professional accountancy career as an audit trainee with Enoch Dodoo and Co, a Local accountancy firm where he was part of the team of external auditors that audited the Bank of Ghana in 2000.

His career in the Insurance industry started in April 2005 with Unique Insurance Company, where he rose to the

position of Finance Manager. He joined Equity Assurance Company Ltd (now Sunu Assurances Ghana Ltd) in May 2010 as Chief Finance Officer.

Joseph was appointed as the first Chief Finance Officer of GN Reinsurance Company when the company began operations in November 2014, until his resignation in August 2020.

He joined Ghana Reinsurance Comapany Limited in September 2020 as Deputy Managing Director, Finance and Administration.

Joseph has attended several conferences and training programs both home and abroad.

# 3-YEAR FINANCIAL HIGHLIGHTS

GROUP	2022	2021	2020
	GH¢'000	GH¢'000	GH¢'000
Gross Premium Income	550,226	385,925	311,560
Net Premium Income	465,314	333,685	278,982
Underwriting	(54,550)	18,895	9,883
Investment Income	70,347	46,449	37,473
Management Expense	91,246	66,470	56,194
Shareholders Fund	521,716	435,754	387,756
Management Expense to Gross premium Ratio	17%	17%	18%
Earnings Per Share	0.98	1.03	0.84
COMPANY	2022	2021	2020
	GH¢'000	GH¢'000	GH¢'000
Gross Premium Income	395,883	316,434	253,365
Net Premium Income	323,233	268,894	226,216
Underwriting (Loss) / Profit	(57,518)	15,371	4,310
Investment Income	59,377	40,027	32,328
Management Expense	72,971	56,231	47,954
Shareholders Fund	440,238	403,592	364,465
Management Expense to Gross premium Ratio	18%	18%	19%
Earnings Per Share	0.77	0.89	0.68

### CHAIRMAN'S STATEMENT

FOR THE YEAR ENDED 31ST DECEMBER 2022





Our Valued shareholder, I welcome you to the 20th Annual General Meeting of your Company. On behalf of the Board of Directors, I present to you the Annual Report including the Financial Statements of Ghana Reinsurance Group (Ghana Re) PLC for the year ended 31st December 2022.

#### THE ECONOMY

#### Global

According to the International Monetary Fund (IMF) Global GDP increased by 3.4 percent in 2022 compared to 6.0 percent in 2021, it is expected to grow by 2.8 percent in 2023. This is the weakest growth recorded since the global financial crisis in 2008.

Global inflation rose from 4.7 percent in 2021 to 8.7 percent in 2022 but is expected to decline to 7.0 percent in 2023 and further down to 4.9 percent by 2024. The uptick in inflation has been widespread among advanced economies, with greater variability in emerging market and developing economies. The global economy is experiencing turbulence with inflation higher than seen in several decades. The tightening of financial conditions in most regions, Russia's invasion of

Ukraine, and the lingering COVID-19 pandemic will have a negative impact on the outlook. Normalization of monetary and fiscal policies that delivered unprecedented support during the pandemic is cooling demand as policymakers aim to lower inflation back to target. Most economies are in a growth slowdown or outright contraction. The future health of the global economy rests on the successful calibration of monetary policy, the course of the war in Ukraine, and the possibility of further pandemic-related supply-side disruptions.

Downside risks remain elevated, while policy trade-offs to address the cost-of-living crisis have become acutely challenging. The risk of monetary, fiscal, or financial policy miscalibration has risen sharply at a time when the world economy remains historically fragile and financial markets are showing signs of stress. The IMF prescribes a fight against inflation to restore price stability.

Monetary policy should focus on inflation while allowing the exchange rate to adjust to underlying economic forces. There should be coherent economic policies which should include withdrawal of the pandemic era stimulus, an increase in the supply of energy and Governments should focus on providing targeted help to low-income families.

Source: IMF's World Economic Outlook Update, April 2023

#### Africa

African economies have consolidated their recovery from the debilitating impact of COVID19. The economies are navigating an uncertain global environment characterized by the tightening of global financial conditions, spillover effects of Russia's invasion of Ukraine, subdued global growth, and persistent climatic threats.

These multiple and dynamic shocks have weighed on Africa's growth momentum, with growth in real gross domestic product (GDP) estimated at 3.8 percent in 2022, down from 4.8 percent in 2021. The GDP growth in 2022 is above the global average of 3.4 percent. Despite significant headwinds, Africa has also shown remarkable resilience, evident in the projected consolidation of economic growth in the medium term. The outlook remains positive and stable, with a projected rebound to 4 percent in 2023 and further consolidation to 4.3 percent. Africa's average consumer price inflation is projected to increase from an estimated 14.2 percent in 2022 to 15.1 percent in 2023, and to decline to 9.5 percent in 2024. The projected increase in 2023 mirrors structural weaknesses in most African countries. These structural weaknesses include supply constraints to offset the effects of elevated food prices, dependence on energy imports, even in key oil producers such as Nigeria, and exchange rate passthrough effects from the stronger US dollar. The resulting increase in the cost of living could further intensify priceinduced social unrest events across the continent. Other contributors include the lingering impact of supply chain disruptions, excess demand fuelled by massive government spending in the aftermath of the pandemic, and spill over effects of Russia's invasion of Ukraine. Source AFDB .ORG/2023

#### Ghana

Data from the Ghana Statistical Service shows that real GDP growth moderated to 3.1 percent in 2022, compared with 5.1 percent growth recorded in 2021. Non-oil GDP growth was 3.8 percent, down from 6.6 percent over the comparative period. The decline in growth was driven by a slowdown in the agriculture and services sectors, whereas industry recovery was driven by increased gold production relative to the contraction recorded in 2021.

The rate of inflation was 54.1% for the month of December 2022 compared to 12.6% recorded in the same period in 2021. This has progressively decreased to 41.2 percent as at the end of April 2023. The monetary policy rate rose from 14.5% in December 2021 to 27% for the month of December 2022.

The yields on 91 days and 182 days treasury bills trended upwards from 12.49% and 13.19% in 2021 to 35.48% and 36.23% respectively in 2022. We have seen a downward trend in the yields on these instruments in 2023.

The 364-day instrument also increased from 16.46% in December 2021 to 36.06% in the same period in 2022.

In 2023, the overall Real GDP growth is estimated at 2.8 percent. The end of year inflation is targeted at 18.9%. The gross international reserves is estimated to be 3.3 of imports cover.

Source: Ministry of Finance, 2023 Budget statement and Economic policy, Ghana statistical service.

#### **2022 GROUP BUSINESS PERFORMANCE**

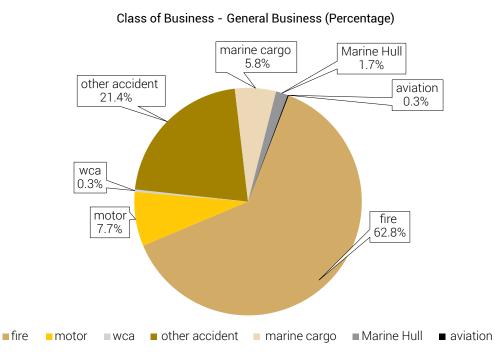
#### Premium Income

Total gross premium income recorded for 2022 was GH¢550.23m compared to 2021 figure of GH¢385.92m this represents a growth rate of 42.6%.

600.00
550.00
550.00
450.00
400.00
300.00
250.00
150.00
100.00

Gross Premium Income (millions of cedis)

General business contributed about 95% of the Group Gross premium which represents GHS520.69m in absolute terms. This represents a growth of about 45% of 2021 figure. The largest contributor to this key achievement is the gross premium from Fire Business which contributed about 63% to the premium generated from General Business and 59% to the total premium recorded for the Group.



The Life business portfolio contributed 5% to the Group's total gross premium. The gross premium increased from GH¢26.58m in 2021 to GHS¢29.54m in 2022, this represents a growth of 11%.

#### Commissions, Claims and Management Expenses

Net Commission Expense incurred was GH¢142.06m in 2022. This represents 33% increase over GHS106.76 amount reported for 2021. The commission ratios decreased from 28% in 2021 to 26% in 2022, largely due to increase in gross premium income.

An amount of GHS248.3m was incurred as net claims for 2022. This represents 77% increase over GHS140.2m reported for the same period in 2021. Claims ratio deteriorated from 43% in 2021 to 58% in 2022. The increase is attributable to the Oil Marketing Companies (OMC) bond claims and the depreciation of the cedi in the second half of 2022. Management expenses grew from 2021 figure of GHS66.5m to GHS91.25m in 2022

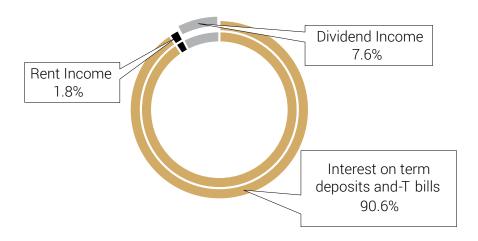
representing an increase of 37%. Management expense ratio increased from 20% in 2021 to 21% in 2022. The increase in management expense ratio is attributable to the high inflation recorded for the year.

#### Investment Income

The Group earned investment income of GHS70.35m representing a significant growth of 51%. This compares to GHS46.45m reported for 2021. The growth in investment income was largely driven by interest on Fixed Income Securities. Interest income from Fixed Income Securities contributed 91% compared to 90% achieved in 2021. There was also a significant increase in dividend income. The Group achieved GHS5.35m in 2022 compared to GHS3.6m recorded in 2021 representing a growth of 47%.

The diagram below illustrates how the various sources of investment income contributed to the total investment income recorded for the year 2022.

#### Investment Income Sources (Percentage)



■ Interest on term deposits and T-bills
■ Rent Income
■ Dividend Income

#### Investment Portfolio

The Group's total assets increased significantly from GHS793m in 2021 to GHS1,103m in 2022 a growth of 39%. Investment and Cash assets constituted 72% of the total assets for 2022 compared to 74% recorded in 2021. The average return on the investment portfolio was 12% in 2022 compared to 10% in 2021. Notwithstanding the Domestic Debt Exchange Program (DDEP) fixed income instruments constituted 83% of the total investment assets in 2022 compared to 81% recorded in 2021.

#### Impairment Loss On Financial Assets

Our Valued Shareholder, your company participated in the Domestic Debt Exchange Program (DDEP) rolled out by the Government of Ghana (GOG) as a comprehensive agenda to debt and financial sustainability.

The Bond exchange was announced on 5th December 2022 and the settlement date was 21 February 2023. The program invited eligible bondholders to voluntarily exchange eligible local currency bonds issued by the Government of Ghana, ESLA and Daakye Bonds for a new series of bonds issued by the Government of Ghana.

The Group in compliance with International Financial Reporting Standards (IFRS) recognised an impairment loss of GHS 60.60m in 2022 as a result of the DDEP. The provision made covered its holdings in GOG bonds, Treasury bills and Euro bonds. The GHS 60.60m provided for under International Accounting Standard (IAS 39) impacted negatively on the Profit for the year. The company's Capital Adequacy Ratio (CAR) for 2022 was 315% far above the minimum regulatory figure of 150%.

Board and Management have put in place measures to mitigate the negative impact this will have on the Group's liquidity, profitability and solvency position going forward.

#### Profit

The Group's Profit Before Tax in 2022 was GHS67.55m compared with GHS66.74m in 2021 an increase of 1%. Profit After Tax however was GHS49.20m as against GHS51.73m recorded in 2021, this represents a decline of 5%.

The decline in Profit for year is attributable to the high claim ratio and the impairment loss on financial assets from the DDEP. The position would have been a loss but for the GHS108.56m exchange gain recorded on the Group's foreign denominate financial assets due to depreciation of the reporting currency Cedi against major international currencies in the second half of 2022. The decline in profit impacted negatively on the Return on Equity (ROE). Return on Equity declined from 16% in 2021 to 14% in 2022.

#### Shareholder's Equity

Shareholder's equity grew by 20%, from GHS435.75m in 2021 to GHS521.72m in 2022. Total assets covered total liabilities by 190% in 2022 compared to 220% in 2021.

#### Dividend

The Board of Directors having assessed the Group's financial performance for 2022 is proposing a total and final dividend of GH¢5m to be paid to the shareholder in 2023. This is lower than the dividend of GHS 12m declared in 2021 due to the factors enumerated above.

#### **Corporate Social Responsibility**

Our cherished shareholder, the profit of the Group we believe must impact positively on society. In fulfilment of this core value, the Group in 2022 contributed GHS186,000 towards corporate social responsibility projects in Healthcare and Education.

The institutions that benefited from these donations were Princess Marie Louise Hospital and Ghana Heart Foundation.

#### **Corporate Governance**

The Board of Directors continued to exercise their supervisory roles to ensure that the Group continue to operate as a going concern. The Board of Directors demonstrated their thorough understanding of the activities of the Company by scrutinising its records to ensure that it operates within approved policies and procedures. The Board does this through its regular meetings to review management performance as well as through its sub-committees.

#### 50th Anniversary Celebration

Ghana Reinsurance PLC celebrated its 50th anniversary in 2022, the Company's success story was highlighted during the celebrations. The Board pledge to make this Group better in the next 50 years. We say ayekoo to all who laid the foundation for this Group to exist. A special mention goes to former Board of Directors, former CEOs and former staff whose sweat and toil has brought the Company this far. I also wish to appreciate current staff for their continued dedication to the Company's success.

## Update-3 Year Strategic Plan and outlook for 2023

Distinguished Shareholder, 2022 marked the year 2 of the 3-year strategic plan of your Company. We have seen tremendous progress in the four pillars of the strategic plan. I want to assure you that we will be able to meet most of the targets set in the

strategic plan, notwithstanding the challenges of the economic environment which was not envisaged when the strategic plan was drawn.

#### Appreciation

Distinguished shareholder, at this moment I would like to express my appreciation to you for being our backbone throughout these 50 years of our existence.

I will like to thank our retiring Managing Director Mr George Yaw Mensah, under whose leadership since August 2017, your company has experienced remarkable growth in Gross Premium, Gross Profit and Net Assets.

I say thank you to Insurance Regulators of the various countries where we operate and our business partners for their tremendous support.

The Board, Management, and staff also deserve my commendation for their dedication to duty.

Your Reinsurer of Choice will always be Ghana Reinsurance PLC, God bless us all.

Thank you.



## REPORT OF THE DIRECTORS

The directors present their annual report together with the audited financial statements of Ghana Reinsurance PLC (the "Company") and its subsidiary (together the "Group") for the year ended 31 December 2022.

#### Statement of directors' responsibilities

The directors are responsible for the preparation of financial statements for each financial period which gives a true and fair view of the state of affairs of the Company and the Group at the end of the financial year and of the profit or loss and cash flows for that period. In preparing these financial statements, the directors have selected suitable accounting policies and then applied them consistently, made judgements and estimates that are reasonable and prudent and followed International Financial Reporting Standards (IFRS), and complied with the requirements of the Companies Act, 2019 (Act 992), and the Insurance Act, 2021 (Act 1061).

The directors are responsible for ensuring that the Company keeps proper accounting records that

disclose with reasonable accuracy at any time the financial position of the Company and the Group. The directors are also responsible for safeguarding the assets of the Company and the Group and taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors have made an assessment of the Company's and its subsidiary's ability to continue as a going concern and have no reason to believe the business will not be a going concern.

#### Nature of business

The principal activities of the Company and its subsidiary continued to be the business of reinsurance and any other businesses incidental thereto. There has not been any change in the Group's business activities from that carried out in the previous year.

#### Financial results

The financial results for the year ended 31 December 2022 are set out below:

	The Group	The Company
	GH¢'000	GH¢'000
Profit before income tax	67,546	52,352
from which is deducted national fiscal stabilisation levy of	(2,618)	(2,618)
and income tax expense of	(15,727)	(11,131)
giving a profit after income tax for the year of	49,201	38,603
which is added to the balance brought forward on retained earnings of	109,063	88,133
resulting in a balance of	158,264	126,736
from which is deducted:		
- transfer to contingency reserve of;	(11,285)	(11,285)
- 2021 dividend declared and paid of	(12,000)	(12,000)
leaving retained earnings carried forward of	134,979	103,451

#### Subsidiary

Ghana Reinsurance Company (Kenya) Limited, a company incorporated in Kenya, is a wholly owned subsidiary of the Company. The results of the subsidiary have been incorporated in the Group's financial statements.

#### Dividend

The directors will recommend the payment of a dividend for the year ended 31 December 2022 at the next Annual General Meeting. Dividend per share of GH¢0.24 amounting to GH¢12,000,000 in respect of the year ended 31 December 2021 was approved at the 2021 Annual General Meeting held on 21 July 2022 and paid during the year.

#### Corporate social responsibilities

The Company spent GH¢186,310 on corporate social responsibilities during the year.

#### Auditors' remuneration

The independent auditors' remuneration is set out in note 34 of these financial statements.

Signature:

Name: George Otoo Date: May 12, 2023 Signature:

Name: George Y. Mensah Date: May 12, 2023

#### Capacity of directors

The Company ensures that only fit and proper persons are appointed to the Board after obtaining the necessary approval from the regulator, National Insurance Commission. Relevant training and capacity building programs are put in place to enable the directors discharge their duties.

#### **Auditor**

The auditor, PricewaterhouseCoopers, will continue in office in accordance with Section 139 (5) of the Companies Act, 2019 (Act 992).

## Approval of report of directors and financial statements

The report of the directors and the financial statements were approved by the Board of Directors on May 12, 2023 and signed on their behalf by:

Signature: //

Name: Francis Sapara-Grant

Date: May 12, 2023

# REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

#### Our opinion

In our opinion, the accompanying financial statements give a true and fair view of the financial position of Ghana Reinsurance PLC (the "Company") and its subsidiary (together the "Group") as at 31 December 2022, and of the financial performance and the cash flows of the Company standing alone and the Group for the year then ended in accordance with International Financial Reporting Standards and in the manner required by the Companies Act, 2019 (Act 992) and the Insurance Act, 2021 (Act 1061).

#### What we have audited

We have audited the financial statements of Ghana Reinsurance PLC and its subsidiary for the year ended 31 December 2022.

The financial statements comprise:

- the consolidated and separate statements of financial position as at 31 December 2022;
- the consolidated and separate statements of comprehensive income for the year then ended:
- the consolidated statement of changes in equity for the year then ended;
- the separate statement of changes in equity for the year then ended;
- the consolidated and separate statement of cash flows for the year then ended; and
- the notes to the consolidated and separate financial statements, which include a summary of significant accounting policies.

#### Basis for opinion

We conducted our audit in accordance with

International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We are independent of the Group in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) (the Code) issued by the International Ethics Standards Board for Accountants and the independence requirements of section 143 of the Companies Act, 2019 (Act 992) that are relevant to our audit of the consolidated and separate financial statements. We have fulfilled our other ethical responsibilities in accordance with the Code.

#### Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the Company and Group's financial statements of the current period. These matters were addressed in the context of our audit of the Company's financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter 1		
Valuation of insurance cont	ract liabilities	
	The Cuerre	The Commence
	The Group	The Company
	GH¢'000	GH¢'000
Outstanding claims	•	
Outstanding claims Life fund	GH¢'000	GH¢'000

The estimation of insurance contract liabilities involves significant degree of judgement due to the level of subjectivity inherent in the estimation of the effect of uncertain or unknown future events and the resulting potential exposure to losses.

The valuation of the incurred but not reported (IBNR) and the Life Fund is carried out by an independent actuary engaged by the Group.

For the incurred but not reported provisions, estimates have to be made for the expected ultimate cost of all future payments in respect of incurred claims at the reporting date. These include IBNR claims. The gross ultimate paid claims is estimated using the Chain Ladder, Bornhuetter-Ferguson, Loss Ratio and Cape Cod estimation techniques. Underlying these methods are explicit or implicit assumptions relating to the expected settlement amount and settlement patterns of claims. The main assumption is that claims settlement patterns in the past will remain the same in future.

For the life fund, assumptions that are considered as most significant in carrying the actuarial estimation of life insurance contract liabilities include mortality and morbidity, persistency, renewal expenses, interest rate, investment return rate and inflation rate.

The estimation of insurance contract liabilities is considered as a key audit matter for the Group and the Company based on the level of complexity and significant management judgement involved.

Notes 2.13(iii), 3.1 and 4.1.1 set out the accounting policies and critical estimates and judgement exercised in calculating insurance contract liabilities. Outstanding claims and related IBNR are disclosed in note 25 while the actuarial liabilities of life assurance policies is disclosed in note 27 to the financial statements.

### How our audit addressed the key audit matter

We updated our understanding of, and evaluated controls in place over the underwriting of policies and claims process and tested selected controls.

We obtained the actuarial valuation reports from management and assessed the competence, independence and objectivity of management's independent actuarial experts.

We assessed the integrity of extracted data by comparing data inputs used in carrying the estimation of insurance contract liabilities to data recorded in the source systems.

We evaluated whether the Group's actuarial methodologies and assumptions were reasonable and consistent with prior periods.

We evaluated the reasonableness of assumptions applied in management's projections of the claims settlement pattern by comparing with our own expectations based on our industry knowledge and the Group's historical claims pattern.

We assessed reasonableness of assumptions in respect of mortality and morbidity, persistency, interest rate, investment return rate and inflation rate by comparing to independent external sources.

We assessed the basis for renewal expenses assumptions and ascertained its reasonableness by comparing percentage of renewal expenses to actual data on gross premium and expenses.

We checked the appropriateness of relevant disclosures in the financial statements.

Key audit matter 2			How our audit addressed the key audit matter
Impairment of investment s	securities		
	The Group	The Company	
	GH¢'000	GH¢'000	
Gross amount	553,350	424,562	
Impairment allowance	60,599	60,599	
The Government of Ghan Debt Exchange Programm existing eligible domestic r investment securities is m terms of magnitude and lev management.  Management segmented instruments eligible for Programme (DDEP) and the for the Programme.  The key areas of significant impairment calculation incl	e (DDEP) which son notes and bonds. The aterial to the finance rel of subjective judge the securities into Ghana's Domestic cose instruments the	ught to exchange ne impairment for cial statements in gement applied by  o a portfolio of Debt Exchange at are not eligible	We obtained an understanding of the DDEP based on the Exchange Memorandum issued by the Government of Ghana.  We assessed the appropriateness of management's segmentation of the portfolio of instruments eligible for the DDEP and those that are not.  We tested the appropriateness of the management's criteria for impairment triggers and definition of default of the investment securities by independently assessing against the requirements of IFRS.
<ul> <li>Evaluation of trigger default and credit im qualitative and quanti</li> <li>Input assumptions (d amount of forecaster</li> </ul>	rs of impairment a npaired assets focu tative criteria used b iscount rate and esti	ising on both the by the Group;	We assessed the assumptions relating to discount rate, estimated timing and amount of forecasted cashflows applied within the calculations for compliance with the requirements of IFRS.
loss rate, recovery rate. This is considered a key complexity and significant calculating the impairment. The accounting policies, criting the calculation of impair 4.2.1 and 15.	e and amounts at de audit matter based management judge	efault.  d on the level of ement involved in judgements used	We tested the mathematical accuracy of the impairment calculation on investment securities.  We assessed the appropriateness of the impairment related disclosures for investment securities in the financial statements in accordance with IFRS.

#### Other information

The directors are responsible for the other information. The other information comprises the Corporate Information and the Report of the Directors but does not include the consolidated and separate financial statements and our auditor's report thereon, which we obtained prior to the date of this auditor's report, and Profile of Directors, Financial Highlights and Chairman's Statement, which are expected to be made available to us after that date.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read Profile of Directors, Financial Highlights and Chairman's Statement, and we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

## Responsibilities of the directors for the financial statements

The directors are responsible for the preparation of financial statements that give a true and fair view in accordance with International Financial Reporting

Standards and in the manner required by the Companies Act, 2019 (Act 992) and the Insurance Act, 2021 (Act 1061), and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, the directors are responsible for assessing the Company and the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company and/or the Group or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for overseeing the Group's financial reporting process.

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

Identify and assess the risks of material

misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control;
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors;
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern;
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that

- achieves fair presentation; and
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated and separate financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and have communicated with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

The Companies Act, 2019 (Act 992) requires that in carrying out our audit we consider and report on

the following matters. We confirm that:

- i) we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
- in our opinion proper books of account have been kept by the Company, so far as appears from our examination of those books; and
- iii) the Group's statement of financial position and the Group's statement of comprehensive income are in agreement with the books of account.

The engagement partner on the audit resulting in this independent auditor's report is Michael Asiedu-Antwi (ICAG/P/1138).

Ricusole Inne Corpus PricewaterhouseCoopers (ICAG,

PricewaterhouseCoopers (ICAG/F/2023/028) Chartered Accountants Accra, Ghana 12 May 2023



# CONSOLIDATED AND SEPARATE STATEMENTS OF FINANCIAL POSITION

		The Gr As at 31 De	-	The Cor As at 31 D	
*(All amounts are in thousands of Ghana cedis)	Note	2022	2021	2022	2021
Assets					
Property and equipment	6	12,304	12,146	9,370	9,947
Right-of-use assets	29	290	-	-	-
Intangible assets	7	1,619	2,067	910	1,426
Investment properties	8	57,155	46,553	57,155	46,553
Investment in subsidiary	9	-	-	43,174	43,174
Deferred tax assets	10	52,406	20,207	45,999	17,157
Current tax assets	11	-	890	-	1,677
Due from ceding and retroceding companies	12	194,564	131,592	96,508	88,935
Other assets	13	15,908	14,783	15,446	14,506
Deferred acquisition cost	14	36,199	23,334	19,837	16,270
Investment securities					
- Available-for-sale	15	51,227	49,775	51,227	49,775
- Held-to-maturity	15	492,751	414,362	363,963	339,127
Cash and cash equivalents	16	188,860	77,287	160,944	72,275
Total assets		1,103,283	792,996	864,533	700,822
Equity					
Stated capital	17	125,000	125,000	125,000	125,000
Contribution towards capital	18	10,602	-	10,602	-
Capital surplus account	19	8,362	8,362	8,362	8,362
Available-for-sale reserve	20	39,487	40,046	40,793	41,352
Foreign currency translation reserve	21	51,256	12,538	-	-
Statutory reserve	22	152,030	140,745	152,030	140,745
Retained earnings	23	134,979	109,063	103,451	88,133
Total equity		521,716	435,754	440,238	403,592

Technical Liabilities					
Provision for unearned premium	24	124,532	73,348	66,955	49,927
Outstanding claims	25	304,201	179,662	217,133	149,542
Deferred commission income	26	3,136	2,110	3,136	2,110
Life fund	27	21,366	16,319	21,366	16,319
		453,235	271,439	308,590	217,898
Other liabilities					
Due to ceding and retroceding companies	28	88,374	73,547	81,857	68,071
Current tax liabilities	11	22,383	-	23,413	-
Lease liabilities	29	329	-	-	-
Other liabilities	30	17,246	12,256	10,435	11,261
		128,332	85,803	115,705	79,332
Total liabilities		581,567	357,242	424,295	297,230
Total equity and liabilities		1,103,283	792,996	864,533	700,822

The notes on pages 40 to 91 form an integral part of these financial statements.

The financial statements on pages 30 to 91 were approved by the Board of Directors on May 12, 2023 and signed on their behalf:

Signature:

Name: George Otoo

Date: May 12, 2023

Name: George Y. Mensah

Date: May 12, 2023

Signature: Assignature: Mrs-

Name: Francis Sapara-Grant

Date: May 12, 2023

# CONSOLIDATED AND SEPARATE STATEMENTS OF COMPREHENSIVE INCOME

		The Gr	-	The Con	
*(All amounts are in thousands of Ghana cedis)	Nata			Year ended 31	<b>December</b> 2021
· · · · · · · · · · · · · · · · · · ·	Note	2022 550,226	2021 385,925	2022 395,883	
Gross premiums		•	•	•	316,434
Retrocession premiums		(84,912)	(52,240)	(72,650)	(47,540)
Net premiums written		465,314	333,685	323,233	268,894
Change in unearned premiums	24	(36,296)	(6,070)	(17,028)	4,949
Net premium earned		429,018	327,615	306,205	273,843
Commission income	31	14,057	9,328	12,767	9,294
Net premium and commission earned		443,075	336,943	318,972	283,137
Net claims incurred	32	(248,315)	(140,200)	(189,097)	(119,666)
Net commission expense	33	(142,060)	(106,758)	(98,418)	(87,127)
(Increase)/decrease in life fund	27	(5,047)	3,710	(5,047)	3,710
Foreign levies and brokerage fees		(10,957)	(8,330)	(10,957)	(8,452)
Management expenses	34	(91,246)	(66,470)	(72,971)	(56,231)
Total underwriting expenses		(497,625)	(318,048)	(376,490)	(267,766)
Underwriting (loss)/profit		(54,550)	18,895	(57,518)	15,371
Impairment loss on financial assets	35	(60,599)	-	(60,599)	-
Investment income	36	70,347	46,449	59,377	40,027
Exchange gains	37	108,563	340	107,307	49
Other income	38	3,785	1,060	3,785	1,059
Profit before income tax		67,546	66,744	52,352	56,506

National fiscal stabilisation levy	39	(2,618)	(2,825)	(2,618)	(2,825)
Income tax expense	40	(15,727)	(12,186)	(11,131)	(9,236)
Profit for the year		49,201	51,733	38,603	44,445
		,	2.77.22		,
Other comprehensive income:					
Items that may be reclassified subseq	quently to pro	fit and loss:			
Fair value (loss) /gain on eq	uity 15	(559)	4,682	(559)	4,682
Exchange difference on translation foreign operations	n of	38,718	1,583	-	-
		38,159	6,265	(559)	4,682
Total comprehensive income		87,360	57,998	38,044	49,127

The notes on pages 40 to 91 form an integral part of these financial statements.

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

\*(All amounts are in thousands of Ghana cedis)

The Group								
	Stated	Retained	Foreign currency translation	Capital surplus	Capital Contribution Available- surplus towards for-sale	Available- for-sale	Statutory	
Year ended 31 December 2022	capital	earnings	reserve	account	capital	reserve		Total
Balance at 1 January 2022	125,000	109,063	12,538	8,362	1	40,046	140,745	435,754
Profit for the year	ı	49,201	1	ı	1	1	ı	49,201
Other comprehensive income	I	1	38,718	ı	1	(226)	I	38,159
Total comprehensive income	ı	49,201	38,718	1	1	(226)	ı	85,360
Regulatory reserves and other transfers:								
Transfer to contingency reserve	ı	(11,285)	1	ı	ı	1	11,285	1
Transactions with owners:								
Dividend for 2021 paid (Note 44)	ı	(12,000)	1	ı	1	ı	ı	(12,000)
Contribution to capital	I	ı	1	1	10,602	1	ı	10,602
Total transactions with owners	ı	(12,000)	1	ı	10,602	1	I	(1,398)
Balance at 31 December 2022	125,000	134,979	51,256	8,362	10,602	39,487	152,030	521,716

The notes on pages 40 to 91 form an integral part of these financial statements.

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

\*(All amounts are in thousands of Ghana cedis)

The Group							
			Foreign				
			currency	Capital	Available-		
	Stated	Retained	translation	surplus	for-sale	Statutory	
Year ended 31 December 2021	capital	earnings	reserve	account	reserve	reserve	Total
Balance at 1 January 2021	125,000	78,889	10,955	8,362	35,364	129,186	387,756
Profit for the year	1	51,733	1	1	ı	ı	51,733
Other comprehensive income	ı	ı	1,583	ı	4,682	1	6,265
Total comprehensive income	1	51,733	1,583	ı	4,682	1	57,998
Regulatory reserves and other transfers:							
Transfer to contingency reserve	ı	(11,559)	ı	ı	ı	11,559	ı
Transactions with owners:							
Dividend for 2020 paid (Note 44)	1	(10,000)	ı	1	1	1	(10,000)
Balance at 31 December 2021	125,000	109,063	12,538	8,362	40,046	140,745	435,754

The notes on pages 40 to 91 form an integral part of these financial statements.

# SEPARATE STATEMENT OF CHANGES IN EQUITY

\*(All amounts are in thousands of Ghana cedis)

# The Company

	Stated	Retained	Capital surplus	Capital Contribution Available- surplus towards for-sale	Available- for-sale	Statutory	
Year ended 31 December 2022	capital	earnings	account	capital	reserve	reserve	Total
Balance at 1 January 2022	125,000	88,133	8,362	1	41,352	140,745	403,592
Profit for the year	ı	38,603	ı	1	ı	ı	38,603
Other comprehensive income	ı	1	1	1	(629)	ı	(226)
Total comprehensive income	i	38,603	ı	1	(623)	ī	38,044
Regulatory reserves and other transfers:							
Transfer to contingency reserve	ı	(11,285)	ı		1	11,285	ı
Transactions with owners:							
Dividend for 2021 paid (Note 44)	ı	(12,000)	ı	1	ı	ı	(12,000)
Contribution to capital	ı	1	ı	10,602	ı	ı	10,602
Total transactions with owners	ı	(12,000)	ı	10,602	1	ı	(1,398)
Balance at 31 December 2022	125,000	103,451	8,362	10,602	40,793	152,030	440,238

The notes on pages 40 to 91 form an integral part of these financial statements.

# SEPARATE STATEMENT OF CHANGES IN EQUITY

\*(All amounts are in thousands of Ghana cedis)

# The Company

	Stated	Retained	Capital surplus	Available- for-sale	Statutory	
Year ended 31 December 2021	capital	earnings	account	reserve	reserve	Total
Balance at 1 January 2021	125,000	65,247	8,362	36,670	129,186	364,465
Profit for the year	ı	44,445	ı	ı	ı	44,445
Other comprehensive income	ı	ı	ı	4,682	ı	4,682
Total comprehensive income	ı	44,445	1	4,682	1	49,127
Regulatory reserves and other transfers:						
Transfer to contingency reserve	ı	(11,559)	1	1	11,559	ı
Transactions with owners:						
Dividend for 2020 paid (Note 44)	ı	(10,000)	ı	1	1	(10,000)
Balance at 31 December 2021	125,000	88,133	8,362	41,352	140,745	403,592

The notes on pages 40 to 91 form an integral part of these financial statements.

# CONSOLIDATED AND SEPARATE STATEMENTS OF CASH FLOWS

*(All amounts are in thousands of Ghana cedis)				
	The Gro	-	The Con Year ended	
Cash flows from operating activities	2022	2021	2022	2021
Profit before income tax	67,546	66,744	52,352	56,506
Adjustment for:				
Depreciation of property and equipment and right-of-use assets	1,484	1,481	1,059	1,258
Amortisation of intangible assets	1,102	954	865	924
Gains on disposal of property and equipment	(24)	(80)	(24)	(80)
Interest expense on lease liabilities	30	-	-	-
Asset write offs	84	89	84	89
Operating cash flows before changes in working capital	70,222	69,188	54,336	58,697
Changes in due from ceding and retroceding companies	(62,972)	(8,973)	(7,573)	(812)
Changes in other assets	(1,125)	(4,964)	(940)	(4,894)
Changes in deferred acquisition cost	(12,865)	(1,257)	(3,567)	2,707
Changes in provision for unearned premium	51,184	7,464	17,028	(4,949)
Changes in outstanding claims	124,539	41,384	67,591	32,298
Changes in deferred commission income	1,026	(291)	1,026	(291)
Changes in life fund	5,047	(3,710)	5,047	(3,710)
Changes in due to ceding and retroceding companies	14,827	23,874	13,786	22,406
Changes in other liabilities (less NFSL)	5,295	83	(521)	1,702
Changes in net operating assets:				
Purchase of equity securities	(2,011)	-	(2,011)	-
Net changes in held-to-maturity securities	(78,389)	(97,123)	(24,836)	(83,533)
Cash generated from operations	114,778	25,675	119,366	19,621
National fiscal stabilisation levy paid	(2,923)	(2,210)	(2,923)	(2,210)
Income tax paid	(23,313)	(24,209)	(14,883)	(19,226)

Net cash inflows/(outflows) from operating activities	88,542	(744)	101,559	(1,815)
Cash flows from investing activities				
Purchase of property and equipment	(584)	(1,409)	(566)	(961)
Purchase of intangible assets	(349)	(2,868)	(349)	(2,244)
Proceeds from disposal of property and equipment	24	80	24	80
Net cash outflows from investing activities	(909)	(4,197)	(891)	(3,125)
Cash flows from financing activities				
Lease payments	(60)	-	-	-
Dividend paid	(12,000)	(10,000)	(12,000)	(10,000)
Net cash outflows from financing activities	(12,060)	(10,000)	(12,000)	(10,000)
Net increase/(decrease) in cash and cash equivalents	75,573	(14,941)	88,668	(14,940)
Cash and cash equivalents at start of year	77,287	90,714	72,275	87,215
Effects of exchange rate movements on translation of foreign operations	36,000	1,514	-	-
Cash and cash equivalents at end of year	188,860	77,287	160,943	72,275

The notes on pages 40 to 91 form an integral part of these financial statements.

# **NOTES** (page 40 – 59)

\*(All amounts are in thousands of Ghana cedis)

#### 1. Reporting entity

Ghana Reinsurance PLC (the "Company") is a public company limited by shares and incorporated and domiciled in Ghana. The Company's principal business is underwriting reinsurance business. The Company operates under the provisions of the Companies Act, 2019 (Act 992) and the Insurance Act, 2021 (Act 1061). The registered office of the Company is Plot 24, Sudan Road, Ridge, Accra. The consolidated and separate financial statements comprise the financial statements of the Company standing alone and its subsidiary (together the "Group") for the year ended 31 December 2022.

#### 2. Summary of significant accounting policies

The significant accounting policies adopted by the Group in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

#### 2.1 Basis of preparation

#### 2.1.1 Statement of compliance

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) and in the manner required by the Companies Act, 2019 (Act 992) and the Insurance Act, 2021 (Act 1061).

#### 2.1.2Basis of measurement

The financial statements have been prepared under the historical cost convention except for the following:

- non-derivative financial instruments at fair value through profit or loss are measured at fair value;
- available-for-sale financial assets are measured at fair value; and
- investment properties, and certain property, plant and equipment are measured fair value.

#### 2.1.3Use of estimates and judgement

The preparation of the financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires the directors to exercise judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.

The financial statements have been prepared on the basis that the Company and its subsidiary will continue to operate as a going concern.

# 2.1.4New and amended standards adopted by the Group

The Group has applied the following standards and interpretations for the first time to financial reporting periods commencing on or after 1 January 2022.

# Property, Plant and Equipment: Proceeds before Intended Use – Amendments to IAS 16

The amendment to IAS 16 Property, Plant and Equipment (PP&E) prohibits an entity from deducting from the cost of an item of PP&E any

proceeds received from selling items produced while the entity is preparing the asset for its intended use. It also clarifies that an entity is 'testing whether the asset is functioning properly' when it assesses technical and physical performance of the asset. The financial performance of the asset is not relevant to this assessment. Entities must disclose separately the amounts of proceeds and costs relating to items produced that are not an output of the entity's ordinary activities.

## Onerous Contracts – Cost of Fulfilling a Contract – Amendments to IAS 37

The amendment to IAS 37 clarifies that the direct costs of fulfilling a contract include both the incremental costs of fulfilling the contract and an allocation of other costs directly related to fulfilling contracts. Before recognising a separate provision for an onerous contract, the entity recognises any impairment loss that has occurred on assets used in fulfilling the contract.

#### Annual Improvements to IFRS Standards 2018-2020

The following improvements were finalised in May 2020:

- IFRS 9 Financial Instruments clarifies which fees should be included in the 10% test for derecognition of financial liabilities.
- IFRS 16 Leases amendment of illustrative example 13 to remove the illustration of payments from the lessor relating to leasehold improvements, to remove any confusion about the treatment of lease incentives.
- IFRS 1 First-time Adoption of International Financial Reporting Standards – allows entities that have measured their assets and liabilities at carrying amounts recorded in their parent's books to also measure any cumulative translation differences using the amounts reported by the parent. This

- amendment will also apply to associates and joint ventures that have taken the same IFRS 1 exemption.
- requirement for entities to exclude cash flows for taxation when measuring fair value under IAS 41. This amendment is intended to align with the requirement in the standard to discount cash flows on a post-tax basis.

# Reference to the Conceptual Framework – Amendments to IFRS 3

Minor amendments were made to IFRS 3 Business Combinations to update the references to the Conceptual Framework for Financial Reporting and to add an exception for the recognition of liabilities and contingent liabilities within the scope of IAS 37 Provisions, Contingent Liabilities and Contingent Assets and Interpretation 21 Levies. The amendments also confirm that contingent assets should not be recognised at the acquisition date.

# 2.1.5New standards and interpretations not yet adopted by the Group

Certain new accounting standards and interpretations have been published that are not mandatory for 31 December 2022 reporting periods and have not been early adopted by the Group.

#### **IFRS 17 Insurance Contracts**

IFRS 17 was issued in May 2017 as replacement for IFRS 4 Insurance Contracts. It requires a current measurement model where estimates are remeasured in each reporting period. Contracts are measured using the building blocks of:

- discounted probability-weighted cash flows;
- an explicit risk adjustment; and
- a contractual service margin (CSM) representing the unearned profit of the

contract which is recognised as revenue over the coverage period.

The standard allows a choice between recognising changes in discount rates either in the statement of profit or loss or directly in other comprehensive income. The choice is likely to reflect how insurers account for their financial assets under IFRS 9. An optional, simplified premium allocation approach is permitted for the liability for the remaining coverage for short duration contracts, which are often written by non-life insurers.

There is a modification of the general measurement model called the 'variable fee approach' for certain contracts written by life insurers where policyholders share in the returns from underlying items. When applying the variable fee approach, the entity's share of the fair value changes of the underlying items is included in the CSM. The results of insurers using this model are therefore likely to be less volatile than under the general model. The new rules will affect the financial statements and key performance indicators of all entities that issue insurance contracts or investment contracts with discretionary participation features.

The Group has instituted an IFRS 17 project implementation plan under the supervision of the Executive Committee, who coordinate the activities of senior finance, actuarial and information technology executives from impacted business areas. The Group is currently assessing the impact of the Standard on its operations.

The Standard was originally effective 1 January 2021, but deferred to 1 January 2023 by the IASB in March 2020.

# Disclosure of Accounting Policies – Amendments to IAS 1 and IFRS Practice Statement 2

The IASB amended IAS 1 to require entities to disclose their material rather than their significant

accounting policies. The amendments define what is 'material accounting policy information' and explain how to identify when accounting policy information is material. They further clarify that immaterial accounting policy information does not need to be disclosed. If it is disclosed, it should not obscure material accounting information. To support this amendment, the IASB also amended IFRS Practice Statement 2 Making Materiality Judgements to provide guidance on how to apply the concept of materiality to accounting policy disclosures.

#### Definition of Accounting Estimates – Amendments to IAS 8

The amendment to IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors clarifies how companies should distinguish changes in accounting policies from changes in accounting estimates. The distinction is important, because changes in accounting estimates are applied prospectively to future transactions and other future events, whereas changes in accounting policies are generally applied retrospectively to past transactions and other past events as well as the current period.

# Deferred Tax related to Assets and Liabilities arising from a Single Transaction – Amendments to IAS 12

The amendments to IAS 12 Income Taxes require companies to recognise deferred tax on transactions that, on initial recognition, give rise to equal amounts of taxable and deductible temporary differences. They will typically apply to transactions such as leases of lessees and decommissioning obligations, and will require the recognition of additional deferred tax assets and liabilities. The amendment should be applied to transactions that occur on or after the beginning of the earliest comparative period presented. In addition, entities should recognise deferred tax

assets (to the extent that it is probable that they can be utilised) and deferred tax liabilities at the beginning of the earliest comparative period for all deductible and taxable temporary differences associated with:

- right-of-use assets and lease liabilities, and
- decommissioning, restoration and similar liabilities, and the corresponding amounts recognised as part of the cost of the related assets.

The cumulative effect of recognising these adjustments is recognised in retained earnings, or another component of equity, as appropriate. IAS 12 did not previously address how to account for the tax effects of on-balance sheet leases and similar transactions and various approaches were considered acceptable. This amendment is effective on 1 January 2023. Some entities may have already accounted for such transactions consistent with the new requirements. These entities will not be affected by the amendments.

# Sale or contribution of assets between an investor and its associate or joint venture – Amendments to IFRS 10 and IAS 28

The IASB has made limited scope amendments to IFRS 10 Consolidated Financial Statements and IAS 28 Investments in Associates and Joint Ventures. The amendments clarify the accounting treatment for sales or contribution of assets between an investor and their associates or joint ventures.

They confirm that the accounting treatment depends on whether the non-monetary assets sold or contributed to an associate or joint venture constitute a 'business' (as defined in IFRS 3 Business Combinations). Where the non-monetary assets constitute a business, the investor will recognise the full gain or loss on the sale or contribution of assets. If the assets do not meet

the definition of a business, the gain or loss is recognised by the investor only to the extent of the other investor's interests in the associate or joint venture. The amendments apply prospectively.

# 2.2 Principles of consolidation and equity accounting

#### Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The acquisition method of accounting is used to account for business combinations by the Group.

Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of profit or loss, statement of comprehensive income, statement of changes in equity and statement of financial position, as appropriate, in instances where the subsidiaries are not wholly owned by the Group.

#### **Associates**

Associates are all entities over which the Group has significant influence but not control or joint control. This is generally the case where the Group holds between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting, after initially being recognised at cost.

#### Equity method

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the investee in profit or loss, and the Group's share of movements in other comprehensive income of the investee in other comprehensive income. Dividends received or receivable from associates and joint ventures are recognised as a reduction in the carrying amount of the investment.

When the Group's share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the other entity.

Unrealised gains on transactions between the Group and its associates and joint ventures are eliminated to the extent of the Group's interest in these entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

The carrying amount of equity-accounted investments is tested for impairment in accordance with the policy described in note 2.8.

#### Changes in ownership interests

The Group treats transactions with non-controlling interests that do not result in a loss of control as transactions with equity owners of the Group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any

difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised in a separate reserve within equity attributable to owners of the parent.

When the Group ceases to consolidate or equity account for an investment because of a loss of control, joint control or significant influence, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in profit or loss. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset.

In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

If the ownership interest in a joint venture or an associate is reduced but joint control or significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to profit or loss where appropriate.

#### 2.3 Foreign currency translation

#### Functional and presentation currency

Items included in the financial statements are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The financial statements are presented in Ghana cedi (GH¢), which is Company's functional and presentation currency.

#### Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in profit or loss.

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated at exchange rates ruling at the dates of initial recognition.

#### Group companies

The results and financial position of foreign operations that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that statement of financial position;
- income and expenses for each statement of profit or loss and statement of comprehensive income are translated at average exchange rates (unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions); and
- all resulting exchange differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of any net investment in foreign entities, and of borrowings and other financial instruments designated as hedges of such investments, are recognised in other

comprehensive income. When a foreign operation is sold or any borrowings forming part of the net investment are repaid, the associated exchange differences are reclassified to profit or loss, as part of the gain or loss on sale.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.

#### 2.4 Property and equipment

#### Initial recognition

Items of property and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment. When parts of an item of property and equipment have different useful lives, they are accounted for as separate items (major components).

The cost of self constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the assets to a working condition for their intended use, the costs of dismantling and removing the items and restoring the site on which they are located, and capitalised borrowing costs.

#### Subsequent costs

The cost of replacing part of an item of property or equipment is recognised in the carrying amount of the item if it is probable that future economic benefits embodied within the part will flow to the Company and its cost can be measured reliably. The costs of the day-to-day servicing of property and equipment are recognised in profit or loss as incurred.

Depreciation

Depreciation is calculated to write off the cost of items of property and equipment less their estimated residual values using the straight-line method over their estimated useful lives, and is generally recognised in profit or loss.

The assets' residual values, and useful lives and method of depreciation are reviewed at each financial year end and adjusted prospectively, if appropriate.

The estimated useful lives of property and equipment at the following annual rates for current and comparatives periods are as follows:

Buildings		-	3%
Equipment, fittings	furniture	and -	15% to 20%
Computers		-	33.3%
Motor vehicle	es	-	25%

Land is not depreciated.

Depreciation methods, useful lives and residual values are reassessed at each reporting date. Gains and losses on disposal of property and equipment are included in profit or loss.

#### Derecognition

An item of property and equipment is derecognised upon disposal or when no further future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit or loss in the year the asset is derecognised.

#### Revaluation

Increases in the carrying amount arising on revaluation of land and buildings are credited to other comprehensive income and shown as capital surplus account in shareholders' equity.

Decreases that offset previous increases of the same asset are charged in other comprehensive income and debited against the capital surplus account directly in equity. All other decreases are charged to profit or loss.

When revalued assets are sold, the amounts included in the capital surplus account are transferred to the retained earnings.

#### 2.5 Investment property

Property that is held for long-term rental yields or for capital appreciation or both, and that is not occupied by the Group, is classified as investment property. Investment property also includes property that is being constructed or developed for future use as investment property.

Investment property is measured initially at its cost, including related transaction costs and where applicable borrowing costs.

After initial recognition, investment property is carried at fair value. Investment property under construction is measured at fair value if the fair value is considered to be reliably determinable.

The fair value of investment property reflects among other things, rental income from current leases and other assumptions market participants would make when pricing the property under current market conditions.

Subsequent expenditure is capitalised to the asset's carrying amount only when it is probable that future economic benefits associated with the expenditure will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed when incurred. When part of an investment property is replaced, the carrying amount of the replaced part is derecognised.

If a valuation obtained for a property held under a lease is net of all payments expected to be made, any related lease liability recognised separately in the statement of financial position is added back to arrive at the carrying value of the investment property for accounting purposes. Changes in fair values are recognised in profit or loss. Investment properties are derecognised when they have been disposed.

Where the Group disposes off a property at fair value in an arm's length transaction, the carrying value immediately prior to the sale is adjusted to the transaction price, and the adjustment is recorded in the profit or loss within net gain from the fair value adjustment on investment property.

Ifaninvestmentpropertybecomesowner-occupied, it is reclassified as property and equipment. Its fair value at the date of reclassification becomes its cost for subsequent accounting purposes. If an item of owner-occupied property becomes an investment property because its use has changed, any difference resulting between the carrying amount and the fair value of this item at the date of transfer is treated in the same way as a revaluation under IAS 16.

Any resulting increase in the carrying amount of the property is recognised in profit or loss to the extent that it reverses a previous impairment loss, with any remaining increase recognised in other comprehensive income and directly to equity in revaluation surplus within equity. Any resulting decrease in the carrying amount of the property is initially charged in other comprehensive income against any previously recognised revaluation surplus, with any remaining decrease charged to profit or loss.

Where an investment property undergoes a change in use, evidenced by commencement of development with a view to sale, the property is transferred to inventories. A property's deemed

cost for subsequent accounting as inventories is its fair value at the date of change in use.

#### Leasing arrangements

The investment properties are leased to tenants under operating leases with rentals payable quarterly, semi-annually or annually. Lease payments for some contracts include inflationary increases, but there are no other variable lease payments that depend on an index or rate. Where considered necessary to reduce credit risk, the Group may obtain bank guarantees for the term of the lease.

Although the Group is exposed to changes in the residual value at the end of the current leases, the Group typically enters into new operating leases and therefore will not immediately realise any reduction in residual value at the end of these leases. Expectations about the future residual values are reflected in the fair value of the properties.

#### 2.6 Leases

The Group leased various offices and other premises under non-cancellable operating lease arrangements. The lease typically ran for a period of up to two years with an option to renew the lease after that date.. Lease payments are increased every five years to reflect market rentals.

# The Group's leasing activities and how these are accounted for under IFRS 16

The Group's leasing activities are similar to those described above. Rental contracts are typically made for fixed periods of 5 years but may have extension options as described below.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable
- variable lease payment that are based on a rate, initially measured as at the commencement date
- amounts expected to be payable by the Group under residual value guarantees
- the exercise price of a purchase option if the Group is reasonably certain to exercise that option, and
- payments of penalties for terminating the lease, if the lease term reflects the Group exercising that option

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

To determine the incremental borrowing rate, the Group:

- where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received, and
- makes adjustments specific to the lease, eg. term, country, currency and security.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability;
- any lease payments made at or before the commencement date less any lease incentives received
- · any initial direct costs, and
- restoration costs.

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life. Right-of-use buildings held by the Group under IFRS 16 are not revalued.

Payments associated with short-term leases of equipment and vehicles and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less. Low-value assets comprise IT equipment and small items of office furniture.

Extension and termination options are included in a number of property and equipment leases across

the Group. These are used to maximise operational flexibility in terms of managing the assets used in the Group's operations. The majority of extension and termination options held are exercisable only by the Group and not by the respective lessor.

#### 2.7 Intangible assets

Intangible assets comprise computer software cost. These are measured at cost less accumulated amortisation and any accumulated impairment losses. Amortisation is provided for on a straight-line basis, taking into account the residual value and estimated useful life of 3 years.

#### 2.8 Impairment of non-financial assets

Non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the assets recoverable amount is estimated. For the purpose of measuring recoverable amounts, assets are compared at the lowest levels for which there are separately identifiable cash-generating units (CGUs).

The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use (being the present value of the expected future cash flows of the relevant asset or CGUs). An impairment loss is recognised in profit or loss for the amount by which the asset's carrying amount exceeds its recoverable amount.

The Group evaluates impairment losses for potential reversals when events or circumstances may indicate such consideration is appropriate. The increased carrying amount of an asset or a reversal of an impairment loss shall not exceed the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

#### 2.9 Income tax

Income tax for the period comprises current and deferred income tax. Income tax is recognised in the profit or loss except to the extent that it relates to items recognised directly in equity or other comprehensive income, in which case the related income tax is also recognised in equity or other comprehensive income.

#### Current income tax

Current income tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date. Current income tax assets and liabilities also include adjustments for tax expected to be payable or recoverable in respect of previous periods. Current income tax relating to items recognised directly in equity or other comprehensive income is recognised in equity or other comprehensive income and not in profit or loss.

#### Deferred income tax

Deferred income tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred income tax is not recognised for temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects either accounting nor taxable profit or loss.

The measurement of deferred income tax reflects the tax consequences that would follow the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred income tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date.

Deferred income tax assets and liabilities are offset if there is a legally enforceable right to offset current income tax liabilities and assets, and they relate to taxes levied by the same tax authority.

Deferred income tax asset is recognised for tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred income tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

#### 2.10 Financial instruments

#### 2.10.1 Non-derivative financial assets

#### *Initial recognition*

The Group initially recognises financial assets on the trade date. The trade date is the date that the Group commits to purchase or sell the asset.

#### Classification and measurement

The Group classifies the financial instruments into classes that reflect the nature of information and take into account the characteristics of those financial instruments. The Group classifies its financial assets into the following categories: available-for-sale, loans and receivables and held to maturity. The classification is dependent on the purpose for which the investments were acquired.

Management determines the classification of its investments at the time of initial recognition. The classification is summarised in the table as follows:

Class (as determined by the Group)		Subclasses
	Cash and cash equivalents	
Loans and receivables	Due from ceding and retroceding companies	
Held-to-maturity investments	Government securities, term deposits and corporate debt securities	Unlisted
Available-for-sale	Investment securities - equity securities	Listed
Available-101-Sale	investment securities - equity securities	Unlisted

#### (i) Loans and receivables

Loans and receivables are financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are recognised initially at fair value plus any directly attributable transaction costs.

Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest, less any impairment losses.

#### (ii) Held-to-maturity financial assets

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Group's management has the positive intention and ability to hold to maturity other than:

 those that the Group upon initial recognition designates as at fair value through profit or loss;

- those that the Group designates as available for sale; and
- those that meet the definition of loans and receivables.

#### (iii) Available-for-sale investments

Available-for-sale assets are non-derivative financial assets that are intended to be held for an indefinite period of time, which may be sold in response to needs for liquidity or changes in interest rates, exchange rates or equity prices or that are not classified as loans and receivables, held-to-maturity investments or financial assets at fair value through profit or loss.

Available-for-sale financial assets are recognised initially at fair value plus any directly attributable transaction costs.

Subsequent to initial recognition, they are measured at fair value and changes therein, other than impairment losses, are recognised in other comprehensive income and presented in "Available-for-sale reserves" in equity. When an investment is derecognised, the gain or loss accumulated in equity is reclassified to profit or loss.

#### 2.10.1 Non-derivative financial assets

#### Derecognition

Financial assets are derecognised when the contractual rights to receive cash flows from the financial assets expire or the Group transfers substantially all the risks and rewards of ownership. Any interest in the transferred financial assets that is created or retrieved by the Group is recognised as a separate asset or liability.

#### 2.10.2 Non-derivative financial liabilities

#### Initial recognition and measurement

Non-derivative financial liabilities are recognised initially at fair value plus, for instrument not at

fair value through profit and loss, any directly attributable transaction cost. Subsequent to initial recognition, non-derivative financial liabilities are measured at amortised cost using the effective interest rate.

#### Classification

The Group classifies non-derivative financial liabilities into the 'other financial liabilities' category. Other financial liabilities comprise outstanding claims, due to ceding/retroceding companies and other accounts payables.

#### Derecognition

Financial liabilities are derecognised when contractual obligations are discharged, cancelled or expire.

#### 2.10.3 Determination of fair value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Group has access at that date.

The fair value of the Group's financial assets is based on quoted bid prices.

Where the fair value of a financial asset cannot be measured reliably, the investment is carried at cost less any impairment.

#### 2.10.4 Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when and only when the Group has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

## 2.10.5 Impairment of non-derivative financial assets

The Group assesses at each reporting date whether there is objective evidence that a financial asset is impaired. A financial asset is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that have occurred after the initial recognition of the asset (a 'loss event') and that loss event has an impact on estimated future cash flows of the financial asset that can be reliably estimated.

Objective evidence that a financial asset is impaired includes the following:

- significant financial difficulty of the issuer or debtor;
- a breach of contract, such as default or delinquency in payments;
- adverse changes in the payment status of issuers or debtors; and
- economic conditions that correlate with defaults on assets in the Group.

If there is objective evidence that an impairment loss has been incurred on loans and receivables carried at amortised cost, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognised in profit or loss.

In the case of equity investments classified as available for sale, the Group assesses at each reporting date whether there is objective evidence that an available-for-sale financial asset is impaired, including, in the case of equity investments, a significant or prolonged decline in the fair value of the security below its cost. If any such evidence exists, the cumulative loss, which is measured as

the difference between the acquisition cost and the current fair value of the investment, is removed from equity and recognised in the profit or loss.

#### 2.11 Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, deposits held on call with banks and investments with original maturities of three months or less in money market instruments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

#### 2.12 Stated capital

Shares are classified as equity when there is no obligation to transfer cash or other assets. Incremental costs directly attributable to the issue of equity instruments are shown as a deduction from equity or as deduction from the proceeds, net of tax. Ordinary shares are classified as stated capital in equity.

#### 2.13 Reinsurance contracts

#### Classification of reinsurance contracts

The Group issues contracts which transfer reinsurance risk or financial risk or both. Reinsurance contracts are those the Group assumes and cedes reinsurance in the normal course of business, with retention limits varying by line of business. Under reinsurance contracts, the Group accepts significant reinsurance risk from another party (the policy holder) by agreeing to compensate the policy holder or other beneficiary if a specified uncertain future event (the insured event) adversely affects the policy holder.

Investment contracts are those contracts which transfer financial risk with no significant reinsurance risk.

#### Recognition and measurement

#### (i) Premiums

Gross premiums comprise the premiums on contracts entered into during the year, irrespective of whether they relate in whole or in part to a later accounting period and are disclosed gross of commission to intermediaries and exclude value-added tax. Premiums written include adjustments to premiums written in prior periods. Outward reinsurance premiums are recognised as an expense.

#### (ii) Unearned premiums

Unearned premiums, which represent the proportion of premiums written in the current year which relate to risks that have not expired by the end of the financial year and are deferred and recognised on a time proportionate basis.

#### (iii) Claims incurred

Claims incurred consist of claims and claims handling expenses paid during the financial year, together with the movement in the provision for outstanding claims and are charged to profit or loss as incurred.

Outstanding claims comprises the Group's estimate of the undiscounted ultimate cost of settling all claims incurred but unpaid at the reporting date, whether reported or not. Adjustments to the amounts of claims provisions established in prior years are reflected in the period in which the adjustments are made and disclosed separately, if material.

## (iv) Receivables and payables related to reinsurance contracts

Receivables from and payables to ceding and retroceding entities under reinsurance contracts are recognised when due.

Amounts recoverable under reinsurance contracts are assessed for impairment at each reporting

date. Such assets are deemed impaired if there is objective evidence, as a result of an event that occurred after its initial recognition, that the Group may not recover all amounts due and that there is a reliably measurable impact on the amounts that the Group will receive from the reinsurer. Impairment losses are recognised in profit or loss.

#### (v) Commissions payable and receivable

The Group receives commission from other insurance and reinsurance companies for giving them businesses (which could be as a result of reinsurances under facultative, treaty and quota).

It also pays out commission to insurance brokers and other reinsurance companies for bringing business to the Group. Commissions receivable and payable are reflected in the statements of financial position.

A proportion of commission payable is deferred and amortised over the period in which the related premium is earned and recognised as deferred acquisition cost.

Commissions receivable are recognised as income in the period in which they are earned.

#### (vi) Deferred acquisition costs

Commissions and other acquisition costs that vary with and are related to securing reinsurance contracts and renewing existing contracts are capitalised. The deferred acquisition expense is subsequently amortised over the terms of the policies as premium is earned.

#### (vii) Salvage and subrogation reimbursements

Some reinsurance contracts permit the Group to sell property acquired in settling a claim. The Group may also have the right to pursue third parties for payment of some or all costs. Estimates of salvage recoveries and subrogation reimbursements are considered as an allowance in the measurement of the insurance liability

for claims, and salvage property is recognised in other assets when the liability is settled. The allowance is the amount that can reasonably be recovered from the disposal of the property. When a receivable is impaired, the Group reduces the carrying amount to its recoverable amount, being the estimated future cash flows discounted at the original effective interest rate of the instrument and continues unwinding the discount as interest income.

#### 2.14 Employee benefits

#### Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which the entity pays fixed contributions to a separate entity and will have no legal or constructive obligation to pay future amounts. Obligations for contributions to defined contribution schemes are recognised as an expense in profit or loss in the periods during which services are rendered by employees. The Company contributes to a mandatory defined contribution plan.

The Group also operates a voluntary defined contribution scheme for its employees. The assets of this scheme are held by another entity who manages the scheme on behalf of employees. The scheme is funded by contributions from both the employees and employer. Benefits are paid to retiring staff in accordance with the scheme rules.

#### Short-term benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A provision is recognised for the amount expected to be paid under short-term cash bonus or profit-sharing plans if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

#### Other post-employment obligations

The Group has no obligation for post-employment benefits in respect of pensioners, former employees or current employees except medical bill of retired staff and spouse.

#### Termination benefits

Termination benefits are payable when employment is terminated by the Group before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits.

#### 2.15 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation of uncertain timing or amounts as a result of past events and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount of the obligation can be made.

Provisions are measured as the present value of management's best estimate of the expenditure required to settle the obligation at the reporting date. When the effect of discounting is material, provisions are discounted using pre-tax discount rates that reflect the current market assessment of the time value of money and, where appropriate, risks specific to the liability.

#### 2.16 Dividend distribution

Dividend to the shareholders is recognised as a liability in the financial statements in the period in which the dividends are approved by the shareholders.

#### Dividend income

Dividend income for available-for-sale equities is recognised when the right to receive payment is established.

# 3. Critical accounting estimates and judgements

The preparation of financial statements requires the use of accounting estimates, judgement and assumptions, which, could materially affect the actual results and reported amounts of assets and liabilities within the next financial year. Management also needs to exercise judgement in applying the Group's accounting policies.

Estimates and judgements are continually evaluated and are based on factors such as historical experience and current best estimates of uncertain future events that are believed to be reasonable under the circumstances.

The estimates and judgements that have a significant risk of causing a material adjustment to the carrying values of the assets and liabilities within the next financial year are discussed below.

# 3.1 The ultimate liability arising from claims made under reinsurance contracts

The estimation of the ultimate liability arising from claims made under reinsurance contracts is the Group's most critical accounting estimate. There are several sources of uncertainty that are considered in the estimate of the liability that the Group will ultimately pay for such claims.

These estimates rely on past experience adjusted for the effects of current developments and likely trends which is considered an appropriate basis for predicting future events. The Group's estimates and assumptions are reviewed and updated as new information becomes available.

The underlying assumptions applied in the process of determining ultimate liabilities (technical liabilities) under insurance contracts are disclosed in note 4.1.1.

#### 3.2 Held-to-maturity financial assets

In accordance with IAS 39 guidance, the Group classifies some non-derivative financial assets with fixed or determinable payments and fixed maturity as held-to-maturity. This classification requires significant judgement. In making this judgement, the Group evaluates its intention and ability to hold such assets to maturity.

If the Group fails to keep these assets to maturity other than for the specific circumstances – for example, selling an insignificant amount close to maturity – it will be required to reclassify the entire class as available-for-sale.

The assets would therefore be measured at fair value instead of amortised cost. If all held-to-maturity assets were to be so reclassified, the carrying value would reduce by GH¢6,765,493 (2021: GH¢7,654,285), with a corresponding entry in the fair value reserve in shareholders' equity.

## 3.3 Impairment of available-for-sale equity investments

The Group determines that an available-for-sale equity investment is impaired when there has been a significant or prolonged decline in its fair value below its cost. This determination of what is significant or prolonged requires judgement.

In making this judgement, the Group evaluates among other factors, the normal volatility in share price. In addition, impairment may be appropriate when there is evidence of deterioration in the financial health of the investee, industry and sector performance, changes in technology, and operational and financing cash flows.

The Group did not suffer impairment during the year on available-for-sale investment securities charged to profit or loss (2021: Nil).

#### 3.4 Income taxes

Significant estimates are required in determining the provision for income taxes. There are certain transactions and calculations for which the ultimate tax determination is uncertain. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions.

#### 3.5 Fair value of unquoted equity investments

The fair value of equity investment with no quoted prices or observable market data are estimated based on appropriate assumptions including the cost less impairment.

#### 3.6 Impairment of financial assets

The Company considers evidence of impairment for investment securities at both an individual asset and a collective level. All individually significant assets are individually assessed for impairment. Investment securities that are not individually significant are collectively assessed for impairment.

In assessing impairment for investment securities that are within the scope of the Government of Ghana's Domestic Debt Exchange Programme, impairment is calculated as the difference between carrying value of the old investments and the fair value of new investments calculated as the present value of future cash flows using an appropriate discount rate. Management has applied a range of valuation assumptions to arrive at a proxy for an appropriate discount rate due to the current complexities in Ghana's bond market.

At 31 December, if the discount rate changed by 100 basis points, with all other variables held constant, post-tax profit for the year would have been GH¢2.1 million lower/higher.

#### 4. Insurance and financial risk management

#### 4.1 Reinsurance risk management

#### 4.1.1 Exposure to reinsurance risk

The Group underwrites risks that natural persons, corporate or other entities wish to transfer to an insurer. Such risks may relate to property, accident, personal accident, motor, liability, marine, and other perils which may arise from an insured event. As such the Group is exposed to uncertainty surrounding the timing, frequency and severity of claims under reinsurance contracts. The principal risk is that the frequency and/or severity of claims are greater than expected.

#### Frequency and severity of claims

The principal risk in the business is the possibility that the insured event will occur with the likelihood that the actual claims will exceed the amount of reinsurance premiums and reserves available.

The possibility of such occurrences cannot be eliminated. The only option is to minimise the financial consequences of each occurrence as far as possible. The Group has endeavoured to achieve this by putting in place reinsurance programmes that provide protection for individual risks and catastrophic events. The Group has subsequently entered into retrocession arrangements with reputable retrocessionaires. The objective is to make sure that the Group is adequately protected against all the liabilities assumed from its business transactions.

The retrocession arrangements however do not discharge the Group of its obligations to the ceding companies and consequently the Group has put in place a business review structure that ensures control of risk quality and conservative use of treaty limits, terms and conditions. Finally, as part

of its annual renewals, the financial condition of each retrocessionaire is reviewed and as a result, the programme is placed with a select group of financially secure and experienced companies in the world market.

Sources of uncertainty in the estimation of future claim payments

Uncertainty in the estimation of future benefit payments and premium receipts for longterm insurance contracts arises from the unpredictability of long-term changes in overall levels of mortality and the variability in contract holder behaviour. The Group uses appropriate base tables of standard mortality according to the type of contract being written. Statistical methods are used to adjust the crude mortality rates to produce a best estimate of expected mortality for the future. Where data is sufficient to be statistically credible, the statistics generated by the data are used without reference to an industry table. Where this is not the case, the best estimate of future mortality is based on standard industry tables adjusted for the Group's overall experience.

In the case of general business, the estimated cost of claims includes direct expenses to be incurred in settling claims, net of the expected recoveries. The Group takes all reasonable steps to ensure that it has appropriate information regarding its claims exposures. However, given the uncertainty in establishing claims provisions, it is likely that the final outcome will prove to be different from the original liability established.

The liability for these contracts comprise a provision for incurred but not reported (IBNR), a provision for reported claims not yet paid and a provision for unexpired risks at the end of the reporting period.

In estimating the liability for the cost of reported claims not yet paid, the Group considers any information available from loss adjusters and information on the cost of settling claims with similar characteristics in previous periods. The main assumption underlying this technique is that the Group's past claims development experience be used to project future claims development and hence ultimate claims costs.

Additional qualitative judgement is used to assess the extent to which past trends may not apply in future, in order to arrive at the estimated ultimate cost of claims that present the likely outcome from the range of possible outcomes, taking account of all the uncertainties involved.

#### Process used to decide on assumptions

For long-term insurance contracts with fixed and guaranteed terms, estimates are made in two stages. At inception of the contract, the Group determines assumptions in relation to future deaths, voluntary terminations, investment returns and administration expenses. These assumptions are used for calculating the liabilities during the life of the contract. A margin for risk and uncertainty is added to these assumptions.

Subsequently, new estimates are developed at each reporting date to determine whether liabilities are adequate in the light of the latest current estimates. The initial assumptions are not altered if the liabilities are considered adequate. If the liabilities are not adequate, the assumptions are altered ('unlocked') to reflect the latest current estimates; no margin is added to the assumptions in this event.

Assumptions and estimates of contract holder liabilities

The main assumptions used relate to mortality, investment returns, expenses, lapse and discount rates. The Group bases mortality on the Actuarial Society of South Africa's Standard of Actuarial practice 104 (SAP104) and 1985-1990 Ultimate Mortality Table (SA85-90 mortality table) which reflect historical experiences, adjusted

when appropriate to reflect the Group's unique risk exposure, product characteristics, target markets and own claims severity and frequency experiences. A margin for adverse deviation is included in the assumptions.

#### (a) Mortality

Mortality assumptions are based on 120% of SA85-90 Heavy. Annual mortality investigations are carried out.

#### (b) Persistency

Lapse and surrender rates are based on the Group's historical experience of lapses and surrenders. When appropriate, account is also taken of expected future trends. Experience is analysed by product type as well as policy duration.

#### (c) Discount rate

Discount rates are based on current market risk rates, adjusted for the Group's own risk exposure.

#### (d) Expenses

Assumptions on renewal expenses are based on 12.5% of the gross premium.

#### (e) Investment returns

Market-related information is used to derive assumptions in respect of investment returns, discount rates used in calculating contract holder liabilities and renewal expense inflation. Interest rate of 16.68% per annum has been applied in the long-term rate of return.

#### (f) Withdrawals

Withdrawals comprise lapses and surrenders. Allowance for policies to exit by lapse has been made for the Group risk, Term Assurance and Disability at the following rates, which are based on the pricing lapse assumptions:

	Lapse rates
Year 1	15%
Year 2	10%
Year 3	5%

Reinsurance events are by their nature random and the actual size and number of events in any one year may vary from those estimated and experienced in prior periods. The Group underwrites primarily short-term risks, that is, reinsurance under which claims are typically settled within one year of the occurrence of the events giving rise to the claims. Risks that are long-term in nature represent an insignificant portion of the Group's reinsurance portfolio.

The Group experience variations in its claims patterns from one year to the next. The product features of reinsurance contracts that have a material effect on the amount, timing and uncertainty of future cash flows arising from reinsurance contracts in the Group are described below:

#### (i) Property

Provides indemnity for loss or damage to immovable and movable property caused by perils such as fire, lightning, explosion, weather, water, earthquake and malicious damage. These contracts may also include business interruption policies which insure the loss of profits incurred by a business as a result of loss or damage to the insured property by these perils.

#### (ii) Accident

Provides indemnity for loss of or damage to mainly movable property for losses caused by crime, certain accidental damage such as damage to goods in transit or other general accidents. Included under the accident classes are legal liabilities an insured may incur as a result of accidental damage to third-party property or accidental death or injury to a third party caused by the insured.

#### (iii) Personal accident

Provides compensation arising out of the death, permanent or temporary total disability of the insured, the family of the insured or employees of a business. This cover is restricted to certain accidents and does not provide wider benefits available from the life assurance industry.

#### (iv) Motor

Provides indemnity for loss of or damage to the insured motor vehicle. The cover is normally on an all-risks basis providing a wide scope of cover; however the insured may select restricted forms of cover such as fire and theft only. Legal liabilities arising out of the use or ownership of the motor vehicle following an accident for damage to third-party property or death or injury to a third party is also covered in this class. Warranty and maintenance cover on insured vehicles are incorporated in this class of business.

#### (v) Engineering

Provides indemnity for losses sustained through the use of machinery and equipment or the erection of buildings and structures. Risks covered by this type of contract include machinery breakdown, business interruption and loss or damage to plant and equipment.

#### (vi) Marine

Provides indemnity for both cargo and hull classes of business. Cargo covers physical loss of or damage to cargo. Hull covers accidental loss or damage to commercial vessels.

#### 4.1.2 Limiting exposure to reinsurance risk

The Group limits its exposure to reinsurance risk through setting clearly defined underwriting strategies and limits, application of appropriate risk assessment techniques, and centralised management of reinsurance.

The Group's underwriting strategy ensures diversification of reinsurance risk in terms of type and amount of risk covered, geographical location and type of industry covered. The strategy also aims to develop a sufficiently large population of risks to reduce variability of the expected outcome. The underwriting strategy is detailed in underwriting authorities which set the limits for underwriters in terms of line size, class of business, geographical location and industry to enforce appropriate risk selection within the portfolio.

The underwriting mandates are applicable to both internal and external underwriters and partners.

Ongoing review and analysis of underwriting information enables the Group to monitor its risks and take timely corrective action. The ability to adjust premiums allows the Group to mitigate the risk of underwriting losses by addressing adverse loss ratios in terms of different classes of business and different portfolios or clients. The risk of fraudulent claims is reduced by internal controls embedded in claims-handling processes and specific techniques developed to proactively detect fraudulent claims.

# (i) Underwriting and reinsurance operating procedures

The Group has implemented an integrated risk management framework to manage risk in accordance with the Group's risk appetite. The Group's reinsurance is managed by the underwriting departments of the respective companies. The objectives and responsibilities of the department is approved by the Board of Directors of the respective companies.

The main objective of the underwriting department is to provide a policy framework that ensures that risk assumption and risk retention practice is in line with prudent risk/reward set by the Group. Specifically, the department determines the risk-retention policy of the Group, which leads to

the type of reinsurance undertaken for the year. Special quota, facultative and treaty reinsurance are undertaken for the purposes of cost-efficiency, compliance with risk assumption criteria and security.

#### (ii) Reinsurance strategy

The Group obtains third-party reinsurance cover to reduce risks from single events or accumulation of risk which could have a significant impact on earnings for the current year or the Group's capital. This cover is placed on the local and international reinsurance market. The Group's reinsurance risk and return position is tested against a wide range of reinsurance alternatives including viability of proportional and non-proportional alternatives.

#### (iii) Risk-retention

The Group is in the business of assuming levels of risk, which are deemed prudent in relation to risks/rewards and the Group's absolute capacity in terms of shareholders' funds and reserves.

Predetermined criteria are observed at all times other than where specific written permission has been obtained from the Board of Directors.

#### (iv) Treaty and facultative placing process

The treaty-placing process is the responsibility of the underwriting and reinsurance department of the respective companies.

Underwriting limits are in place to enforce appropriate risk selection criteria. Reinsurance contracts also entitle the Group to pursue third parties for payment of some or all costs (for example, subrogation).

The following table discloses the concentration of reinsurance liabilities by the industry sector in which the contract holder operates and by the maximum insured loss limit included in the terms of the policy. The amounts are the carrying amount of the reinsurance liabilities (gross and net of reinsurance) arising from reinsurance contracts.

#### **Maximum insured loss**

Class of business		The Gr	oup	The Com	npany
		2022	2021	2022	2021
Non-marine	Gross	963,311	137,234	676,519	137,025
	Net	31,558	2,438	18,175	2,436
Marine	Gross	112,962	60,930	100,973	60,900
	Net	5,249	610	4,039	609

#### (v) Claims

The Group's outstanding claims provision includes notified claims as well as those claims incurred but not yet reported (IBNR). Due to the short-term nature of the business, it is not considered necessary to discount any of the claims provision. Claims provisions are based on previous claims experience, knowledge of events, terms and conditions of relevant policies and interpretation of circumstances. Each notified claim is assessed

on a separate case-by-case basis with regard to specific circumstances, information available from the insured and the loss adjuster and past experience of similar claims. The Group employs staff experienced in claims handling and rigorously applies standardised policies and procedures around claims assessment. In addition, the Group utilises the services of specialised administrators to perform the claims assessment process for some of its business. The ultimate cost of reported

claims may vary as a result of future developments or better information becoming available about the current circumstances.

#### 4.2 Financial risk management

The Group is exposed to a variety of financial risks which include credit risk, liquidity risk and market risk.

Risk management framework

The Board of Directors has overall responsibility for the establishment and oversight of the Group's risk management framework.

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions, products and services offered. The Group, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment, in which all employees understand their roles and obligations.

The Group's management team is responsible for developing and monitoring the Group's risk management policies. The team meets monthly to discuss corporate plans, evaluate progress reports and action plans to be taken. Risk issues that may have financial reporting implications are brought to the attention of the directors of the respective entities for the necessary action to be taken. The management team reports regularly to the Board of Directors on their activities.

#### 4.2.1 Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial asset fails to meet its contractual obligations. Key areas where the Group is exposed to credit risk are:

- amounts due from reinsurance contract holders;
- amounts due from reinsurance intermediaries;
- · investments securities; and
- cash at bank

The Group structures the level of credit risk it accepts by placing limits on its exposure to a single counterparty or group of counterparties. Such risks are subject to ongoing review and monitoring by the Board for each entity.

Reinsurance is used to manage reinsurance risk. This does not, however, discharge the Group's liability as the primary insurer. If a reinsurer fails to pay a claim for any reason, the Group remains liable for the payment to the policyholder. The Group monitors the financial condition of reinsurers on an ongoing basis and reviews its reinsurance arrangements periodically.

Financial assets are placed with reputable financial institutions. The Group has policies which limit exposure to any one financial institution.

The carrying amount of financial assets represents the maximum credit risk exposure. The amount that represent the maximum exposure to credit risk comprise of:

		The Group	Th	e Company
	2022	2021	2022	2021
Due from ceding and retroceding companies	194,564	131,592	96,508	88,935
Other assets (excluding non-financial assets)	14,896	14,265	14,799	14,202
Investment securities	543,978	464,137	415,190	388,902
Cash and cash equivalents (excluding cash balances)	188,480	77,267	160,564	72,255
	941,918	687,261	687,061	564,294

Cash and cash equivalents are neither past due nor impaired.

The credit quality analysis of gross amounts due from ceding and retroceding companies are set out below:

	The Gr	oup	The Com	npany
	2022	2021	2022	2021
Neither past due nor impaired	128,885	33,286	35,102	21,303
Past due but not impaired	50,367	83,780	41,110	67,627
Impaired	83,677	55,450	67,446	30,600
	262,929	172,516	143,658	119,530

The net amount due from ceding and retroceding companies as presented in the statement of financial position was arrived after providing for impaired amount due from ceding and retroceding companies as follows:

	The Gr	oup	The Con	npany
	2022	2021	2022	2021
Gross amount	262,929	172,516	143,658	119,530
Allowance for impairment	(68,365)	(40,924)	(47,150)	(30,595)
Net amount	194,564	131,592	96,508	88,935

# Impact of Ghana's Domestic Debt Exchange Programme (DDEP) on investment securities

On 5 December 2022, the Government of Ghana announced Ghana's Domestic Debt Programme (DDEP). The Programme invites eligible bondholders to voluntarily exchange eligible local

currency bonds issued by the Government of Ghana, ESLA and Daakye bonds for a new series of bonds to be issued by the Government.

The Programme seeks to extend the tenures of the eligible securities and reduce their coupons to an effective rate of about 9%. The Government has also explained that there will be two distinct groups of bonds which will be exchanged as follows:

- Bonds maturing in 2023 replaced with 7 new bonds that matures from 2027 to 2033 inclusive; and
- All other bonds maturing after 2023 replaced with 12 new bonds that matures from 2027 to 2038 inclusive.

The Company assessed the bonds eligible for exchange under the DDEP as credit impaired under IAS 39. As a result, the carrying amounts of the existing bonds were reduced to the fair value of the new bonds calculated as the present value of the cash flows using the original effective interest rate.

The difference between the fair value of the new instruments and the gross carrying amount of the original assets as at 31 December 2022 was recognised as impairment charge in the statement of comprehensive income.

#### 4.2.2 Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting its obligations from its financial liabilities. The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both

normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. Due to the dynamic nature of the underlying businesses, the Group's management maintains flexibility in funding by maintaining availability under committed credit lines. All liquidity policies and procedures are subject to review and approval by the Board of Directors of the respective entities.

Management performs cash flow forecasting and monitor rolling forecasts of the Group's liquidity requirements to ensure it has sufficient cash to meet its operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the Group does not breach borrowing limits or covenants (where applicable) on any of its borrowing facilities.

The table below analyses the Group financial obligations that will be settled on a net basis into relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity date. The amounts disclosed in the table below are the contractual undiscounted cash flows.

The Group At 31 December 2022	Amount	1 – 6 months	6 – 12 months	over 12 months
Due to ceding and retroceding companies	88,374	22,888	40,929	24,557
Other liabilities (excluding non-financial liabilities)	7,442	7,442	-	-
Outstanding claims	304,201	213,734	34,235	56,232
	400,017	244,064	75,164	80,789
At 31 December 2021				
Due to ceding and retroceding companies	73,548	19,090	34,036	20,422
Other liabilities (excluding non-financial liabilities)	4,637	4,637	-	-
Outstanding claims	179,662	89,194	34,236	56,232
	257,847	112,921	68,272	76,654
The Company At 31 December 2022	Amount	1 – 6 months	6 - 12 months	over 12 months
Due to ceding and retroceding companies	81,857	16,371	40,929	24,557
Other liabilities (excluding non-financial liabilities)	4,710	4,710	-	-
Outstanding claims	217,133	126,665	34,236	56,232
	303,700	147,746	75,165	80,789
At 31 December 2021				
Due to ceding and retroceding companies	68,071	13,614	34,036	20,421
Other liabilities (excluding non-financial liabilities)	5,644	5,644	-	-
Outstanding claims	149,542	59,074	34,236	56,232
	223,257	78,332	68,272	76,653

#### 4.2.3 Market risks

Market risk is the risk that the fair value or future cash flows of financial instruments will fluctuate due to changes in market variables such as interest rates, foreign exchange rates, and equity prices. The objective of market risk management is to manage and control market risk exposure within acceptable levels, while optimising on the return on the risk.

#### Foreign currency risk

Foreign exchange risk arises from future investment transactions and recognised assets

and liabilities. The Group's policy is to record transactions in foreign currencies at the rate in effect at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the reporting date. All gains or losses on changes in currency exchange rates are accounted for in profit or loss.

The Group undertakes certain transactions denominated in foreign currencies, mainly the US Dollar (USD), Euro (EUR), the Kenyan Shillings (KES) and the British pounds (GBP). This results in exposures to exchange rate fluctuations.

The balances impacted in this regard are investment securities, due from ceding and retroceding companies, due to ceding and retroceding companies, outstanding claims, bank balances and various accruals denominated in foreign currency. Exchange rate exposures are managed within approved policy parameters utilising matching of assets and liabilities.

Exposure to foreign currency risk at the reporting date are set out as follows:

The Group	USD	EUR	GBP	KES
At 31 December 2022				
Financial assets:				
Investment securities	104,360	-	-	118,245
Due from ceding and retroceding companies	80,524	14,691	1,435	72,707
Cash and cash equivalents	97,988	17,566	4,586	16,750
Total financial assets	282,872	32,257	6,021	207,702
Financial liabilities:				
Outstanding claims	69,054	9,734	5,476	608
Due to ceding and retroceding companies	26,992	5,939	1,130	6,517
Total financial liabilities	96,046	15,673	6,606	7,125
Net exposure	186,826	16,584	(585)	200,577
At 31 December 2021				
Financial assets:				
Investment securities	82,343	1,737	420	65,237
Due from ceding and retroceding companies	54,462	9,936	970	36,755
Cash and cash equivalents	47,971	10,181	1,943	3,007
Total financial assets	184,776	21,854	3,333	104,999
Financial liabilities:				
Outstanding claims	40,783	5,749	3,234	359
Due to ceding and retroceding companies	22,463	4,942	941	5,475
Total financial liabilities	63,246	10,691	4,175	5,834
Net exposure	121,530	11,163	(842)	99,165

#### **The Company**

USD	EUR	GBP	KES
104,360	-	-	-
39,942	7,287	712	-
86,822	17,566	4,586	-
231,124	24,853	5,298	-
42,635	12,934	-	1,041
25,001	5,501	1,047	-
67,636	18,435	1,047	1,041
163,488	6,418	4,251	(1,041)
77,802	1,737	420	-
36,807	6,715	656	-
45,966	10,181	1,943	-
160,575	18,633	3,019	-
33,946	4,785	2,692	299
20,791	4,574	871	-
54,737	9,359	3,563	299
105,838	9,274	(544)	(299)
	86,822 231,124  42,635 25,001 67,636 163,488  77,802 36,807 45,966 160,575  33,946 20,791 54,737	86,822 17,566  231,124 24,853  42,635 12,934 25,001 5,501  67,636 18,435 163,488 6,418  77,802 1,737 36,807 6,715 45,966 10,181 160,575 18,633  33,946 4,785 20,791 4,574 54,737 9,359	86,822       17,566       4,586         231,124       24,853       5,298         42,635       12,934       -         25,001       5,501       1,047         67,636       18,435       1,047         163,488       6,418       4,251         77,802       1,737       420         36,807       6,715       656         45,966       10,181       1,943         160,575       18,633       3,019         33,946       4,785       2,692         20,791       4,574       871         54,737       9,359       3,563

The following table shows the effect of a strengthening or weakening of Ghana cedis against all other currencies on the Group's profit or loss. This sensitivity analysis indicates the potential impact on profit or loss based upon the foreign currency exposures recorded at 31 December and it does not represent actual or future gains or losses.

At the reporting date, if the Ghana cedi had strengthened/weakened by 5% with all other variables held constant, post tax profit for the reported period and equity would have increased/decreased by amounts as set out below:

The Group		2022		2021			
	%	Impact	Impact	%	Impact	Impact	
	Change	Strengthening	Weakening	change	Strengthening	Weakening	
USD	±5%	(9,341)	9,341	±5%	(6,076)	6,076	
EUR	±5%	(829)	829	±5%	(558)	558	
GBP	±5%	29	(29)	±5%	42	(42)	
KES	±5%	(10,029)	10,029	±5%	(3,394)	3,394	
The Company							
USD	±5%	(8,174)	8,174	±5%	(5,292)	5,292	
EUR	±5%	(321)	321	±5%	(464)	464	
GBP	±5%	(213)	213	±5%	27	(27)	
KES	±5%	52	(52)	±5%	15	(15)	

#### Interest rate risk

The Group is exposed to changes in interest rate on money market instruments. Changes in the money market interest rates would not have a direct effect on the contractually determined cash flows associated with fixed rate instruments.

The Group's interest-bearing financial instruments at the reporting date are set out as follows:

	The Group		The Company	
	2022	2021	2022	2021
Government securities	340,566	280,515	222,321	216,419
Corporate debt securities	45	45	45	45
Term deposits	152,140	133,802	141,597	122,663
	492,751	414,362	363,963	339,127

#### Price risk

The Group's exposure to equity securities price risk arises from investments held by the Group and classified in the statement of financial position as available-for-sale financial assets.

To manage its price risk arising from investments in equity securities, the Group diversifies its portfolio in accordance with limits set by the Board of Directors.

Significant percentage of the Group's equity investments are publicly traded, mainly on the Ghana Stock Exchange.

#### 4.3 Capital management

The Company's capital comprises ordinary share capital raised through direct investment, earnings retained including current year's profit and various statutory reserves the Company is required to maintain.

The Company's regulator, the National Insurance Commission sets and monitors capital requirements for the Company. The Group's objectives when managing capital are:

- to comply with the capital and regulatory solvency requirements as set out in the Insurance Act, 2021 (Act 1061). The Act requires each insurance company to hold the minimum level of paid-up capital of GH¢125 million and to maintain a solvency margin of 150%;
- to safeguard the Group's ability to continue as a going concern, so that it can continue to provide returns to shareholders and benefits for other stakeholders; and
- to provide adequate returns to shareholders by pricing reinsurance and investment

contracts commensurately with the level of risk.

#### 5. Fair values

The fair values of financial assets and financial liabilities that are traded in active markets are based on quoted market prices or dealer price quotations. For all other financial instruments, the Group determines fair values using other valuation techniques.

For financial instruments that trade infrequently and have little price transparency, fair value is less objective, and requires varying degrees of judgement depending on liquidity, concentration, uncertainty of market factors, pricing assumptions and other risks affecting the specific instrument.

#### 5.1 Financial instruments measured at fair value

The table below sets out analyses of financial instruments measured at fair value at the reporting date.

The Group and the Company	2022	2021
Available-for-sale equity securities:		
Quoted equity securities (Level 1)	38,006	43,956
Unquoted equity securities (Level 3)	13,221	5,819
	51,227	49,775

The fair value hierarchy for financial instruments measured at fair value are defined as follows:

- **Level 1** Inputs that are quoted market prices (unadjusted) in active markets for identical instruments. This level includes securities listed on the Ghana Stock Exchange.
- Level 2 Inputs other than quoted prices included within Level 1 that are observable either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar

instruments; quoted prices for identical or similar instruments in markets that are considered less than active; or other valuation techniques in which all significant inputs are directly or indirectly observable from market data.

Level 3 - Inputs that are unobservable. This category includes all instruments for which the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based

on quoted prices for similar instruments for which significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

This hierarchy requires the use of observable market data when available. The Group considers relevant observable market prices in its valuation where possible.

## 5.2 Financial instruments not measured at fair value

The table below sets out the fair values of financial instruments not measured at fair values in the statement of financial position.

The Group	20:	22	2021	
	Carrying		Carrying	
	amount	Fair value	amount	Fair value
Financial assets				
Due from ceding and retroceding companies	194,564	194,564	131,592	131,592
Other assets (excluding non-financial assets)	14,896	14,896	14,265	14,265
Investment securities - HTM	492,751	492,751	414,362	404,003
Cash and cash equivalents	188,860	188,860	77,287	77,287
Total financial assets	891,071	891,071	637,506	627,147
Financial liabilities				
Due to ceding and retroceding companies	88,374	88,374	73,547	73,547
Other liabilities	7,442	7,442	6,381	6,381
Outstanding claims	304,201	304,201	179,662	179,662
Total financial liabilities	400,017	400,017	259,590	259,590
The Company				
Financial assets				
Due from ceding and retroceding companies	96,508	96,508	88,935	88,935
Other assets (excluding non-financial assets)	14,799	14,799	14,202	14,202
Investment securities – HTM	363,963	363,963	339,127	330,649
Cash and cash equivalents	160,944	160,944	72,275	72,275
Total financial assets	636,214	636,214	514,539	506,061
Financial liabilities				
Due to ceding and retroceding companies	81,857	81,857	68,071	68,071
Other liabilities	4,710	4,710	7,390	7,390
Outstanding claims	217,133	217,133	149,542	149,542
Total financial liabilities	303,700	303,700	225,003	225,003

#### 6. Property and equipment

The Group Year ended 31 December 2022	Land and buildings	Motor vehicles	Equipment, furniture and fittings	Computers	Capital work-in- progress	Total
Cost	bununigo	vernoies	una mango	Computers	progress	Total
At 1 January 2022	12,495	3,500	3,159	1,584	677	21,415
Additions	-	-	246	131	207	584
Disposals	-	(487)	-	-	-	(487)
Write offs	-	-	-	-	(84)	(84)
Exchange differences	859	427	60	108	-	1,454
At 31 December 2022	13,354	3,440	3,465	1,823	800	22,882
Accumulated depreciation						
At 1 January 2022	3,493	2,315	2,272	1,189	_	9,269
Charge for the year	347	467	328	275	_	1,417
Released on disposal	-	(487)	-	-	_	(487)
Exchange differences	50	224	20	85	-	379
At 31 December 2022	3,890	2,519	2,620	1,549	-	10,578
Net book amount At 31		,	•	,		
December 2022	9,464	921	845	274	800	12,304
Year ended 31 December 2021 Cost						
At 1 January 2021	12,457	2,806	2,984	1,246	747	20,240
Additions	-	842	172	334	61	1,409
Transfer to intangible assets	-	-	-	-	(43)	(43)
Disposals	-	(160)	-	-	-	(160)
Write offs	-	-	-	-	(89)	(89)
Exchange differences	38	12	3	4	1	58
At 31 December 2021	12,495	3,500	3,159	1,584	677	21,415
Accumulated depreciation						
At 1 January 2021	3,153	1,883	1,969	931	-	7,936
Charge for the year	339	585	302	255	-	1,481
Released on disposal	-	(160)	-	-	-	(160)
Exchange differences	1	7	1	3	-	12
At 31 December 2021	3,493	2,315	2,272	1,189	-	9,269
Net book amount At 31 December 2021	9,002	1,185	887	395	677	12,146

The Company Year ended 31 December 2022	Land and buildings	Motor vehicles	Equipment, furniture and fittings	Computers	Capital work-in- progress	Total
Cost						
At 1 January 2022	10,767	2,643	3,037	1,368	677	18,492
Additions	-	-	246	113	207	566
Disposals	-	(487)	-	-	-	(487)
Write offs	-	-	-	-	(84)	(84)
At 31 December 2022	10,767	2,156	3,283	1,481	800	18,487
Accumulated depreciation						
At 1 January 2022	3,394	1,895	2,233	1,023	-	8,545
Charge for the year	318	210	307	224	-	1,059
Released on disposal	-	(487)	-	-	-	(487)
At 31 December 2022	3,712	1,618	2,540	1,247	-	9,117
Net book amount At 31 December 2022	7,055	538	743	234	800	9,370
Year ended 31 December 2021						
Cost						
At 1 January 2021	10,767	2,355	2,903	1,050	705	17,780
Additions	-	448	134	318	61	961
Disposals	-	(160)	-	-	-	(160)
Write offs	-	-	-	-	(89)	(89)
At 31 December 2021	10,767	2,643	3,037	1,368	677	18,492
Accumulated depreciation						
At 1 January 2021	3,076	1,611	1,942	818	-	7,447
Charge for the year	318	444	291	205	-	1,258
Released on disposal	-	(160)				(160)
At 31 December 2021	3,394	1,895	2,233	1,023	-	8,545
Net book amount At 31 December 2021	7,373	748	804	345	677	9,947

# Disposal of property and equipment

The Group and the Company	2022	2021
Cost	487	160
Accumulated depreciation	(487)	(160)
Carrying amount	-	-
Proceeds from disposal	(24)	(80)
Gain on disposal	(24)	(80)

# The Group

Cost
------

1 January	4,228	1,313
Additions	349	2,868
Transfers from property and equipment (Note 6)	-	43
Exchange differences	335	4
At 31 December	4,912	4,228
Amortisation		
At 1 January	2,161	1,207
Amortisation for the year	1,102	954
Translation adjustment	30	-
At 31 December	3,293	2,161
Net book amount at 31 December	1,619	2,067

# The Company

#### Cost

Net book amount at 31 December	910	1,426
At 31 December	2,996	2,131
Amortisation for the year	865	924
At 1 January	2,131	1,207
Amortisation		
At 31 December	3,906	3,557
Additions	349	2,244
1 January	3,557	1,313
Cost		

#### 8. Investment properties

The Group and the Company	2022	2021
At 1 January	46,553	46,553
Additions	10,602	
At 31 December	57,155	46,553

Investment properties are situated in Accra, the capital city of Ghana. The latest revaluation was carried out on 5 March 2019 by an independent valuer, by K. K. Serbeh, a registered surveyor and a member of the Ghana Institution of Surveyors. The directors have performed an internal valuation and confirmed that there are no material changes in the fair value of the investment properties at 31 December 2022.

The valuation of the property is based on open market value which indicates an opinion of the best price at which the sale of an interest in a property would have been completed unconditionally for cash consideration on the date of valuation based on a number of assumptions. Investment properties have not been pledged as security for any debt or liabilities.

## 9. Investment in subsidiary

The Company	2022	2021
Ghana Reinsurance Company (Kenya) Limited	43,174	43,174

The Company wholly owns Ghana Reinsurance Company (Kenya) Limited, a company incorporated in Kenya, and licensed to reinsure general classes of business by the Insurance Regulatory Authority of Kenya.

#### 10. Deferred tax assets

	The G	The Group		npany
	2022	2021	2022	2021
At 1 January	20,207	13,884	17,157	12,422
Credited to profit or loss (Note 40)	30,584	6,280	28,842	4,735
Exchange differences	1,615	43	-	-
At 31 December	52,406	20,207	45,999	17,157

Deferred tax assets/(liabilities) are attributable to the following:

	The Group		The Con	npany
	2022	2021	2022	2021
Deferred tax assets				
Incurred but not reported (IBNR) claims	28,199	18,917	28,199	18,917
Provision for long service award	11,787	7,649	11,787	7,649
Other timing differences	21,724	3,265	15,395	173
Property and equipment – on historical cost	78	47	-	-
	61,788	29,878	55,381	26,739
Deferred tax liabilities				
Property and equipment – on historical cost	(1,331)	(1,531)	(1,331)	(1,531)
Fair value gains on investment properties	(8,051)	(8,051)	(8,051)	(8,051)
Unrealised exchange gains	-	(89)	-	-
	(9,382)	(9,671)	(9,382)	(9,582)
Net deferred tax assets	52,406	20,207	45,999	17,157

## 11. Current tax

The Group Year ended 31 December 2022	At 1 January	Charge for the year	Payments during the year	Translation differences	At 31 December
Year of assessment					
Up to 2021	(890)	-	-	-	(890)
2022	-	46,311	(23,313)	275	23,273
	(890)	46,311	(23,313)	275	22,383
Year ended 31 December 2021					
Year of assessment					
Up to 2020	4,829	-	-	-	4,829
2021	-	18,466	(24,209)	24	(5,719)
	4,829	18,466	(24,209)	24	(890)

The Company Year ended 31 December 2022

			Payments		
The Group	At 1	Charge for	during the	Translation	At 31
Year ended 31 December 2022	January	the year	year	differences	December
Year of assessment					
Up to 2021	(1,677)	-	-	-	(1,677)
2022	-	39,973	(14,883)	-	25,090
	(1,677)	39,973	(14,883)	-	23,413
Year ended 31 December 2021					
Year of assessment					
Up to 2020	3,578	-	-	-	3,578
2021	=	13,971	(19,226)	=	(5,255)
	3,578	13,971	(19,226)	-	(1,677)

All tax liabilities are subject to the approval of the tax authorities.

# 12. Due from ceding and retroceding companies

	The Group		The Com	pany
	2022	2021	2022	2021
Due from ceding companies	167,287	125,034	94,580	88,280
Due from retroceding companies	27,277	6,558	1,928	655
	194,564	131,592	96,508	88,935

## 13. Other assets

	The Group		The Com	pany
	2022	2021	2022	2021
Staff debtors	4,399	4,797	4,336	4,737
Other debtors	10,497	9,468	10,463	9,465
Prepayments	493	184	395	125
Other consumables	519	334	252	179
	15,908	14,783	15,446	14,506

The maximum amount owed by staff of the Group during the year did not exceed GH&4,383,691 (2021: GH&4,872,136).

## 14. Deferred acquisition cost

Deferred acquisition cost represents commission expense relating to unexpired tenure of risk on written premiums. The movement in deferred acquisition cost is as follows:

	The Gr	oup	The Con	npany
	2022	2021	2022	2021
At 1 January	23,334	22,077	16,270	18,977
Commission deferred (Note 33)	36,198	23,334	19,836	16,270
Exchange differences	3,513	72	-	-
Commission released (Note 33)	(26,846)	(22,149)	(16,269)	(18,977)
At 31 December	36,199	23,334	19,837	16,270

#### 15. Investment securities

Available-for-sale financial assets

The Group's investments in equity securities are classified as available-for-sale financial assets. The movement during the year is as follows:

## The Group and the Company

	Quoted equity	Unquoted equity	
Year ended 31 December 2022	securities	securities	Total
At 1 January	43,956	5,819	49,775
Additions	-	2,011	2,011
Changes in fair values	(5,950)	5,391	(559)
At 31 December	38,006	13,221	51,227
Year ended 31 December 2021			
At 1 January	39,274	5,819	45,093
Changes in fair values	4,682	-	4,682
At 31 December	43,956	5,819	49,775

## Held-to-maturity financial assets

	The G	roup	The Com	pany
	2022	2021	2022	2021
Term deposits	152,140	133,802	141,597	122,663
Corporate debt securities	45	45	45	45
Government securities	401,165	280,515	282,920	216,419
Gross amount	553,350	414,362	424,562	339,127
Impairment allowance	(60,599)	-	(60,599)	-
Carrying amount	492,751	414,362	363,963	339,127
Statutory deposits (included in Government securities)	25,321	12,698	12,971	5,915

Statutory deposits are held to meet the requirements of the regulatory authorities. The deposits are not available for the Group's operation.

## 16. Cash and cash equivalents

	The Gr	oup	The Comp	pany
	2022	2021	2022	2021
Cash balances	380	20	380	20
Bank balances	152,535	74,426	147,830	71,903
Cash and bank balances	152,915	74,446	148,210	71,923
Treasury bills:				
- maturing within 91 days of purchase	35,945	2,841	12,734	352
	188,860	77,287	160,944	72,275

## 17. Stated capital

The Group and the Company

The authorised shares of the Company is 1,000,000,000 ordinary shares of no par value out of which 50,000,000 ordinary shares have been issued as follows:

	202	22	202	21
	No. of Shares		No. of Shares	
	'000	Proceeds	'000	Proceeds
Issued for cash	50,000	28,000	50,000	28,000
Capitalisation of retained earnings	-	97,000	-	97,000
	50,000	125,000	50,000	125,000

There was no movement is share capital during the year. There is no unpaid liability on any shares and there are no treasury shares.

#### 18. Contribution towards capital

Contribution towards capital represents the value of land, the title of which was assigned to the Company by the Lands Commission during the year ended 31 December 2022. The amount will be transferred to stated capital upon completion of the required formalities at the Registrar General's Department.

#### 19. Capital surplus account

Capital surplus account represents unrealised appreciation in the value of landed property arising from revaluation. Capital surplus is not available for distribution.

#### 20. Available-for-sale reserve

Available-for-sale reserve represents the cumulative unrealised gains or losses arising from changes in the fair values of the Group's investments in equity securities. The cumulative unrealised gains or losses are reclassified to profit or loss when the investment is derecognised. The reserve is not available for distribution. The movement in available-for-sale reserve are shown

in the statement of changes in equity on pages 12 to 15 of these financial statements.

#### 21. Foreign currency translation reserve

Exchange differences arising on translation of Ghana Reinsurance Company (Kenya) Limited, a foreign controlled entity, are recognised in other comprehensive income as described in note 2.3 and accumulated in foreign currency translation reserve in equity. The cumulative amount is reclassified to profit or loss when the net investment is disposed off. The reserve is not available for distribution. The movement in foreign currency translation reserve are shown in the statement of changes in equity on pages 12 and 13 of these financial statements.

#### 22. Statutory reserve

In accordance with the Insurance Act, 2021 (Act 1061), the Company sets aside on an annual basis, a contingency reserve of not less than 3% of gross premiums or 20% of net profit, whichever is greater. The reserve is to be accumulated until it reaches the minimum paid up capital or 50% of net written premiums, whichever is greater.

The movement in statutory reserve during the year is as follows:

Life business contingency	General contingency	
reserve	reserve	Total
8,176	132,569	140,745
295	10,990	11,285
8,471	143,559	152,030
5,313	123,873	129,186
2,863	8,696	11,559
8,176	132,569	140,745
	contingency reserve 8,176 295 <b>8,471</b> 5,313 2,863	contingency reserve         contingency reserve           8,176         132,569           295         10,990           8,471         143,559           5,313         123,873           2,863         8,696

## 23. Retained earnings

Retained earnings represents the amount available for distribution to the members of the Company, subject to restrictions imposed by Companies Act, 2019 (Act 992) and the Insurance Act, 2021 (Act 1061). Movements in the retained earnings are shown in the statement of changes in equity on pages 12 to 15 of these financial statements.

## 24. Provision for unearned premium

	The Gro	oup	The Con	npany
	2022	2021	2022	2021
At 1 January	73,348	65,884	49,927	54,876
Charged/(credited) to profit or loss	36,296	6,070	17,028	(4,949)
Exchange differences	14,888	1,394	-	-
At 31 December	124,532	73,348	66,955	49,927

Unearned premium represents the liability for reinsurance business contracts where the Group's obligations have not expired at the reporting date.

## 25. Outstanding claims

	The G	roup	The Con	npany
	2022	2021	2022	2021
At 1 January	179,662	135,460	149,542	117,244
Gross claims incurred (Note 32)	292,497	149,426	215,827	125,759
Exchange differences	17,232	2,818	-	-
Claims paid during the year (Note 32)	(185,190)	(108,042)	(148,236)	(93,461)
At 31 December	304,201	179,662	217,133	149,542
Outstanding claims at the reporting date comprise: Unpaid claims Incurred but not reported (IBNR)	172,363 131,838	91,915 87,747	104,336 112,797	73,874 75,668
Total outstanding claims	304,201	179,662	217,133	149,542
26. Deferred commission income				
At 1 January	2,110	2,401	2,110	2,401
Charged/(credited) to profit or loss (Note 31)	1,026	(291)	1,026	(291)
At 31 December	3,136	2,110	3,136	2,110

## 27. Life fund

The Company carries out an annual actuarial valuation of the life fund. The movement in actuarial liabilities of life assurance policies is as follows:

	The Gr	oup	The Com	pany
	2022	2021	2022	2021
At 1 January	16,319	20,029	16,319	20,029
Charged/(credited) to profit and loss	5,047	(3,710)	5,047	(3,710)
At 31 December	21,366	16,319	21,366	16,319

# 28. Due to ceding and retroceding companies

	The Gr	oup	The Com	pany
	2022	2021	2022	2021
Due to ceding companies	75,319	60,417	75,319	60,417
Due to retroceding companies	13,055	13,130	6,538	7,654
	88,374	73,547	81,857	68,071
29. Leases				
Movement in lease liabilities				
At 1 January	-	-	-	-
Additions	342	-	-	-
Interest expense	30	-	-	-
Lease payments	(60)			
Exchange difference	17	-	-	-
At 31 December	329	-	-	-
Lease liabilities				
Current	94	-	_	-
Non-current	235	-	_	-
	329	-	-	-
Movement in right-of-use assets				
At 1 January	-	-	-	-
Additions	342	-	-	-
Depreciation charge for the year	(67)			
Exchange difference	15			
At 31 December	290	-	-	-

## 30. Other liabilities

	The G	roup	The Con	npany
	2022	2021	2022	2021
Accrued expenses	8,358	5,868	4,279	3,866
Sundry creditors	7,442	4,637	4,710	5,644
National stabilisation levy (Note 39)	1,446	1,751	1,446	1,751
	17,246	12,256	10,435	11,261
31. Commission income				
Commission income	15,083	9,037	13,793	9,003
(Charged)/credited to profit and loss (Note 26)	(1,026)	291	(1,026)	291
	14,057	9,328	12,767	9,294
Gross claims paid	185,190	108,042	148,236	93,461
·			-	
Changes in unpaid claims	69,275	43,941	30,462	32,735
Gross change in incurred but not reported  Gross claim incurred	38,032	(2,557) 149,426	37,129	(437) 125,759
	292,497	•	215,827	
Less retrocession recoverable	(44,182) 248,315	(9,226) 140,200	(26,730) 189,097	(6,093) 119,666
33. Commission expense				
Commission expense	151,413	107,943	101,986	84,420
Deferred acquisition costs released (Note 14)	26,846	22,149	16,269	18,977
Deferred acquisition costs (Note 14)	(36,199)	(23,334)	(19,837)	(16,270)
	142,060	106,758	98,418	87,127

## 34. Management expenses

	The Gr	oup	The Com	pany
	2022	2021	2022	2021
Directors' emoluments	2,503	2,307	2,015	1,985
Staff costs	35,342	24,076	29,506	20,372
Auditors' remuneration	980	814	600	590
Depreciation and amortisation	2,586	2,435	1,924	2,182
Net irrecoverable debt	21,438	21,557	15,997	17,183
	28,397	15,281	22,929	13,919
Administrative and other expenses	•			
35. Impairment loss on financial assets	91,246	66,470	72,971	56,231
· · · · · · · · · · · · · · · · · · ·	91,246	66,470	72,971 60,599	56,231
35. Impairment loss on financial assets Impairment charge on government securities 36. Investment income	60,599	-	60,599	-
35. Impairment loss on financial assets  Impairment charge on government securities  36. Investment income  Interest on investment securities	60,599 63,729	41,709	60,599 52,759	35,287
35. Impairment loss on financial assets  Impairment charge on government securities  36. Investment income  Interest on investment securities  Rent income	60,599 63,729 1,264	41,709 1,101	60,599 52,759 1,264	35,287 1,101
35. Impairment loss on financial assets Impairment charge on government securities 36. Investment income	60,599 63,729	41,709	60,599 52,759	-

Exchange difference represents the net effect of gains and losses on exchange which arose from the translation of assets and liabilities denominated in foreign currencies to Ghana cedis.

108,563

## 38. Other income

Net exchange gains

Interest on bank deposits	108	107	108	107
Interest on current account	84	120	84	120
Gain on disposal of property and equipment (Note 6)	24	80	24	80
Sundry income	3,569	753	3,569	752
	3,785	1,060	3,785	1,059

340

107,307

49

## 39. National fiscal stabilisation levy

The Group and the Company		Charge	Payments	
Year ended 31 December 2022	At 1 January	for the year	during the year	At 31 December
Year of assessment				
Up to 2021	1,751	-	-	1,751
2022	-	2,618	(2,923)	(305)
	1,751	2,618	(2,923)	1,446
Year ended 31 December 2021				
Year of assessment				
Up to 2020	1,136	-	-	1,136
2021	-	2,825	(2,210)	615
	1,136	2,825	(2,210)	1,751

National fiscal stabilisation levy is assessed under the National Fiscal Stabilisation (Amendment) Act, 2019 (Act 1011) at 5% on the accounting profit before tax.

## 40. Income tax expense

Income tax comprise:

	The Gro	up	The Com	pany
	2022	2021	2022	2021
Current tax charge (Note 11)	46,311	18,466	39,973	13,971
Deferred tax credit (Note 10)	(30,584)	(6,280)	(28,842)	(4,735)
	15,727	12,186	11,131	9,236

The tax on the profit before tax differs from the theoretical amount that would arise using the statutory income tax rate applicable to profits as follows:

Profit before income tax	67,546	66,744	52,352	56,506
Tax charged at enacted tax rate at 25% (2021:25%)	16,887	16,686	13,088	14,127
Difference in oversea tax rate	760	512	-	-
Change in tax rate on timing difference brought forward	(168)	(297)	-	-
Expenses not deductible for tax purposes	1,622	344	1,417	168
Income exempt from tax	(3,374)	(5,059)	(3,374)	(5,059)
	15,727	12,186	11,131	9,236

All tax liabilities are subject to the approval of the tax authority in the respective jurisdictions.

## 41. Related party transactions

The Company wholly owns Ghana Reinsurance Company (Kenya) Limited. These are related party transactions and balances arising from the Company's shareholding and directorship.

#### (i) Transactions with related party

	The Comp	oany
	2022	2021
Ghana Reinsurance Company (Kenya) Limited:		
Premiums received on behalf of the parent	2,453	1,055
Claims paid on behalf of the parent	479	424
Other operating expenses settled on behalf of the parent	491	-
Premium	1,714	1,062
Brokerage fees	-	(122)
	1,714	940
(ii) Year end balances arising from related party		
The Company		
(a) Amounts due to related party	2022	2021
Ghana Reinsurance Company (Kenya) Limited	1,220	1,080

#### (iii) Key management personnel compensation

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Group directly or indirectly including any director (whether executive or otherwise) of the Group. Key management personnel compensation include the following:

	The Gro	ир	The Comp	any
	2022	2021	2022	2021
Short-term benefits	8,276	5,955	6,858	5,078

#### 42. Contingent liabilities

#### Pending legal claims

As at the reporting date, the Company had a certain pending legal suit in respect of claims arising in the ordinary course of business. Management has assessed the likelihood of the pending legal suit resulting in financial commitments and payments by the Company and has concluded that the suit is not probable. No provision has been made in the financial statements following professional advice and management's assessment of the legal proceedings (2021: Nil).

#### 43. Capital commitments

There were no outstanding commitments for capital expenditure at the reporting date (2021: Nil).

#### 44. Dividends

	The Gr	oup	The Con	npany
	2022	2021	2022	2021
At 1 January	-	-	-	-
Dividend declared for 2020	-	10,000	-	-
Dividend declared for 2021	12,000	-	12,000	10,000
Payments	(12,000)	(10,000)	(12,000)	(10,000)
At 31 December	-	-	-	

The directors will recommend the payment of dividend for the year ended 31 December 2022 at the next Annual General Meeting.

During the year ended 31 December 2022, the Company paid dividend per share of GH¢0.24 amounting to GH¢12 million in respect of the year ended 31 December 2021 which was approved at the Annual General Meeting held on 21 July 2022.

#### 45. Subsequent events

On 7 February 2023, the Company exchanged GH¢83.8 million of its existing Government of Ghana bonds for series of new bonds with maturity dates commencing from 2027 to 2038, through Ghana's Domestic Debt Exchange Programme. The new bonds were settled on the 21 February

2023 and have been allotted to the respective companies on the Central Securities Depository.

## 46. Comparatives

Comparative figures, where necessary, have been reclassified to conform to changes in classifications in the current financial year.

# 47. Additional disclosures required by IFRS 4 amended when applying the temporary exemption from IFRS 9

The Amendments to IFRS 4 titled Applying IFRS 9 Financial Instruments with IFRS 4 Insurance Contracts provides that a reinsurer may apply the temporary exemption/deferral approach from IFRS 9 if, and only if:

- a) the Group has not previously applied any version of IFRS 9 other than only the requirements for the presentation of gains and losses on financial liabilities as at fair value through profit or loss;
- b) The Group assesses whether the carrying amount of its liabilities arising from contracts within IFRS 4's scope is significant, compared to the total carrying amount of all of its liabilities; and
- c) The Group's activities are predominantly connected with reinsurance at its annual reporting date that immediately precedes 1 April 2016, or at a subsequent annual reporting date. The reinsurer compares the total carrying amount of its liabilities connected with reinsurance with the total carrying amount of all of its liabilities, in addition to liabilities arising directly from contracts within IFRS 4's scope.

The Group has not previously applied any version of IFRS 9 and hence meets condition (a) above.

In assessing if the Group's activities are predominantly connected with reinsurance, the standard states that a reinsurer's activities are predominantly connected with reinsurance if, and only if:

- a) the carrying amount of its liabilities arising from contracts within the scope of IFRS 4, is significant compared to the total carrying amount of all its liabilities; and
- b) the percentage of the total carrying amount of its liabilities connected with insurance relative to the total carrying amount of all its liabilities is:
  - greater than 90 per cent; or
  - less than or equal to 90 per cent but greater than 80 per cent, and the reinsurer does not engage in a significant activity unconnected with insurance.

The Group carried out an assessment of its business activities to determine the proportion of its liabilities arising from contracts within the scope of IFRS 4 Insurance Contracts. The necessary conditions were met.

48. Reinsurance business segments

The Company Year ended 31 December 2022	Fire	Motor	WCA	Other Accident	Marine Cargo	Marine Hull	Aviation	Total General Business	Total Life Business	Total Combined Business
Gross premiums	229,234	35,591	1,405	68,291	23,894	7,256	673	366,344	29,539	395,883
Retrocession premium	(45,543)	(419)	1	(16,067)	(5,973)	(296)	(154)	(68,452)	(4,198)	(72,650)
Net premium written	183,691	35,172	1,405	52,224	17,921	096'9	519	297,892	25,341	323,233
Unearned premiums	(7,879)	(2,101)	19	(4,974)	(236)	(71)	(51)	(15,293)	(1,735)	(17,028)
Net premium earned	175,812	33,071	1,424	47,250	17,685	6,889	468	282,599	23,606	306,205
Commission income	6,624	(5)	1	5,406	(8)	1	28	12,045	722	12,767
Net premium and commission earned	182,436	33,066	1,424	52,656	17,677	6,889	496	294,644	24,328	318,972
Underwriting expenses										
Net claims incurred	(97,188)	(15,514)	(432)	(33,736)	(17,753)	(2,860)	125	(170,358)	(18,739)	(189,097)
Net commission expense	(61,412)	(4,490)	(201)	(14,424)	(4,380)	(7,346)	(130)	(92,383)	(6,035)	(98,418)
Increase in life fund	1	1	1	1	1	1	ı	•	(5,047)	(5,047)
Foreign taxes and brokerage fees	(7,016)	(1,635)	(14)	(1,558)	(265)	(161)	(8)	(10,957)	ı	(10,957)

								Iotal		lotal
				Other	Marine	Marine		General	<b>Total Life</b>	Combined
	Fire	Motor	WCA	Accident	Cargo	Hul	Aviation	Business	Business	Business
Management expense	(43,820)	(43,820) (6,803)	(268)		(13,054) (4,568)	(1,387)	(129)	(70,029)	(2,942)	72,971
Total underwriting	(209,436) (28	(28,442)	(915)	(62,772)	(62,772) (27,266) (14,754)	(14,754)	(142)	(142) (343,727)	(32,753)	(376,490)
expenses										
Underwriting (loss)/profit	(27,000)	4,624	509	(10,116)	(6,589)	(7,865)	354	(49,083)	(8,435)	(57,518)
Investment income								41,436	17,941	59,377
Exchange gains								106,053	1,254	107,307
Other income								3,785	1	3,785
Impairment loss on								(50,473)	(10,126)	(60,599)
financial assets										
Profit before income tax								51,718	634	52,352
National fiscal								(2,586)	(32)	(2,618)
stabilisation levy										
Income tax expense								(8,004)	(3,127)	(11,131)
Profit/(loss) for the year								41,128	(2,525)	38,603

The Company										_c+0
Year ended 31 December 2021	Fi	Motor	WCA	Other	Marine Cardo	Marine Hull	Aviation	General Business	Total Life Business	Combined
					n					
Gross premiums	144,449	23,062	1,697	58,177	25,567	36,217	682	289,851	26,583	316,434
Retrocession premium	(28,547)	1	(215)	(5,457)	(2,519)	(2,435)	(2,153)	(41,326)	(6,214)	(47,540)
Net premium written	115,902	23,062	1,482	52,720	23,048	33,782	(1,471)	248,525	20,369	268,894
Unearned premiums	2,719	933	(34)	2,477	(1,089)	(1,052)	417	4,371	578	4,949
Net premium earned	118,621	23,995	1,448	55,197	21,959	32,730	(1,054)	252,896	20,947	273,843
Commission income	4,884	ı	09	1,625	134	828	388	7,949	1,345	9,294
Net premium and commission earned	123,505	23,995	1,508	56,822	22,093	33,588	(999)	260,845	22,292	283,137
Underwriting expenses										
Net claims incurred	(57,185)	(9,441)	(544)	(22,034)	(10,129)	(7,984)	(232)	(107,549)	(12,117)	(119,666)
Net commission expense	(41,215)	(2,876)	(450)	(17,310)	(6,415)	(11,405)	(184)	(79,855)	(7,272)	(87,127)
Decrease in life fund	1	ı	İ	1	ı	ı	ı	1	3,710	3,710
Foreign taxes and brokerage fees	(4,104)	(1,123)	(21)	(1,805)	(581)	(810)	(8)	(8,452)	ı	(8,452)

-								Total		Total
Year ended 31 December				Other	Marine	Marine		General	Total Life	Combined
2021	Fire	Motor	WCA	Accident	Cargo	HuH	Aviation	Business	Business	Business
Management expense	(26,752) (4,	(4,271)	(314)	(10,774)	(4,735)	(6,707)	(126)	(53,679)	(2,552)	(56,231)
Total underwriting	(129,256)	(17,711)	(1,329)	(51,923)	(21,860)	(26,906)	(220)	(249,535)	(18,231)	(267,766)
expenses										
Underwriting profit/(loss)	(5,751)	6,284	179	4,899	233	6,682	(1,216)	11,310	4,061	15,371
Investment income								27,110	12,917	40,027
Exchange gains								49	ı	49
Other income								1,059	ı	1,059
Profit before income tax								39,528	16,978	26,506
National fiscal								(1,976)	(849)	(2,825)
Income tax expense								(7,420)	(1,816)	(9,236)
Profit for the year								30,132	14,313	44,445



Our goal and motivation is our ability to provide you with innovative reinsurance solutions.



Your Reinsurer of Choice

#### **HEAD OFFICE:**

Plot 24, Sudan Road, Ambassador Hotel Area, Ridge, Accra. P. O. Box AN 7509, Accra-North Tel: +233 (0)302633733 Fax: +233 (0) 302633711 Email: info@ghanare.com Web: www.ghanare.com

## **REGIONAL OFFICE - CAMEROON:**

30 General de Gaulle Avenue, Bonanjo, P. O. Box 1177, Douala, Cameroon. Tel: +237 233423378 Email: info\_cameroun@ghanare.com

#### **REGIONAL OFFICE - KENYA:**

TRV Office Plaza, 58 Muthithi Road Suite 2D, Westlands.
P. O. Box 42916-00100, Nairobi, Kenya.
Tel: +254 20 3748974/5
Email: info\_kenya@ghanare.com

#### **REGIONAL OFFICE - MOROCCO**

CFC Tower, Lot 57 5th Floor, Avenue Main Street, Casa Anfa, Hay Hassani, Morocco. Tel: +212 522050505 Email: info\_morocco@ghanare.com





Plot 24, Sudan Road Ridge, Accra P. O. Box AN 7509 Accra-North, Ghana